TOWN OF LOCKEPORT
COUNCIL MEETING
FRIDAY NOVEMBER 13, 2026, AT 1:00 P.M.
AGENDA

1. **Call to order**

2. **Silence Electronic Devices**

3. **Approval of Agenda, including additions or deletions**

Staff Suggested Motion – That Council approve the agenda for the November 13, 2026, meeting with the following additions/deletions.

4. **Conflict of Interest**

5. **Approval of Minutes**

   - Regular Council Meeting Minutes October 23, 2026

Staff Suggested Motion – That Council approve the Minutes from the Regular Council Meeting of October 23, 2026.

6. **Business arising from Previous Minutes**

7. **Community Forum (Open Mic)**

   - 20 Minutes Maximum
   - Each resident is allowed a maximum of five minutes
   - The resident is to speak directly to Council
   - There will be no interaction by Council at this time
   - If questions are posed by residents the question will be recorded to be researched

8. Presentations

- Mersey Critical Materials Ltd. (Page 1–22)

9. Finance

- List of invoices already paid in the amount of $75,578.45 (Page 23-24)
- Municipal Corporation – Borrowing Resolution (Page 25)

Staff Suggested Motion –that Council approve the Town of Lockeport executing the 2026 Municipal Corporation Borrowing Resolution 2026/2027, allowing the Town to borrow for current expenditures until such time as the taxes to be levied can be collected.

- Low Income Tax Exemption Applications

Staff Suggested Motion – It was duly moved and seconded that Council approves the qualifying applications for the 2025, "Low Income Property Tax Exemption" in the amount of $800.00 as presented by the Town Clerk/Treasurer.

- Storm Grant Application (Page 26-29)

Council report for decision prepared by Michael Khan, Director of Planning and Development Services for the Town of Shelburne.
This Grant will pay 75% to those who partner with other Municipalities, so Michael has included the Town of Lockeport in the application. Please note that this in no way commits the Town of Lockeport to any financial commitments unless Council agrees to it.

Staff Suggested Motion – that Council allocates up to $10,000.00 in the fiscal budget 2027/2028 to share the burden with the Town of Shelburne for the 25,000.00 not covered by the Storm Grant. This will only apply if we are not successful in receiving the grant for $25,000.00 in early 2027 from the Green Municipal Fund, which is referred to in Michael's report.

10. Other Business

- Appointment of Deputy Mayor

As the Town of Lockeport Deputy Mayor Policy states that the Deputy Mayor is a one-year term, a new Deputy Mayor is due to be appointed.

Staff Suggested Motion – It was duly moved and seconded that

- Appointments for Committees (Page 30-34)

Staff Suggested Motion – It was duly moved and seconded that that Council remain on the same committees they currently sit on.
The Town Clerk/Treasurer continues to advertise for one more Community Volunteer member for the Audit Committee and two Community Volunteer members for the Accessibility Committee.

Formal Notice of Withdrawal from Fire Services Agreement effective March 31, 2028, from the Municipality of the District of Shelburne. This notice has been shared with Fire Chief, Wayne Chetwynd. (Page 35-41)

Staff Suggested Motion – It was duly moved and seconded that Council direct staff to work with the Lockeport Volunteer Fire Department and the Lockeport & Area Medical First Responders to review and address the requirements outlined in the Municipality of the District of Shelburne's correspondence, take the necessary steps to ensure compliance with the existing Fire Services Agreement, and report back to Council on actions taken and any outstanding issues.

11. Council Reports

- Mayor Derek Amalfa (Page 42)
  - NSH Shelburne County Community Group – October 19, 2026 (Page 43-52)
  - Canada day Draft Minutes from October 28, 2026 (Page 53-55)

- Deputy Mayor Craig Hillen (Page 56)
  - Heritage and Tourism draft Minutes October 13, 2026 (Page 57-59)

Staff Suggested Motion – It was duly moved and seconded that Nicole Stephens be Lead and Mary Meagher be Secretary of the Sub Committee "Lockeport Fisherman's Memorial Restoration Group."

- **Love Lockeport Appreciation Awards**

Staff Suggested Motion – It was duly moved and seconded that as recommended by the Heritage and Tourism Committee that council approve the following for Love Lockeport Appreciation.
Clearwater- November
Ocean Escape Cottages- December
Tyler Harris Excavating- January
Fox & Hare Daycare- February

- Councillor Anna Chetwynd (Page 60)
  - Recreation/Make Your Move Minutes November 2, 2026 (Page 61-62)
- Councillor Candace Malik (Page 63)
- Councillor Kevin Chetwynd (Page 64)

12. Correspondence

- Letter to Mayor Derek Amalfa from David Chute regarding the Yarmouth/Boston Ferry Service (Page 65-66)
- Letter from Sandra MacKenzie, Deputy Minister of Emergency Management regarding a new public alerting Policy (Page 67-68)
- Letter from the Honourable Scott Armstrong, MLA, Attorney, Minister of Justice to Mayor David Mitchell, President NSFM and Juanita Spencer, Chief Executive Officer, NSFM regarding the new billing framework for RCMP policing services (Page 69-74)
- Letter to Mayor David Mitchell, President NSFM from Linda Gregory, Warden, Municipality of Digby regarding the RCMP Municipal Billing Model (Page 75-76)

- Letter to Mayor David Mitchell, President NSFM from Eleanor Roulston, Warden, Municipality of East Hants regarding the RCMP Municipal Billing Model (Page 77-80)

13. Information Only

- Draft Billing and Cost recovery Agreement outlining the proposed framework for implementing the new Municipal policing billing model (Page 81-92)

- Email and news bulletin from the Shelburne Chamber of Commerce regarding the winners of the 2026 Shelburne County Business Excellence Awards (Page 93-96)

14. Date of next meeting

- November 27, 2026, at 1:00 p.m.

15. "In Camera"

- Contract Negotiations

16. Adjournment

MERSEY CRITICAL MATERIALS LTD

Mersey Critical Materials ("MCM") a privately held Nova Scotian development company is developing a first-of-its-kind battery recycling and critical minerals refining facility in Liverpool, Nova Scotia, at the former Bowater Mersey paper mill site.

The Problem

Modern consumer electronics—such as vapes, phones, toys, earbuds, and small appliances—contain embedded lithium-ion batteries. These devices are difficult to recycle safely and are increasingly causing serious fire risks in waste collection, transport, and landfills.

Today, most of this battery-containing e-scrap is either landfilled or exported out of North America for processing, resulting in lost economic value, higher emissions, and reliance on foreign refining factories.

What the Company Will Do

MCM will solve this problem by building a $55M highly sustainable facility that converts battery-containing electronic waste into purified critical minerals and precious metals—including cobalt, nickel, lithium, copper, gold, and silver—inside Canada.

The facility combines three proven processing steps:

1. **Safe Shredding of Embedded-Battery Devices (BIDS™) – Phase 1**
   Devices are discharged and shredded in a controlled environment, producing battery black mass and valuable circuit board materials while reducing fire risk.
   Startup target: as early as September 2026.

2. **Pyrolysis with Multi Hearth Furnace – Phase 2**
   A multi-hearth furnace removes plastics, electrolytes, and organics from the shredded material. Importantly, this process generates its own fuel streams significantly lowers operating cost and emissions including:

   - **Recovered natural gas off-gas**, reused in place of purchased natural gas
   - **Pyrolytic oil**, suitable for home heating fuel
     Startup target: as early as May 2028.

3. **Hydrometallurgical Refining – Phase 3**
   Cleaned solids are processed into high-purity battery-grade and precious metal products, allowing Canada to retain critical mineral value domestically.
   Startup target: as early as May 2028.

Implementation Timeline

The project is being developed in phases, each capable of generating cash flow while the next phase is built:

- **Phase 1 (2026):** Initial BIDS battery shredding operations - **$5M expense**
- **Phase 2 (2028):** Pyrolysis furnace + energy integration - **$21M expense**
- **Phase 2A (2028):** Building improvements and laboratory - **$8M expense**
- **Phase 3 (2028 onward):** Full metals refining and purification- **$21M expense**

MERSEY CRITICAL MATERIALS

This phased approach reduces execution risk and supports self-financing growth.

MCM is redeveloping a legacy industrial site into a high-margin, strategically important critical minerals facility that:

- Reduces battery-related fires and public safety risk
- Keeps valuable minerals in Canada instead of exporting waste
- Produces its own natural gas and pyrolytic oil for energy efficiency
- Generates strong early cash flow and long-term scalability

With projected EBITDA exceeding CAD $100M annually in later phases, the Liverpool facility is positioned to become a flagship battery recycling and refining hub for Atlantic Canada and beyond.

Annual Production Outputs (Base Case Estimates)

Battery & Critical Minerals		Base & Precious Metals	
Cobalt	700 metric tonnes (pure)	**Copper**	4,250 metric tonnes
Nickel	75 metric tonnes (pure)	**Gold**	26,500 troy ounces
Lithium Carbonate	1,500 metric tonnes	**Silver**	402,123 troy ounces
		Palladium	7,500 troy ounces

These outputs represent the median in a range of position the facility as a strategic contributor to Canada's critical minerals and battery supply chain while also strengthening domestic precious metals recovery.

Strategic Alignment with Government Priorities

Critical Minerals & Battery Supply Chain

- Domestic recovery and refining of cobalt, nickel, lithium, and copper.
- Reduced reliance on foreign and geopolitically sensitive jurisdictions.
- Supports Canada's national critical minerals and battery ecosystem strategies.

Clean Growth & Emissions Reduction

- Off-gas reuse displaces natural gas consumption. Saves estimate ~$12M/yr
- Electricity generation using waste heat reduces power needs and costs.
- Reduced transportation emissions by consolidating processing in one controlled location.
- Advanced emissions control exceeding European regulatory benchmarks that exceed Canadian and US standards.

Public Safety & Waste System Resilience

- Significant reduction in battery-related fires across collection, transport, and processing.
- Safer handling of embedded batteries for municipalities and private operators.

Regional Economic Development

MERSEY CRITICAL MATERIALS

- Redevelopment of a legacy industrial site in rural Nova Scotia.
- Creation of skilled industrial, technical, and operations jobs.
- Long-term anchor facility supporting Atlantic Canada's circular economy.
- Precursor to establishing a diverse metallurgical processing site

Target Funding Stack

MCM intends to pursue a stacked funding approach, combining grants, repayable contributions, tax credits, and project financing.

Federal

- Strategic Innovation Fund (critical minerals processing & advanced manufacturing)
- Atlantic Canada Opportunities Agency – Business Development Program (repayable support)
- Natural Resources Canada – Critical Minerals demonstration / processing programs (as intakes permit)
- Refundable Clean Technology Investment Tax Credit
- Canada Growth Fund (risk-sharing / structured capital, as applicable)

Provincial

- Invest Nova Scotia – Innovation Rebate Program
- Divert NS – system innovation, safety, and diversion support

This approach reduces risk to public funders while enabling private capital participation.

Financial Projections Summary

Year of Operation	CAD$ Millions 1	2	3	4	5 Onwards
Net Revenue	$5.96	$27.83	$97.13	$192.87	$206.16
Operating Costs +SG&A	$1.62	$6.63	$29.05	$57.43	$80.38
EBITDA	$4.35	$21.20	$68.08	$135.44	$125.77
Depreciation	$0.20	$0.20	$1.93	$2.77	$3.61
Taxes	$0.89	$4.44	$14.13	$28.47	$26.17
Net Income	$3.26	$16.21	$51.60	$103.94	$95.56
Cash Flow	$3.46	$16.41	$53.53	$106.71	$99.17

The Liverpool facility demonstrates the ability to generate robust cash flows from the beginning that will allow it to repay any debt obligations and self-finance future developments. With gold generating 70% of revenues we are among the lowest cost producers in the world at between $700 to $800/Toz.

Conclusion

MERSEY CRITICAL MATERIALS

This project represents a rare opportunity to establish a globally competitive, environmentally advanced, and safety-focused battery recycling and critical minerals refining hub in Nova Scotia. By combining proven European thermal technology, innovative battery-in-device processing, and domestic hydrometallurgical purification, the facility delivers measurable benefits in the form of a robust cash flow, public safety, emissions reduction, economic development, and supply chain security.

MCM is seeking partnership with provincial and federal governments to anchor this strategic capability in Canada and accelerate its deployment at commercial scale. MCM is looking at available financial support from the Federal & Provincial Government agencies who have announced programs that align with critical minerals and industrial development. MCM performed the lead-up work for the project and put the project to market with an unbrokered private placement investment.

As shown in our economic projections, our process is a low-cost and profitable solution to a modern problem. For the future, we anticipate that the Liverpool facility will serve as a model for additional projects both domestically and internationally, all initiated and developed by Canadian and Nova Scotian ingenuity and entrepreneurship.

Year of Operation	1	2	3	4	5	6	7	8	9	10	11	12
Year	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Millions of Canadian $												
Income Statement	Phase 1 Shredding Plant		Phase 3 Shredding Plant + Multi Hearth Furnace + HydroMet Metal Recovery									
Gross Revenues												
From Phase 1 Canadian BIDS	$ 1.91	$ 8.90										
From US BIDS (After Tax)	$ -	$ -										
From Phase 2 MHF			$ 134.66	$ 102.82	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
From Phase 3 Hydro Met Circuit				$117.39	$235.92	$235.92	$236.46	$236.48	$237.59	$237.59	$237.59	$238.13
Cdn Customer Disposal Fees	$4.06	$18.93	$25.24	$29.97	$29.97	$29.97	$29.97	$30.29	$30.29	$30.29	$30.29	$30.29
Total Gross Revenues	$ 5.96	$ 27.83	$ 134.66	$ 250.19	$ 265.89	$ 265.89	$ 266.43	$ 266.74	$ 267.88	$ 267.88	$ 267.88	$ 268.41
Cost of Goods Sold			$37.54	$57.32	$59.74	$60.00	$60.00	$60.14	$60.14	$60.41	$60.41	$60.41
Net Revenues	$ 5.96	$ 27.83	$ 97.13	$ 192.87	$ 206.16	$ 205.89	$ 206.42	$ 206.61	$ 207.74	$ 207.47	$ 207.47	$ 208.01
Operating Costs												
Phase 1 Shredding & Sorting												
Total Fixed Opex	$0.46	$2.98	$2.98	$2.98	$2.98	$2.98	$2.98	$2.98	$2.98	$2.98	$2.98	$2.98
Total Variable Opex	$0.46	$1.44	$2.21	$2.40	$2.40	$2.40	$2.40	$2.41	$2.41	$2.41	$2.41	$2.41
Phase 2 MHF & Mechanical Sorting of Fines												
Total Fixed Opex			$3.74	$3.74	$3.74	$3.74	$3.74	$3.74	$3.74	$3.74	$3.74	$3.74
Total Variable Opex			$17.85	$19.35	$19.53	$19.55	$19.55	$19.56	$19.56	$19.58	$19.58	$19.58
Phase 3 Hydro - Met Metals Production												
Total Fixed Opex				$1.78	$1.78	$1.78	$1.78	$1.78	$1.78	$1.78	$1.78	$1.78
Total Variable Opex				$24.32	$48.86	$48.86	$48.97	$48.97	$49.19	$49.19	$49.19	$49.30
Total Plant Phase 1 + 2												
Total Fixed Opex	$0.46	$2.98	$6.71	$8.49	$6.71	$6.71	$6.71	$6.71	$6.71	$6.71	$6.71	$6.71
Total Variable Opex	$0.46	$1.44	$20.06	$46.07	$70.79	$70.81	$70.92	$70.94	$71.17	$71.19	$71.19	$71.29
Total Plant Operating Costs	$0.91	$4.42	$26.77	$54.55	$77.50	$77.52	$77.63	$77.65	$77.88	$77.90	$77.90	$78.00
SG&A	$0.70	$2.22	$2.28	$2.88	$2.88	$2.88	$2.88	$2.88	$2.88	$2.88	$2.88	$2.88
EBITDA	$4.35	$21.20	$68.08	$135.44	$125.77	$125.49	$125.91	$126.07	$126.98	$126.69	$126.69	$127.12
EBIDTA Margin	73%	76%	70%	70%	61%	61%	61%	61%	61%	61%	61%	70%
(-) Employee Production and Quality Bonus Program		$0.11	$0.18	$0.26	$0.44	$0.44	$0.44	$0.44	$0.44	$0.44	$0.44	$0.44
(-) Depreciation	$0.20	$0.20	$1.93	$2.77	$3.61	$3.61	$3.61	$3.61	$3.61	$3.61	$3.61	$1.88
(-) Interest		$0.25	$0.25	$0.00								
Profit Before Taxes	$4.15	$20.65	$65.73	$132.41	$121.73	$121.44	$121.87	$122.03	$122.94	$122.65	$122.65	$124.81
(-) Federal Tax (7.5%)	$0.31	$1.55	$4.93	$9.93	$9.13	$9.11	$9.14	$9.15	$9.22	$9.20	$9.20	$9.36
(-) Provincial Tax (14%)	$0.58	$2.89	$9.20	$18.54	$17.04	$17.00	$17.06	$17.08	$17.21	$17.17	$17.17	$17.47
Net Income	$3.26	$16.21	$51.60	$103.94	$95.56	$95.33	$95.67	$95.79	$96.51	$96.28	$96.28	$97.98

Year of Operation	1	2	3	4	5	6	7	8	9	10	11	12
Year	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Millions of Canadian $												
Sources and Uses of Funds												
Net Income	$3.26	$16.21	$51.80	$103.94	$95.58	$95.33	$95.67	$95.79	$96.51	$96.28	$96.28	$97.98
Plus: D&A	$0.20	$0.20	$1.93	$2.77	$3.61	$3.61	$3.61	$3.61	$3.61	$3.61	$3.61	$1.88
Cash Flow	$3.46	$16.41	$53.53	$106.71	$99.17	$98.94	$99.28	$99.40	$100.12	$99.89	$99.89	$99.85
Capital Expenditures												
Plant & Equipment	$2.65	$8.00	$8.00	$8.39	$8.00							
Buildings	$0.50	$3.00	$1.50									
Outside Engineering		$0.50	$0.50	$0.50								
Sustaining Capital (parts, spares, misc).		$0.20	$0.90	$1.10	$1.10	$1.10	$1.10	$1.10	$1.10	$1.10	$1.10	$1.10
Laboratory		$2.50										
Fleet		$0.15	$0.35	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Capital Expenditures	$3.15	$14.35	$11.25	$9.99	$9.10	$1.10	$1.10	$1.10	$1.10	$1.10	$1.10	$1.10
Sources of Funding												
Equity	$5.00	$0.00										
ACOA NS Tax Rebate	$0.79	$3.59	$2.81	$2.50	$2.28							
CREDENDO LOAN	$0.00	$12.25	$12.25	$12.25	$0.00							
Total Funding	$5.79	$15.84	$15.06	$9.75	$2.28							
Cash Opening Balance	0	$6.09	$23.99	$81.33	$168.30	$260.64	$358.48	$456.66	$554.96	$653.98	$752.77	$851.55
Change in Cash	$6.09	$17.90	$57.34	$86.97	$92.34	$97.84	$98.18	$98.30	$99.02	$98.79	$98.79	$98.75
Closing Balance (for expansion/growth)	$6.09	$23.99	$81.33	$168.30	$260.64	$358.48	$456.66	$554.96	$653.98	$752.77	$851.55	$950.31

Year of Operation	1	2	3	4	5	6	7	8	9	10	11	12
Year	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
Millions of Canadian $												
Schedule A - Financial Analysis												
10 Year IRR (excl. EV)	80%	$47.84	$4.35	$21.20	$68.08	$135.44	$125.77	$125.49	$125.91	$126.07	$126.98	$126.69
NPV @ 15%	$319.05											
Running IRR												
Principal Payback												
Payback with 30% ROI												
EBITDA Margin	70%											
Profit Margin	49%											

MERSEY CRITICAL MATERIALS

Mersey Critical Materials Battery Recycling & Critical Minerals Refining Facility

Strategic Location

Former Bowater Mersey Paper Mill Site, Liverpool, Nova Scotia

Estimated CAPEX (CAD)

~ $55 Million

Safe Processing | Domestic Value Creation | Integrated Facility

CONFIDENTIAL PROJECT OVERVIEW • 2026

Disclaimer

MERSEY CRITICAL MATERIALS

The information contained in this presentation (the "Presentation") has been prepared by Mersey Critical Materials Ltd. (the "Company" or "MCM") and is being communicated for general background informational purposes only. The Presentation and the information contained within is subject to updating, completion, revision, verification and further amendment. Neither the Company, nor its members, directors, officers, agents, employees, or advisors give, has given or has authority to give, any representations or warranties (express or implied) as to, or in relation to, the accuracy, reliability or completeness of the information in this Presentation, or any revision thereof, or of any other written or oral information made or to be made available to any interested party or its advisers and liability therefore is expressly disclaimed.

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This Presentation contains or incorporates by reference "forward-looking information" which means disclosure regarding possible events, conditions, acquisitions, or results of operations relating to the Project that is based on assumptions about future conditions and courses of action and includes future oriented financial information with respect to prospective results of operations, potential mineral deposits, production levels, costs, operational data and financial position or cash flows that is presented either as a forecast or a projection. Forward-looking statements or information are subject to a variety of risks and uncertainties which could cause actual events or results to differ from those reflected in the forward-looking statements or information, including, without limitation, risks and uncertainties relating to obtaining financing to meet the Company's material feedstocks capital and operating costs, interruptions in production and operations, the potential for delays in construction or development activities the inherent uncertainty of production and cost estimates and the potential for unexpected costs and expenses, commodity price fluctuations, currency fluctuations, regulatory restrictions, including the inability to obtain operating permits and environmental regulatory restrictions and liability, competition, loss of key employees, and other risks and uncertainties. The Company has taken steps to mitigate risks that are under its control and applied conservative discounts to those risks that are not. MCM has relied on cost and feedstock pricing data provided by commodity brokers, traders, manufacturers and operators of similar equipment in the industry in preparing its analyses.

The Company does not undertake any obligation to revise any "forward-looking statement," to reflect events or circumstances after the date of this Presentation or to reflect the occurrence of unanticipated events. The Company's production objectives are intended to provide an indication of management's current expectations.

MERSEY CRITICAL MATERIALS

Project Overview & Phasing Strategy

Project Purpose

Establish domestic capacity to recover and refine critical minerals, securing a North American supply chain for the battery sector.

Feedstock Strategy

Leverages **U.S. population scale** for volume via distributed BIDS facilities while anchoring high-value refining in **Nova Scotia**.

Typical Feedstock Sources

Vapes, ear buds, alkaline batteries, children toys, office equipment, computers, tablets, phones, embedded household appliances, power tools, nickel cadmium batteries, speakers, wearable devices.

Development Phasing

PHASE 1 Battery-In-Device Shredding operations: 2 on-site units serving Atlantic Canada.

PHASE 2 Addition of Multi-Hearth Furnace thermal processing.

PHASE 3 Full hydrometallurgical refining capacity for battery metals.

Strategic Focus Areas

Critical Mineral Processing | Battery Materials Refining | Precious Metals Recovery | Industrial Metals Supply

Provincial Benefits

Significant **disposal cost reduction** potential and diversion of over **8,000 MT/yr of plastics** from the provincial waste stream.



Primary Outputs

Purified Battery Grade:

Au	Ag	Pd	Zn	Pyrolytic Oil
Li	Co	Ni	Cu	Natural Gas

KEY VALUE PROPOSITION

"A first-of-its-kind integrated facility transforming waste liabilities into strategic assets."

- Liverpool, Nova Scotia
- Materially reduces fire risks
- Displaces offshore refining

Process Overview

High-level integrated facility operational sequence

MERSEY CRITICAL MATERIALS

01

Intake & Pre-Processing

Secure receipt, classification, and safe handling of mixed e-scrap with embedded batteries prior to processing.



02

BIDS Technology

Battery-in-Device Shredding performs controlled shredding to mitigate ignition risk and enable material liberation.



03

Pyrolysis Multi Hearth Furnace

Multi-Hearth Furnace removes electrolytes and organics with energy recovery, preparing material for refining while producing its own natural gas and pyrolytic oil



04

Hydrometallurgical Refining

Advanced leaching and purification via SX and precipitation to isolate and produce battery-grade metals.



05

Product Finishing

Production of purified cobalt, nickel, lithium, copper, and precious metals ready for downstream supply chains.



06

Environmental Controls

Closed-loop water management, advanced emissions control, and responsible residue handling throughout operations.



Annual Production Outputs

Projected low-end estimates at full operational capacity

MERSEY CRITICAL MATERIALS

Battery & Critical Minerals

Purified salts and metals for EV supply chain

Cobalt (Pure)	9% Revenue Source	~ 700 Metric Tonnes
Nickel (Pure)	1% Revenue Source	~ 75 Metric Tonnes
Lithium Carbonate	1.5% Revenue Source	~ 1,500 Metric Tonnes
Natural Gas Production	$4.5M in annual savings	288 MMBTU/yr

Base & Precious Metals

High-value recovery from e-scrap components

Phase 3 Steady State

Cu Copper	20% Revenue Source	~ 4,250 Metric Tonnes
Au Gold	60% Revenue Source	~ 26,500 Troy Ounces
Ag Silver	10% Revenue Source	~ 402,123 Troy Ounces
Pd Palladium	0.5% Revenue Source	~ 7,500 Troy Ounces

MERSEY CRITICAL MATERIALS

Strategic Benefits

Driving value through safety, sustainability, and supply security

01

Retain Critical Minerals

Keeps high-value resources within Canada, reducing reliance on geopolitically sensitive refining jurisdictions and supporting the national Critical Minerals Strategy.

02

Reduce Fire Risk

Safely processes embedded batteries to ensure significant risk reduction across collection, transport, and processing networks, protecting municipalities and private operators.

03

Displace Offshore Refining

Builds North American capacity and shortens supply chains, displacing overseas refining and reducing the carbon footprint associated with global logistics.

04

Economic Development

Revitalizes the Bowater Mersey brownfield site as a long-term anchor facility supporting Atlantic Canada's circular economy and creating skilled industrial jobs.

05

Supply Chain Resilience

Directly aligns with Canada's national critical minerals and battery ecosystem strategies, strengthening supply for EV manufacturing and grid storage.

06

Strategic Partnerships

Fosters collaboration with municipalities, EPR programs, recyclers, and OEMs to close the loop on battery materials.

Environmental & Economic Impact

Delivering sustainable value through responsible innovation

MERSEY CRITICAL MATERIALS

Environmental Impact

Advanced Thermal Technology

Uses multi-hearth furnace "Thermal De-Volatilization" operating successfully in northern France since 2012, exceeding all French air emission standards. Produces its own natural gas during operation

Lower Carbon Footprint

Significantly lower lifecycle GHGs compared to primary mining and overseas refining logistics.

Landfill Diversion

Diverts hazardous batteries from landfills and informal waste streams, preventing soil and water contamination.

Risk Mitigation

Materially reduces battery-related fire incidents across the entire waste management system.

Economic Impact

Estimated Capital Expenditure

~ $55 Million CAD

Job Creation

Creates skilled roles in operations, maintenance, laboratory analysis, and logistics.

Brownfield Revitalization

Transforms the legacy Bowater Mersey paper mill site into a modern clean-tech hub.

Local Supply Chain

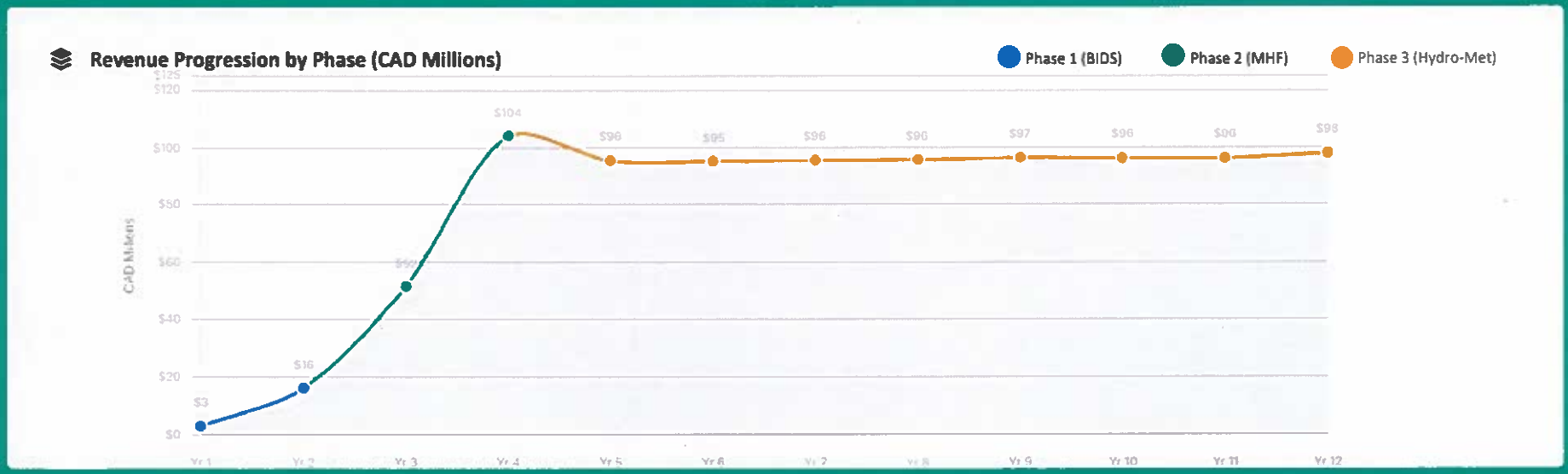
Stimulates regional economy through local supplier development and procurement. Produces pyrolytic oil which can be used for home heating oil.

MERSEY CRITICAL MATERIALS

Financial Projections

12-Year Integrated Business Outlook (2026 - 2037)

Total Revenue (12Y)	Total EBITDA	Net Income	10-Year IRR	NPV @ 15%
$2.56B	$1.24B	$944M	80.2%	$319M
CAD Cumulative	48.3% Margin	Post-Tax Profit	Project Return	Net Present Value



15

Phase 3 Workforce

Operational Headcount & Salary Distribution

MERSEY CRITICAL MATERIALS

Full Operations Scale-Up

Total Headcount
87 Employees

Annual Payroll (CAD)
$9.78 Million

Average Salary
$112,370 / Year

Payroll Distribution by Department



Department	Headcount	Annual Cost (CAD)	% of Budget
Production	32	$3,740,800	38.3%
Maintenance	16	$1,894,200	19.4%
Laboratory	16	$1,659,000	17.0%
Logistics	12	$1,145,200	11.7%
Administrative	9	$1,071,000	11.0%
QSE	2	$266,000	2.7%

Strategic Team

Mersey Management Team has a strong track record in the e-waste, project financing, & metals processing sectors



01 John Hedges
CEO
55+ years experience

Expertise in project financing, M&A and operational execution. Has held senior executive roles and financed some of the world's largest copper mines.

https://www.linkedin.com/in/john-hedges-342a8226/



02 Andrew Spencer
President
15+ years experience

Experienced executive leading corporate strategy and project development. From Shelburne, NS and graduate of Dalhousie University and Purdue University.

https://www.linkedin.com/in/andrew-j-spencer314/



03 Hans van Hoof
Investment Manager
40+ years experience

Experience in major European banking such as Bankers Trust and Paribas Capital. Has served as chairman & CEO at Soros Funds Ltd in London. Founded VHC Partners in 2002 for project finance and advisory roles.

https://www.linkedin.com/in/hans-johannes-van-hoof-0330435/



04 Enrico Di Cesare
Hydrometallurgy Lead
35+ years experience

An expert in mineral processing, hydrometallurgy, and pyrometallurgy. Deep experience in the metals and mining sector across Canada. Holds multiple process patents.

https://www.linkedin.com/in/enrico-di-cesare-62aba915/



05 Matt Kyper
Project Manager
15+ years experience

Proven CAPEX project manager in the energy, mining, and environmental industries with a track record of delivering complex projects. Combines big-project execution with early-stage startup exposure in the pyrolysis and circular economy space.

https://www.linkedin.com/in/matt-kyper-9b9717110/



06 Frédérick Hoedts
Pyrolysis Lead
25+ years experience

Experienced executive leader and operator of e-scrap pyrolysis facilities in France. Fred has patented several processes relating to e-scrap, pyrolytic oil, and the MHF.

https://www.linkedin.com/in/fr%C3%A9d%C3%A9rick-hoedts-1013397a/

Project Significance & Next Steps

Charting the path toward a sustainable critical minerals future

MERSEY CRITICAL MATERIALS

Project Significance

First-of-its-kind Integrated Facility.

Enabling safe battery handling, true circularity of critical minerals, and domestic value creation at an industrial scale.

Core Value Proposition

Uncompromised Safety
Mitigating fire risks across the waste system

True Sustainability
Circular economy & reduced carbon footprint

Security of Supply
Domestic source for critical battery metals

Implementation Roadmap & Next Steps

Permitting 01
Securing regulatory approvals and environmental compliance certifications.

Engineering 02
Completing Front-End Engineering Design (FEED) and detailed technical planning.

Commercial 03
Finalizing offtake agreements and feedstock supply contracts with EPR programs.

Engagement 04
Ongoing consultation with local communities, First Nations, and stakeholders.

Workforce 05
Developing training programs and recruitment strategies for skilled local jobs.

Financing 06
Structuring project financing and formalizing strategic investment partnerships.

Mersey Critical Materials

Contact Us

Email Address

info@merseycritical.ca

Phone Number

1-802-345-4683
1-514-589-6178

Website

www.merseycritical.ca

Liverpool, Nova Scotia, Canada

Appendix: Detailed Process Flow

Integrated multi-stage refining from device shredding to purified metal recovery

MERSEY CRITICAL MATERIALS

Phase 1: BIDS Processing

Inputs

- Gov/MRF Devices
- OEM Scrap/Recalls
- Residential Collected

Process Steps

- Quad Shear Shredder
- Perforated Vib-Pan
- Pulley Magnet Separation
- Dewatering Auger

Outputs

- Black Mass
- Non-Ferrous
- Steel (Magnetic)
- Low-density Plastics

Environmental

Venturi wet scrubber + HEPA filtration for emissions control

Phase 2: Thermal Process

Inputs

- Non-Ferrous (from BIDS)
- Black Mass (from BIDS)
- Low-density Plastics

Multi-Hearth Furnace

- Pyrolysis (Below Al melt temp)
- Off-gas treatment & Baghouse
- Screening Separation

Energy Recovery from off-gases

Outputs

Fine Concentrate (-5mm)
High precious metals & battery material

Coarse Concentrate (+5mm)
High copper content

Environmental

Recycled emissions natural gas; exceeds air standards and sellable pyrolytic fuel oil

Phase 3: Metal Recovery

Inputs

- Fine Concentrate
- Coarse Concentrate

Hydrometallurgy

- Base Metal Leaching
- Copper Electrowinning
- Au/Ag Leaching
- Precious Metal Electrowinning
- Base Metal Precipitation

Final Products

- Battery: Cobalt, Nickel, Lithium, Mn
- Precious: Gold, Silver, Palladium
- Base: Copper, Tin, Al, Graphite

Environmental

Wastewater treatment & solid residue recirculation

Appendix: Market Opportunity

E-Waste Growth & Critical Minerals Demand Crisis

MERSEY CRITICAL MATERIALS

Global E-Waste Growth

130%
Electronics demand increase by 2050

$60B+
Intrinsic metal value in current e-waste

Fastest Growing Waste Stream
E-waste is growing faster than any other waste category globally, creating urgent processing needs.

Untapped Value Potential
Only ~$12B of metal value is currently collected, leaving significant opportunity for capture.

Copper Supply Crisis

29%
EV market CAGR through 2030

4.4Mt
New copper production needed

Intensity of Green Tech
Green alternatives (EVs, Wind, Solar) are 3-5x more copper intensive than traditional technologies.

Significant Deficit Driver
Global transition to renewables is driving a structural copper deficit that mining alone cannot fill.

Key Market Drivers: Tech Innovation · Economic Growth · Regulatory Policy · ESG Focus

Appendix: Proven Process Modification

Multi-Hearth Furnace Track Record

MERSEY CRITICAL MATERIALS

Commercially Proven at Scale

Successfully Operating in Isbergues, France

Facility Overview



12+ Years Operation
Continuous operation since 2012

Strategic Location
Isbergues, Northern France

Proven Economics
Profitable commercial model

Performance Metrics

Clean Output

Sustainable high-grade concentrate production

Exceeds Standards

Surpasses all French air emission limits (among world's most stringent)

Proven Process

Effective pyrolysis for diverse e-waste streams

Tech Validation

Global Scale
Ready for international replication

Rapid Deployment
Short development timelines (<2 years)

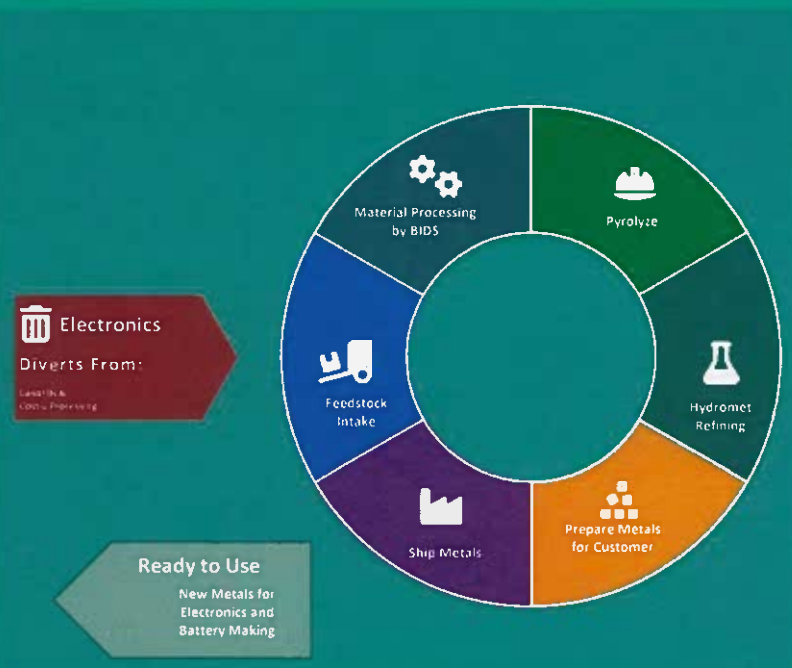
Unit Economics
Attractive without subsidies

(22)

Appendix: Circular Economy & ESG Impact

Closing the Loop for Critical Minerals

MERSEY CRITICAL MATERIALS



Emissions Reduction

0.97 Factor

Net emission offset factor for e-waste recycling versus traditional mining sourcing.

Equivalent Impact

Significant

Reduction compared to 4.6 metric tons of CO_2 per vehicle/year baseline.

Sustainable Output

High-Grade

Clean concentrate free of toxic pollutants, specifically demanded by smelters.

Circular Value

Retention

Keeps critical minerals within the supply chain, reducing reliance on primary mining.

Manufacturers
ESG-focused end-of-life solution for devices.

Smelters
Receive sustainable clean product with higher margins.

Environment
Reduced landfill waste and lower total carbon footprint.

LIST ON INVOICES ALREADY PAID TO BE PRESENTED AT THE NOVEMBER 13 2026 MEETING		
AGAT LABORATORIES	WATER SEWER TESTS	404.81
BELL ALIANT	BEACH CENTRE FOR OCTOBER	113.86
CANADA POST	600 STAMPS	848.16
CHETWYND, WAYNE	REIMBURSEMENT FOR STAINLESS STEEL DUCT CLAMPS FOR VETERNS BANNERS, SWIVEL MOUNT PHOTOCONTROL AT PAVILLION, TINTED SAFETY GLASSES	253.13
CULLLIGAN	DRINKING WATER	36.12
DELUXE	PRINTABLE CHEQUES	1,381.17
EASTERN FENCE ERECTORS LTD.	FENCE AROUND SWINGS (PD BY PLAYPARK)	5375.1
FLAG EMPORIUM	CONTRIBUTION TO FLAG POLES AT CENOTAPH	603.31
HARDING, JUNE	MILEAGE, LIFE INSURANCE	137.94
I.B.E.W.	UNIN DUES FOR OCTOBER	307.88
LAMM, CONNIE	REINBURSEMENT FOR PAINT STENCIL (PD BY MYM)	124.96
MANULIFE	PENSIONS FOR STAFF FOR OCTOBER	2211.36
MARK WILLIAMS EXCAVATING	GRAVEL AND LEVEL SHOULDER OF ROAD FROM ELEMENTARY SCHOOL TO THE END OF THE SOCCER FIELD, GRADED/LEVELED PARKING AREA ACROSS FROM SOCCER FIELD, DITCHING AT THE END OF JOHN ST, GRAVEL TO TREATMENT PLANT, REPAIR TO WATER LINE AT FIRE HALL. PREP WORK FOR SWINGS AT PLAYPARK AND MOVING PEACE HUT (PD BY PLAYPARK)	22,547.78
MICHAEL BROLEY DEVELOPMENT	WEBSITE MIGRATION AND SET UP	451.44
MUNICIPALITY OF BARRINGTON	REGIONAL REMO FOR 2026/2027 2ND INVOICE 50%	995.59

MUNICIPALITY OF THE DISTRICT OF SHELBURNE	C & D SITE	23.32
NOVA SCOTIA POWER	UV SYSTEM FOR OCT.	557.51
NOVA SCOTIA POWER	STREET LIGHTS, PLAYGROUND AND TREATMENT PLANT FOR OCT.	2,956.13
NOVA SCOTIA POWER	BOARDWALK FOR OCTOBER	141.25
PAYROLL	OCT 3 - OCT 21	15,063.70
PREMIER TECH	CLEANING AND RENTAL OF PORTA POTTIES FOR SEPT.	1,993.86
RAPID FIRE EXTINGUISHER SERVICE	HYDRO TESTED 10 AIR BOTTLES	570.00
REGION OF QUEENS	TIPPING FEES FOR OCT	2,824.79
SHELBURNE COUNTY ARENA ASSOCIATION	ICE TIME FOR OCT 9 (PD BY MYM)	205.20
SHELBURNE ELECTRONICS & ENGRAVING	PLAQUE FOR MASONIC LODGE DONATION AT PLAYPARK (PD BY PLAYPARK)	139.00
SOBEYS	DESSERT TRAYS FOR LOVE LOCKEPORT AWARDS NIGHT	82.06
TELUS	MEDICAL AND LIFE INSURANCE FOR OCTOBER	1,314.71
TRI-COUNTY REGIONAL CENTRE FOR EDUCATION	MONTHLY EDUCATION TAX FOR NOV.	12,021.20
WOODWORKERS HOME HARDWARE	BOARDWALK FIXES, PLAYPARK SUPPLIES (PD BY PLAYPARK)	1,646.98
XEROX	LEASE 47 OF 60	246.13
	TOTAL	75,578.45

(FOR BANK USE ONLY)

Account No.

(25)

FORM 309 (2-91)

NOVA SCOTIA
MUNICIPAL CORPORATION — BORROWING RESOLUTION
(Made in Duplicate)

To authorize the borrowing of certain moneys from **ROYAL BANK OF CANADA** to meet the current expenditure of the Corporations of the Town of Lockeport (hereinafter called "the Corporation") for the year ~~19~~ 2026.

WHEREAS it is necessary to borrow the sum of $ 482,600.00 from the **ROYAL BANK OF CANADA** to meet the now current expenditure of the Corporation until such time as the taxes to be levied therefore can be collected.

BE IT THEREFORE RESOLVED by the Municipal Council of the Corporation as follows:

1. That the Mayor with the Treasurer of the Corporation, be and they are hereby authorized under the seal of the Corporation to borrow from the **ROYAL BANK OF CANADA** the sum of Four hundred & Eighty-two thousand, six hundred dollars & XX dollars as the same may be required from time to time to meet the now current expenditure of the Corporation which said expenditure has been duly authorized by the Council.

2. That the said Mayor with the Treasurer aforesaid, be, and they are hereby authorized to pay or allow to the said bank interest on the said sum of Four hundred & Eighty-two thousand, Six hundred XX dollars at a rate of Royal bank Prime per cent per annum, which may be paid or allowed in advance by way of discount or otherwise howsoever as they may deem best.

3. That the said sum of $ 482,600.00 so to be borrowed shall be made payable on or before the 30th day of November, 2027 next; and the promissory note or notes of the Corporation, if any, given therefore, if made payable before the said 30th day of November, 2027 may be renewed by the said Mayor and Treasurer from time to time, but no renewal thereof shall fall due later than the said 30th day of November, 2027 next.

4. That the promissory note or notes of the Corporation, sealed with the corporate seal and signed by the Mayor and Treasurer of the Corporation be given from time to time as required, in security for the amounts borrowed from time to time under the provisions of this resolution.

5. That the giving of such renewal note or notes, as aforesaid, shall not be deemed satisfaction to the said bank of the said advance or interest, but as evidence only in indebtedness.

Passed in open council this 13th day of November ~~19~~ 2026.

_____
Warden/Mayor

(CORPORATE SEAL)

_____
Clerk

CERTIFICATE

I hereby certify that the forgoing is a true copy of a resolution of the council of the Municipal Corporation of the Town of Lockeport passed at a meeting of said council duly called and held on the 13th day of November A.D. ~~19~~ 2026 at which a quorum of the council was present and voting.

(FOR BANK USE ONLY)

INITIALS	
Prepared By	Checked By

_____

COUNCIL REPORT - FOR DECISION

Subject:	**STORM Grant Application**
Date:	October 28, 2026
Authority:	NA
Council Dates:	November 2, 2026
Prepared by:	Mike Kahn, Director of Planning and Development Services

Purpose

The Province has announced a new Stormwater Grant, the Stormwater Transformation Optimization and Resilience for Municipalities (STORM) program providing targeted funding to help municipalities advance stormwater management through focused planning, analysis, and program development.

Background

The Town's have stormwater infrastructure, but the available digital data on its location, type, or condition is incomplete and dated (2018/19). As coastal Town's on Nova Scotia's south shore, the Town's are seeing increasingly intense rainfalls. In 2014, the Town of Shelburne experience an intense rainfall event which cause damaged to several culverts. The Town replaced the culverts, but also increased the size/capacity of the culverts in light of climate change. Works staff have continued to improve the stormwater system as repairs come up, but there is no central dataset or plan for stormwater infrastructure in the Town of Shelburne at this time.

The Town of Lockeport is a similar situation to the Town of Shelburne, there issue digital data, and the Town of Lockeport is working with the Clean Foundation on the culvert upgrades and repairs.

As see in the recent storm and flood event in Cape Breton, adequate, functioning stormwater infrastructure is criterial during increasingly intense precipitation events.

Grant Application

The grant will provide 50% to single municipal applicants; 75% to those who partner with other municipalities. Applications are due November 12; grant funding must be spent by March 31, 2028.

Analysis

Proposed Project

The Towns would look to hire a surveying/engineering firm to undertake an review of both Town's stormwater systems, including the collection of digital GIS data, assessment of condition, short term projects eligible for other grant funds (such as Green Municipal Fund - Climate Adaptation) and to provide or recommend GIS training for staff, to ensure the data is accessible to the Towns.

Description

The Towns will hire a consultant to:

- conduct field work on existing Town Stormwater infrastructure, including collection of GIS data and condition assessment;
- provide a list of recommended short term shovel ready actions to preserve/enhance the system;
- provide an outline of recommend future work, such as determining capacity and modelling; and
- provide GIS training/recommend GIS training

If budget allows would include work on capacity, modelling, policy integration and other actions may be included.

GIS training would also have the benefit of potentially enabling Tonw staff to undertake a greater GIS role and leveraging both new and existing data, while reducing or forgoing the cost of a GIS contractor.

Green Municipal Fund - Climate Feasibility Grant

There is another grant both Towns are eligible for in the spring of 2027, the Green Municipal Fund (GMF-F) – Feasibility grant. That grant and the STORM grant would stack, as one is federal and the other is provincial.

If the Towns were successful in both grants, there would be no cost to the Town's and scope of work would increase to include more potential capital project upgrades and modelling of the Town's respective stormwater systems.

Cost to the Town

If the Towns are successful in its application for STORM grant, each Town would still need to provide 25% of the project total. Preliminary costs, based a on a recently completed stormwater study in Berwick place the costs of the contractor work at close to $100,000 per Town, meaning each town would need to Contribute $25,000 in the 2026/27 fiscal year.

However, if the Towns are successful in both grants, the project will be at no costs to the Towns.

Links to Other Initiatives

Links to sewer via downspout/sump disconnect and need for Town Stormwaters system to handle more stormwater.

Options

	Pros	Cons
Apply for the STORM grant	• Updates towns Stormwater system data collection and condition evaluation	• Cost of $25,000

	• Helps with eligible for capital project grants • Provides training for staff. • Creates similar datasets for Lockeport and Shelburne	
Do not apply for the STORM grant	• Saves $25,000 for other priorities of Council.	• Does not provide updated stormwater data • Reduces grant eligibility • GIS will still need to be a contractor

Recommendation

THAT Council directs staff to apply for the STORM grant as outlined in this Council report;

AND THAT Council allocates $25,000 in fiscal 2026/27 towards the STORM grant.

Stormwater Transformation Optimization and Resilience for Municipalities (STORM) (Nova Scotia)

Detailed Cost Estimate

Applicant Name:	Michael Kahn
Project Title:	Town of Shelburne and Town of Lockeport: Joint Stormwater Management Plan
Cost Estimate Developed By:	R.A.M.P. Atlantic Ltd
Date of Cost Estimate (DD-MM-YYYY):	2026-02-11

	Description	Quantity	Per Unit Amount	Total Cost
Project Costs				
Please separate eligible costs associated with the project. E.g. Project management, project design/engineering, Permit Fees, Community Engagement, Training, Equipment, etc. See guide for additional details on eligibility.	Project Management	1.00	4,000.00	80,000.00
	Phase 1: Data Collection	1.00	29,000.00	
	Phase 2: Data Processing and Capacity Development	1.00	17,000.00	
	Phase 3: Analysis and Reporting	1.00	30,000.00	
	Contingency	0.20	16,000.00	16,000
	Design / Engineering Sub-Total:			**$96,000**
Non-Rebate Tax				
If applicable - Please include any non-rebatable taxes in this section. NOTE: Your project cost estimates should only include this	Unrecoverable Taxes (HST 3.86%)	96,000.00	3.86%	$3,706
	Non-Rebate Tax Sub-Total:			**$3,706**
	TOTAL NET ELIGIBLE COSTS*:			**$99,706**

INELIGIBLE COSTS

	Description	Quantity	Per Unit Amount	Total Cost
Construction, retrofits or installation of infrastructure				
Land Acquisition Cost				
Leasing Land, Building and Other Facilities				
Real Estate Fees and Related Costs				
Organizational overhead costs, including salaries, benefits, and other existing expenses already included in the recipient's operating budget				
Operating expenses and routine or regularly scheduled maintenance activities				
Financing costs, including interest charges, legal fees, and loan payments				
Costs for materials, supplies, transportation, or services not directly related to the implementation of the project				
Non-fixed assets that are not essential to the operation or delivery of the project				
Other (Please describe)				
	TOTAL INELIGIBLE COSTS*:			$0
	TOTAL GROSS PROJECT COSTS (Eligible + Ineligible)*:			$99,706

***Totals must match totals in the Project Costs section of the Project Application Form**

Detailed Cost Estimate Comments

See quote from R A M P Atlantic for further details

(30)

TOWN OF LOCKEPORT
COMMITTEES
(as of October 2026)

NOTE: The Mayor serves as Ex Officio member of each committee.

1. **REGULAR COUNCIL # 1**
(Meets the 2nd Friday of the month at 1:00 p.m.)
Chairperson: Mayor Amalfa
All Council

REGULAR COUNCIL # 2
(Meets the 4th Friday of the month at 1:00 p.m.)
Chairperson: Mayor Amalfa
All Council
Kevin Snow

2. **FINANCE COMMITTEE**
(Meets after the budget is set in January, March & November the 4th Monday of the month)
Chairperson: Mayor Amalfa
Committee of all Council

3. **AUDIT COMMITTEE**
(Meets once prior to the audit and once after the audit)
All Council
Town Clerk/Treasurer
Two members of the public

4. **RECREATION/MAKE YOUR MOVE COMMITTEE**
(*Meets the 1st Monday of the Month at 6:00 p.m. unless it is a holiday and then it is as advertised)*

Councillor A Chetwynd	Will Chetwynd Student Representative
Dawn DeMings-Taylor	Sue Crosby
Janice Fiske	Mary Meagher

MYM – Connie Lamm Navigator

5. **CANADA DAY COMMITTEE**
(Meets as required)

Mayor Derek Amalfa	Chair - Emily Swim 319-0223
Ellen Suttle 656-2479	Steven Williams
Tiffany Morash	Connie Lamm

6. PLANNING ADVISORY
All Council

7. POLICE ADVISORY
(Meets quarterly with rotating venue and Chairperson)
Chair - Deputy Mayor Craig Hillen craighillenlockeport@gmail.com
Councillor A Chetwynd annachetwyndlockeport@gmail.com
Howard Roszel 656-2073 howardroszel@hotmail.com
Dawn DeMings-Taylor 874-1393 ddemingstaylor@gmail.com

8. REGIONAL EMERGENCY MEASURES ORGANIZATION (EMO)
(Meets in February, June, September and November the 4th Monday of the month)
All Council
Town Clerk/Treasurer
Fire Chief

9. HERITAGE ADVISORY AND TOURISM
(Meets every third Tuesday)
Deputy Mayor Craig Hillen
Connie Lamm

Emily Swim	Tim Rhyno	Nicole Stephens
George Benham	Jeff Wood	Rudy Sommer
Mary Meagher	Gabe Buchanan	

10. PROPERTY CONDITION ASSESSMENT TEAM (DANGEROUS & UNSIGHTLY PREMISES)
(Meets as needed)
All Council

11. ASSET MANAGEMENT COMMITTEE
Mayor Amalfa
Councillor A. Chetwynd
Town Clerk/Treasurer
Kevin Snow

(39)

TOWN OF LOCKEPORT
OUTSIDE BOARD APPOINTMENTS

1. REGIONAL EMERGENCY ADVISORY COMMITTEE
All Council

1. (A) REMO LIAISON COMMITTEE
Mayor Amalfa
Alternate: Councillor Malik

2. (B) REMO PLANNING COMMITTEE
Mayor Amalfa
Deputy Mayor Hillen — Councillor K. Chetwynd
Town Clerk/Treasurer

3. (C) REGIONAL EMERGENCY MANAGEMENT ADVISORY COMMITTEE
Mayor Amalfa
Councillor Anna Chetwynd

2. REGION 6 SOLID WASTE/EAST SHELBURNE/QUEEN'S SOLID WASTE COMMITTEES:

2 (A) REGION 6 INTERMUNICIPAL COMMITTEE:
Councillor Kevin Chetwynd
Alternate: Councillor A. Chetwynd

2 (B) REGION 6 TECHNICAL COMMITTEE:
Town Clerk/Treasurer

3. WESTERN REGIONAL HOUSING AUTHORITY

4. REGIONAL LIBRARY BOARD
Councillor Malik

5. KID'S FAIR PLAY FUND
Councillor K. Chetwynd

6. SCHOOL ADVISORY COMMITTEE
Councillor Malik

7. TOWN'S CAUCUS
Mayor Amalfa

8. SHELBURNE COUNTY HOUSING COALITION
Councillor A. Chetwynd

9. ROSEWAY MANOR BOARD
(Meets the quarterly)
Mayor Amalfa
Deputy Mayor Hillen
Alternative: Councillor Malik

10. SHELBURNE COMMUNITY/NOVA SCOTIA HEALTH AUTHORITY STAKEHOLDERS GROUP
Mayor Amalfa
Town Clerk/Treasurer June Harding

12. ROSEWAY HOSPITAL CHARITABLE FOUNDATION
Councillor Malik

13. SHELBURNE COUNTY ARENA ASSOCIATION
Deputy Mayor Craig Hillen

14. EASTERN SHELBURNE COUNTY ACCESSABILITY ADVISORY COMMITTEE

Ron Coole – Chair	Holly Perry – Secretary
Therese Cruz-Vice Chair	Deputy Mayor Hillen - TOL
Wanda Buchanan	Jessie Dyer – TOS
Alyssa Adams	Adam Dedrick – MODS
Eric MacIntosh	

15. EQUITY AND ANTI-RACISM COMMITTEE
Councillor Malik

16. SHELBURNE AND AREA COMMUNITY DEVELOPMENT CO-OPERATION
Mayor Derek Amalfa

17. AMALGAMATION STEERING COMMITTEE
Mayor Derek Amalfa
Deputy Mayor Hillen
Alternative – Councillor A. Chetwynd

18. JOINT SERVICES BOARD STEERING COMMITTEE
Mayor Derek Amalfa
Councillor Malik
Alternative – Councillor A. Chetwynd

12. Shelburne County Climate Action Committee
Councillor Candace Malik

13. Shelburne and Area Chamber of Commerce

TOWN OF LOCKEPORT COMMITTEES SCHEDULED FOR SPECIFIC DAYS AND TIMES EVERY MONTH

(as of October 2026)

REGULAR COUNCIL MEETING # 1

(Meets the second Friday of the month at 1:00 p.m.) (If Friday is a holiday it is held on the following business day at 1:00 p.m.)

REGULAR COUNCIL MEETING # 2

(Meets the 4th Friday of the month at 1:00 p.m.) (If Friday is a holiday it is held on the following business day at 1:00 p.m.)

REMO

(Meets when scheduled at 7:00 p.m.)

Municipality of Shelburne | Naturally Yours

414 Woodlawn Drive, PO Box 280 Shelburne, NS B0T 1W0, Phone: (902) 875-3544 - Fax: (902) 875-1278

Date: 2026-11-02

To: Town of Lockeport
Attention: Clerk-Treasurer
26 North Street
PO Box 189
Lockeport, NS B0T 1L0

Re: Formal Notice of Withdrawal from Fire Services Agreement Effective March 31, 2028

Dear Mayor and Members of Council:

The Province of Nova Scotia has enacted the Support for Fire Protection Services Act, S.N.S. 2026, c. 6, establishing a new legislative framework for the oversight, planning, and delivery of fire protection services across the province.

Under this framework, municipalities have additional responsibilities, including conducting risk-based fire protection service reviews, developing service plans, establishing appropriate service levels, and ensuring that firefighter competencies, training, and personal protective equipment meet provincial requirements.

1. Cancellation of Existing Fire Services Agreement

The Municipality of the District of Shelburne (the "Municipality") is responsible for ensuring that the fire protection services it purchases on behalf of its residents are appropriate, accountable, and financially sustainable. Where those services are delivered under an agreement between municipalities, that agreement must set clear expectations that support these provincial requirements.

Accordingly, the Municipality hereby provides formal written notice of its intention to withdraw from the Fire Services Agreement dated January 29, 2020, between the Municipality and the Town of Lockeport (the "Town"), with termination to take effect March 31, 2028, pursuant to Clause 26 of the Agreement and subject to its applicable terms.

For the purposes of this notice, the Municipality considers the medical first response unit associated with the Lockeport Volunteer Fire Department (the "MFR Unit") to be part of that fire department. The Municipality has found no record of the MFR Unit with the Nova Scotia Registry of Joint Stock Companies as a separately registered society, corporation, or other legal entity, and has no other information indicating that it exists or operates independently of the Fire Department.

Accordingly, this notice of withdrawal applies to all services delivered under, or funded in connection with, the Agreement, including medical first response services provided by the MFR Unit, and all references in this letter to the Fire Department include the MFR Unit. If the Town has information showing that the MFR Unit is a separate legal entity, the Municipality asks that it be provided in writing within 30 days of receipt of this notice.

Between now and March 31, 2028, the Municipality intends to work with the Town and the Lockeport Volunteer Fire Department, including its medical first response unit (together, the "Fire Department") to develop a new municipal fire services policy and standard operating procedures, which will form the basis of a new fire services agreement. During this period, the Fire Department is expected to adhere to the conditions and milestones set out in Section 2 of this letter.

Provided these conditions and milestones are met, it is the Municipality's intention that a new fire services agreement, negotiated and agreed with the Town, will take effect immediately upon the expiry of the existing agreement, so that there is no interruption in contracted fire protection services.

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This decision forms part of the Municipality's broader modernization of fire protection services, aimed at strengthening municipal oversight, operational accountability, firefighter health and safety, service delivery standards, and fiscal responsibility.

The Municipality recognizes and values the longstanding contributions of the Fire Department and its members. This notice is not intended to discontinue fire protection services to residents, but to put in place an agreement that clearly reflects the responsibilities and expectations that come with delivering publicly funded fire protection services.

2. Conditions and Milestones During the Remaining Agreement Term

During the remaining term of the existing agreement, the Town and the Fire Department are expected to meet the following conditions and milestones. They are intended to support the development of the new fire services policy and standard operating procedure and will be the basis on which the Municipality confirms that the new agreement can take effect on April 1, 2028. Additional requirements may be identified through the fire protection service review process or through negotiation of the new agreement.

A. Fire Advisory Committee Participation

The Lockeport Volunteer Fire Department shall demonstrate regular and meaningful participation in Fire Advisory Committee (FAC) meetings organized or recognized by the Municipality.

The proposed expectations are:

- Attendance by the Fire Chief or an authorized departmental representative at a minimum of 75% of scheduled FAC meetings.
- Designation of an alternate representative when the Fire Chief is unavailable.
- Active participation in discussions relating to operational planning, firefighter safety, training, municipal fire service initiatives, and resource requirements.
- Cooperation with recommendations, information requests, and initiatives arising from FAC discussions, where applicable and agreed upon.

Milestone: Demonstrated participation will be evaluated beginning with the first FAC meeting following receipt of this notice, with an initial review on September 30, 2027.

B. Firefighter Training and Professional Development

The Lockeport Volunteer Fire Department shall demonstrate an ongoing commitment to firefighter training, professional development, and operational competency consistent with its established service levels.

Expectations will include:

- Participation in relevant regional and municipal firefighter training initiatives.
- Development and maintenance of an annual departmental training plan.
- Identification of training gaps and associated corrective actions.
- Demonstrated progress toward applicable provincial training and competency standards as they are established or implemented.

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- Cooperation with reasonable municipal requests concerning training activities and firefighter qualifications associated with contracted services.

Milestone: An annual training plan and initial training needs assessment shall be submitted to the Municipality by June 30, 2027, with progress reviewed quarterly thereafter.

C. Training Records and Competency Documentation

The Town shall ensure that the Lockeport Volunteer Fire Department maintains accurate, up-to-date, and verifiable training and competency records for personnel involved in the delivery of contracted fire protection services.

These records should identify, as applicable:

- Firefighter training completed, including course names, dates, and training providers.
- Certifications and qualifications relevant to assigned operational responsibilities.
- Required competency maintenance and refresher training.
- Participation in practical skills development, operational exercises, and specialized training.
- Outstanding training requirements and planned corrective actions.

Training summaries and supporting evidence sufficient to verify compliance shall be made available to the Municipality, subject to applicable privacy and information-protection requirements.

Milestone: An initial departmental training and competency summary shall be submitted by June 30, 2027, followed by quarterly updates.

D. Participation in Fire Protection Service Reviews and Community Risk Assessments

The Town and the Lockeport Volunteer Fire Department shall demonstrate full and meaningful cooperation with the Municipality's fire protection service review and associated community risk assessment process, consistent with the Support for Fire Protection Services Act and applicable provincial requirements.

Participation will include:

- Providing reasonably requested information concerning staffing, training, apparatus, equipment, operational capabilities, emergency responses, and available resources.
- Participating in consultations and meetings concerning community hazards, response capabilities, and fire protection needs.
- Assisting in identifying existing service levels, operational limitations, and gaps in community fire protection.
- Supporting the development of a fire protection service plan informed by the risk assessment.
- Participating in the consideration of appropriate operational improvements and service-delivery changes arising from the completed review.

The Municipality recognizes that provincial implementation schedules, assessment tools, and detailed standards may continue to evolve. Accordingly, expectations shall be aligned with the applicable requirements and implementation timelines established by the Province.

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Milestone: The Town and Fire Department shall designate representatives and participate in the process as scheduled by the Municipality and Province. Evidence of participation and outstanding information requests will be reviewed on September 30, 2027, and again before the existing agreement concludes.

E. Financial Transparency, Reporting, and Accountability

As the Municipality contributes public funds toward contracted fire protection services, financial transparency and accountability will be fundamental considerations in any successor agreement.

The Town shall demonstrate its willingness and capacity to meet the existing financial reporting requirements and support enhanced financial oversight in future arrangements.

Expectations include:

- Timely submission of annual operating budgets and financial information as required under the existing Agreement.
- Provision of annual financial statements or equivalent financial summaries identifying actual expenditures attributable to the contracted service.
- Identification of operating costs, vehicle maintenance costs, and other expenses for which municipal contributions are requested.
- Submission of current apparatus inventories, projected replacement schedules, and capital expenditure proposals, consistent with applicable provisions of the Agreement.
- Transparency regarding grants, donations, third-party contributions, and other financial support associated with the delivery of the contracted service.
- Cooperation with reasonable requests for supporting financial documentation necessary to verify the use and allocation of municipal contributions.

Future capital contributions, funding arrangements, and cost-sharing formulas shall be subject to separate negotiation and approval as part of any successor agreement.

Milestone: Existing financial submissions shall continue in accordance with the Agreement. An updated capital forecast and financial accountability summary shall be provided by June 30, 2027, for consideration during the review process.

F. Operational Accountability and Municipal Oversight

The Municipality intends to establish a stronger and more consistent framework for the oversight of fire protection services purchased from external service providers.

This framework is intended to support public accountability without unnecessarily interfering with the Town's responsibility for the administration and operational management of its Fire Department.

The Town and Fire Department shall demonstrate cooperation with reasonable oversight measures, including:

- Consistent communication with the Municipality's Administrator of Protective Services.
- Submission of operational and activity information relevant to contracted services.

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- Participation in coordinated municipal and regional fire service planning.
- Cooperation with applicable firefighter health and safety requirements.
- Identification and communication of operational limitations that may affect the delivery of contracted fire protection services.

Support for a clearly defined service-level agreement establishing expectations, reporting responsibilities, and accountability measures.

Milestone: An initial operational accountability review shall be completed by September 30, 2027, with identified matters addressed or supported by an agreed corrective action plan before consideration of a successor agreement.

G. Participation in Municipal Fire Service Policy and Procedure Development

The Town and the Lockeport Volunteer Fire Department shall demonstrate active and meaningful participation in the development, review, implementation, and ongoing improvement of municipal fire service policies, procedures, and Standard Operating Guidelines (SOGs).

This requirement is intended to support consistent fire service operations, strengthen firefighter health and safety, improve regional coordination, and align contracted fire protection services with Nova Scotia's provincial fire service modernization framework and applicable National Fire Protection Association (NFPA) standards.

Expectations will include:

- Designation of a Fire Department representative to participate in municipal policy and procedure development initiatives, including meetings, working groups, and consultation processes coordinated by the Municipality.
- Active participation in the review and development of municipal fire service policies, operational procedures, and SOGs relevant to the delivery of contracted fire protection services.
- Cooperation in establishing consistent operational practices relating to incident command, firefighter accountability, occupational health and safety, emergency response, training, equipment, and operational readiness.
- Review of existing departmental policies and procedures to identify inconsistencies, operational gaps, or areas requiring improvement.
- Participation in the development of policies and procedures informed by applicable NFPA standards, provincial legislation, and emerging provincial fire service standards.
- Cooperation with the implementation of approved policies and procedures applicable to contracted services, including communicating operational requirements to departmental personnel and supporting associated training.
- Demonstrated willingness to participate in regional standardization initiatives intended to improve interoperability, mutual aid, firefighter safety, and coordinated emergency response.

The Municipality recognizes that the development and implementation of standardized policies and procedures will be an ongoing process as provincial regulations, standards, and expectations evolve.

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Milestone: The Town and Fire Department shall designate a representative to participate in municipal policy and procedure development by June 30, 2027.

Active participation in policy reviews, consultation meetings, and identified development initiatives shall be evaluated during the September 30, 2027 milestone review.

By January 31, 2028, the Town and Fire Department shall demonstrate meaningful progress toward the review, adoption where agreed or contractually required, and implementation of applicable municipal fire service policies and procedures, including an agreed implementation plan for any outstanding requirements.

3. Milestone Reviews and Assessment of Progress

Progress toward the conditions and milestones will be reviewed on the following schedule:

Date	Milestone
June 30, 2027	Submission of training plan, initial competency records, capital forecast, financial accountability information, and designation of a policy and procedure development representative
September 30, 2027	Formal review of FAC participation, training, operational cooperation, financial reporting, risk assessment participation, and policy and procedure development
January 31, 2028	Final compliance review, including progress toward the new municipal fire services policy and standard operating procedures, and confirmation that the new agreement can proceed to both Councils for approval
March 31, 2028	Expiry of the existing Fire Services Agreement; new agreement takes effect April 1, 2028, provided the conditions and milestones have been met

Following each review, the Municipality will provide written feedback identifying any deficiencies, outstanding information, and corrective measures required. Where a provincial requirement cannot reasonably be completed before March 31, 2028, demonstrated cooperation, documented progress, and an acceptable implementation plan may be accepted in its place.

4. The New Fire Services Agreement

The new agreement will be developed jointly with the Town during the remaining term and will clearly define the responsibilities, service levels, reporting obligations, financial commitments, and accountability measures of both municipalities. It will address:

- Operational service levels, informed by the fire protection service review and community risk assessment.
- Training and competency expectations and municipal oversight provisions.
- Adoption, implementation, and periodic review of the new fire services policy and standard operating procedures, informed by provincial requirements and relevant NFPA standards.
- Financial arrangements, including operating contributions, capital expenditures, and apparatus replacement.

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- The scope, standards, and oversight of any medical first response services to be provided by the Fire Department, including the MFR Unit.

The new agreement will require approval by both Councils and execution by both parties.

For greater certainty, this notice does not extend or reinstate the existing agreement. If the conditions and milestones are not met, or a new agreement is not in place, the existing agreement will terminate on March 31, 2028.

5. Continuity of Fire Protection Services

Until March 31, 2028, the Town is expected to continue meeting all of its obligations under the existing agreement, including maintaining the agreed level of service, meeting operational and safety requirements, and satisfying reporting and financial obligations. The conditions and milestones in this letter form the basis for the new agreement and do not amend the existing one.

The Municipality values its working relationship with the Town and the dedication of the members of the Fire Department. We look forward to working together over the coming months to put in place a modern agreement that supports firefighter safety, consistent operations, and accountable, sustainable fire protection for the residents we both serve.

Sincerely,

W. MacLeod.

Warren MacLeod
Chief Administrative Officer
Municipality of the District of Shelburne

On behalf of the Municipality of the District of Shelburne

cc: Municipal Council, Municipality of the District of Shelburne
Lockeport Volunteer Fire Department
Administrator of Protective Services

Contractual Reference: Fire Services Agreement dated January 29, 2020, including Clauses 5, 8, 9–15, 25–28, 30 and 34.

Legislative Reference: Support for Fire Protection Services Act, S.N.S. 2026, c. 6, and applicable regulations and standards.

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Council Status Report: October 2026

Mayor Derek Amalfa

Meetings Attended:

Date	*Committee*
Oct 2	Clean Foundation - Check In
Oct 6	CCC Community of Practice: Community Climate Resiliency
Oct 9	Town of Lockeport Council Meeting
Oct 14	Veterans Park Ceremony & Social
Oct 15	REMAC
Oct 16	Bird Friendly Communities
Oct 18	Legion Breakfast
Oct 19	Nova Scotia Health/ Shelburne Co. Community Group
Oct 21	Shelburne Co Leadership Meeting
Oct 23	Town of Lockeport Council Meeting
Oct 26	SWNT Board Meeting
Oct 28	Canada Day Committee
Oct 29	Shared Services Meeting (MODS & TOS)
Oct 29	Love Lockeport Reception
Oct 30	Clean Foundation - Check In
Oct 30	Mersey Critical Materials Introduction

Title	NSH/Shelburne County Community Group		
Chair	Penny Smith		
Meeting Date	October 19, 2026	**Meeting Time**	1000-1200
Meeting Location	Municipality of Shelburne Administration Building – Room 114		

Agenda item	Presenter	Pages
1. Welcome	Penny	
2. Review Minutes of June 1, 2026 meeting	Penny	
3. Business Arising		
4. Updates • NSH Report • Preceptor for Shelburne • Roseway Hospital Summer Closure Hours • Inpatient Care Coverage • Shelburne Family Practice	Leslie	
5. New & Other Business • Key communication topics for sharing (to be agreed upon at close of meeting)		
6. Next Meeting – TBD		

Shelburne Community Partners / Nova Scotia Health Update

September 2026

Modular Dialysis Unit preparation work underway at Roseway Hospital

- Construction crews are now on site and working to get the property prepared for the arrival and installation of the six-station Modular Dialysis unit.
- The project will use a construction method called Design for Manufacture and Assembly. This allows much of the unit to be built off-site before modular components are delivered and assembled on Roseway Hospital property.
- While work is underway, patients can continue to access all services at Roseway Hospital as well as Shelburne Community Health Centre / Shelburne Family Practice as usual.
- For more information: **https://www.nshealth.ca/news-and-notices/work-underway-roseway-hospital-new-renal-dialysis-unit**



Site preparation underway



Artist drawing of Modular Dialysis unit

Roseway Emergency Department update

- Our Emergency Department is looking a bit different as we prepare for some cosmetic updates, including fresh paint and refreshed walls.
- Things may look a little rough temporarily with the wallpaper stripped, but new paint is on the way as we make improvements to create a brighter, more welcoming environment for both patients and staff. We thank everyone for their patience.

Staffing highlights and welcome to new team members

- Roseway Hospital has hired a total of five new graduate Licensed Practical Nurses (LPNs). One of the new LPNs has completed orientation, while the others are either in or preparing to start orientation. Everyone is very pleased these new grads have decided to start their professional careers with us.
- We recently welcomed two new Registered Nurses (RNs) who have relocated to our area. One has completed orientation for the Emergency Department and the other has completed orientation for the Medical Inpatient Unit. Welcome to our new RNs.
- Dr. Michael Fatokun has joined us again to work for two weeks as hospitalist. A hospitalist is a doctor who provides care for patients who are admitted to the hospital, also known as inpatients. Dr. Fatokun's continued contribution is much appreciated by the healthcare team, patients and families. He will continue to aim for returning for a week every 5-6 weeks.
- We have two Registered Nurses who are taking the Emergency Nursing Program (ENP) this fall. Also, our Advanced Care Paramedic (ACP) is taking the Cardiac Care Paramedic training. This commitment from our healthcare providers to enhancing their skills and training is a testament to their dedication to providing high-quality, patient-centred care.

"Thank You" to Roseway Hospital Auxiliary for ceiling lifts

- Our friends with the Roseway Auxiliary have approved the purchase of three more ceiling lifts in patient rooms, a ceiling lift in a patient tub room and a mobile floor lift. This is incredible news and very important equipment to have for both our patients and our staff
- Patient lifts are mechanical lifting devices that improves safety and protects both patients and staff from injury.

Staff, physicians and teams prepare for *One Person One Record* implementation

- The One Person One Record, Clinical Information System (OPOR-CIS) is creating a single, integrated clinical information system across Nova Scotia.
- Central Zone (Halifax area) successfully implemented Wave 2 of OPOR-CIS on May 9, 2026. Wave 3 will launch in the Western, Northern, and Eastern Zones in November 2026, completing the provincial rollout. Continued engagement and education with leaders, providers, staff, patients, and partners will support readiness and successful adoption.

Welcome Dr. Gertrude Ashong to Shelburne Family Practice

- Dr. Gertrude Ashong began practice Tuesday, September 8.
- Her arrival is timely as she will be taking over Dr. Saadia Khan's Shelburne County patients following her recent departure in August. This will help provide a smooth transition for patients of Dr. Khan.
- A huge "thank you" to the Municipality of Shelburne for sponsoring a lovely luncheon to welcome Dr. Ashong. We akso wish to thank Dr. Saadia Khan for her service to her patients.



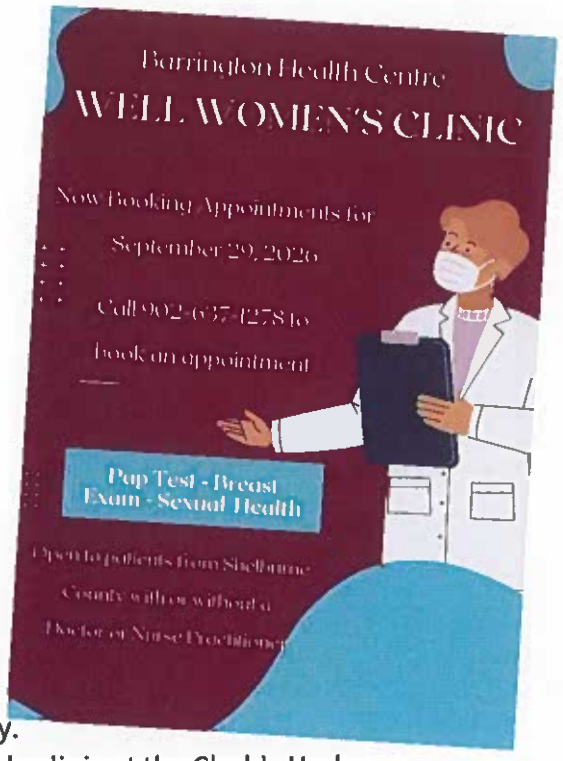
New patients continue to be accepted by Shelburne Family Practice

- A total of **197 patients** have been rostered to a nurse practitioner or family physician since our last report to community partners (May – July). The majority of these are new patients taken off the Need a Family Practice registry, but also includes patients transferred from Dr. Saadia Khan.
- View the Need a Family Practice Registry Update for September 2026 on Nova Scotia Health's website.

Shelburne Same Day Clinic / Virtual Urgent Care access

- The Shelburne Same Day Clinic is open 8 a.m. to 4 p.m. Saturdays and Sundays.
- People with a primary care provider should always contact their provider first when seeking care. Other options in the area include:
  - Virtual Urgent Care at Roseway Hospital, **Monday to Sunday, from 8 a.m. to 8 p.m.** (patients accepted up to 60 minutes before closing)
  - Community pharmacy primary care clinic at TLC Pharmasave in Shelburne: https://pans.ns.ca/CPPCC
  - Shelburne Primary Care Clinic: 902-875-2321 to ask about available appointments
  - VirtualCareNS | Nova Scotia Health
  - YourHealthNS can help people in Shelburne & Shelburne County navigate the options to access care. Download the app on a mobile device, or visit on computer: https://www.yourhealthns.ca/

Well Women Clinics



- Well Women Clinics were held in Barrington on May 28 and June 30. The next clinic will be held on Tuesday, September 29.
- Clinics offer services such as pap tests, breast exams, contraceptive counselling, and sexual health care services for patients with or without a provider by appointment. Screening is completed by nurse prior to booking. Check the Shelburne Family Practice Facebook page for updates -OR- call the clinic **902-875-2321**.

Primary Care Clinics

- Georg MacDonald, Nurse Practitioner, provides Primary Care Clinic services for people in Shelburne County who do not have a regular family provider. Georg will be working Mon., Tues., Thurs., and Fri.
- Thank-you to Deana Hickey, Nurse Practitioner for providing support to the clinic one day a week recently.
- Angelina DeMings, Nurse Practitioner, provides a weekly clinic at the Clark's Harbour Clinic on Monday. During the summer months, this clinic took place at the Barrington Community Health Centre.

Mental Health and Addictions Program

- Work continues to improve pathways and access to mental health and addictions services in south western Nova Scotia, and across the zone. A Nurse Practitioner has been hired for the Recovery Support Centre based in Yarmouth with work underway to operationalize outpatient withdrawal management. We expect to report on progress in future updates to our Shelburne community partners. For resources, links to programs and services and more, visit the Mental Health & Addictions page: https://mha.nshealth.ca

In the news...



- Integrated Stroke Team serves patients in Shelburne and across south western NS: https://www.nshealth.ca/news-and-notices/yarmouth-integrated-stroke-team
- Tick Talk with Dr. Jonathan Ross: https://www.nshealth.ca/news-and-notices/tick-talk-dr-jonathan-ross

NSH/ Shelburne Co. Community Group Meeting

June 1, 2026

Present:	Penny Smith	Derek Amalfa	Leslie Oliver
	Warren MacLeod	June Harding	Rebecca Cassidy
	Robin Smith	Nolan Young	Barb Henderson-Townsend
	Sarah Mattatall	Clay Kenney	Stan Jacklin

Regrets: Charlene Harris

Recorder: Nicole Blades, Executive Assistant - Administration

Item	Discussion	Action
1.0	**Welcome**	
2.0	**Review Minutes of March 2, 2026 meeting**	Reviewed and accepted.
3.0	**Business Arising** **Terms of Reference** The updated draft Terms of Reference were reviewed. A discussion was held and it was decided to update the committee's name to NSH/Shelburne County Community Group. A discussion was held regarding multiple vacancies on the committee. A discussion was held regarding opening the meetings to the public. Concerns were voiced regarding the open conversations held during meetings. It was noted this is a community group not a municipal committee. The Terms of Reference were accepted as amended.	Nicole to update documents with new committee name. Two community member vacancies need to be advertised by municipal units. Leslie will reach out to EHS & 211. MDS will seek Legal advice.
4.0	**Updates** **NSH Report** Leslie reviewed the NSH quarterly update report for June 2026. Report attached. Leslie noted that NSH has flagged Shelburne for a remote location for the Menopause Centre of Excellence if the opportunity arises for a satellite office outside of Halifax. **Question: Update on dialysis?** Construction will begin June 22 with an estimated completion date at the end of January 2027 for the Shelburne dialysis unit.	

	Ultrasound unit is now fully operational two days a week. Bedside inpatient room telephones have been phased out. Bell Aliant ended the service due to aging infrastructure and dropping demand for the service. For patients that do not have a cell phone, mobile phones will be available in many medical units at no charge. Leslie noted they are exploring options for better service/wifi in the hospital. One Person One Record (OPOR) was rolled out at the IWK in December 2025, Central Zone in May and scheduled to be rolled out to the rest of the province in November. **Question: Do healthcare providers within Canada or out of country have access to OPOR?** Not electronically but they could ask if needed and documentation could be provided. There is no national health care record system at this time. Virtual Urgent Care (VUC) is now led by an LPN, opposed to a clerical support person. A radio campaign was held to advertise VUC resulting in an increase in patient use. **Question: What impact has VUC had on emergency rooms?** When the ER is open, physicians can spend more time on the higher acuity patients. VUC takes the lower acuity patients which helps decrease wait time as well. Three new LPNS, two RNs, two CCAs and a Ward Clerk have joined the team. Dr. Fatokun will be returning to do some occasional hospitalist work. **Question: Still trying to have a permanent full-time Hospitalist position?** Yes, the job posting is still active. **Question: With the med school online at CBU, what is needed to be able to accept graduates?** We are missing Preceptors. Appropriate levels of physicians are needed. **Question: What tangible things/ training could be offered to attract a Preceptor?** Shelburne is a unique community and not every physician is interested in medical education. Need a physician who is comfortable with the lifestyle and opportunities in Shelburne, the right licensing and willing to participate in the education piece. **Question: Are there any opportunities through the PACE program to share funding in a certain geographic location?** Yes and No. The training the Preceptors need to have	

	completed when they successfully finish the PACE assessment is for family medicine only. Nova Scotia graduates can work in emerge, family practice and in-patient medicine. Physicians brought in through PACE are streamed either into hospitalist medicine or family medicine. There is not an assessment program that is continually doing intake for emergency medicine. Physicians through PACE would be able to be Preceptors once they are in practice for a couple of years. **Question: Is it possible to make a return of service agreement for 5 years instead of 3 years?** The agreement is not determined by NSH. It determined by Dept of Health & Wellness (DHW). It is partially tied to the length of time it takes for the assessment. Each agreement has the opportunity to be unique. **Question: Could Dr. Balogun qualify and express an interest in being a Preceptor?** Has not completed his 3 years yet. Robin noted potential interest from two candidates. A pharmacist at Lawtons, Matthew Ackah, has applied to the PACE program and wants to live in Shelburne. A Nurse Practitioner, Jamie Wagner, visited earlier this year and is looking to put her house up for sale and is interested in moving to Shelburne. A discussion was held regarding the steps to become a Preceptor. **Question: Are there any incentives for physicians to sign a 5-year contract instead of 3 to become a Preceptor?** There are multiple incentives available for physicians in general. Once a physician becomes a Preceptor there is some financial reimbursement. **Question: How many other communities are without a Preceptor and are in a similar situation as Shelburne?** Digby. A discussion was held on how important finding the right fit for Shelburne is. **Question: Are municipal units restricted from offering incentives to Preceptors?** Using funds to remove barriers such as easily accessible housing, childcare, transportation, etc would be helpful for potential candidates. **Question: Could an increased hourly wage be offered for physicians in ER departments with higher volume of closures?** NSH has no control over wage premiums. They are set by DHW.	

	Question: Who chooses the rates? For example, Digby hourly rate is a lot higher than Shelburne. Master service agreement with Doctors Nova Scotia. The Office of Healthcare Professionals Recruitment and the Municipality of Shelburne hosted the Discover Careers in Health Fair with close to 100 high school students attending. Robin noted that in rural communities, school courses aren't always offered in high schools that students need to pursue health care careers in secondary schooling. Currently there are four family physicians at the Shelburne Family Practice with Dr. Alenabi working to transition approximately half of her patients to another provider. The Physical Assistant (PA) that was noted in the last report started in April. Overtime, the PA will help reduce the wait time for an appointment for patients of Dr. Balogun and Dr. Kahn. The work to construct two additional patient exam rooms at the Barrington Community Health Clinic is now complete. **Question: Is there a doctor coming to Lockeport 1-day a week?** A NP was but is currently off and additional resources aren't available at this time. **Question: Is there an update on blood collection in Lockeport?** It is every other week when staff resourcing is available. Well Women Clinics, Primary Care Clinics, Virtual Care, and Shelburne Same Day Clinics continue to be utilized and well received. NSH thanked community partners for recognition events put on for healthcare professionals and it is greatly appreciated. NSH is having a staff recognition event on June 22 to honor milestone years of service. **Question: What's the update on the communication one-page document for residents?** It is being worked on. **OHPR Funding Project** Robin provided a recap on the use of the OHPR funding that was received last year. This included: - A healthcare luncheon - healthcare career fair - a few multicultural events - seven days of gifts for healthcare workers	Leslie to follow-up on.

	- ice cream coupons - Celebrated Nurse's Week, CCA, Pharmacy & Physio Appreciation - Coloring books and markers dropped off to healthcare facilities - Osprey Arts Center tickets - Family Skates at the arena - Passes to the Black Loyalist Heritage Centre - Show at the Osprey Arts Center - Thank you sign - Christmas treats - Paint Night - Created a guidebook for residents The committee thanked Robin for all her work.	
5.0	**New & Other Business** **NSH – Discontinuation of Inpatient Telephone Services by Bell Aliant** This was addressed in the NSH Report update. See above. **Staffing Updates/Recruitment Concerns** Dr. Kahn is leaving which will leave 3 physicians at the Shelburne Family Practice. NSH is looking at mitigation strategies to account for the roster of patients she currently holds and the hospitalist position that is shared by the physicians. **How many patients does Dr. Kahn have?** Around 1000. **How long has Dr. Kahn been with us?** 3 years. **Key Communication Topics for Sharing** - NSH Update Report - Sharing positive impacts - OPHR Funding events It was noted that Robin will send her updates to Leslie in the future to be added to the NSH Update Report. It was also noted that hospital staff expressed their gratitude on the LUCAS System purchased to help assist in the ER Department.	Robin to create.
6.0	**Next Meeting – Monday, September 14, 2026 at 10:00am**	

Lockeport and Area Canada Day Celebration Committee

Lockeport N.S.

Wednesday October 28th, 2026

Present were: Derek Amalfa in the Chair, Emily Swim, Ellen Suttle, Steven Williams.

Regrets: Connie Lamm, Tiffany Morash.

The meeting was called to order at 6:08 p.m.

Approval of Agenda: Steven Williams moved approval of the agenda. Emily Swim seconded. Motion carried.

Minutes: The minutes of the meeting of September 30, 2026 as circulated were approved on motion by Steven Williams and seconded by Emily Swim. Motion carried.

Finances: No report

Old Business:

A sympathy card has not been sent to Ingrid Matthews yet but will be sent before our next meeting.

Indigenous Day – Emily plans to contact Wildcat Reserve re: dancers for 2027 Indigenous Day.

Theme – A voting poll was taken on social media for the 2027 July 1st Celebration theme with 70% of the voters voting for Y2K as the theme.

Steven Williams moved that "Y2K" be the theme for 2027 July 1st Celebrations. Emily Swim seconded. Motion carried

New Business

Celebrate Canada Application – This application is due on November 23, 2026. Emily and June have been working on this grant. The Committee looked at each event which is being planned and worked out a budget for $24,800.00. This budget will be submitted on the application.

Funding Portal Requirements – Emily reviewed the funding portal requirements.

Midway Rides - Midway rides was discussed for children and adults. It was felt that one ride would cost approximately $10,000.00. Further investigation will be done to provide an accurate price.

Gift cards – SouWest Nova Transit is having their annual fundraiser selling gift cards through Fun Script.

Emily Swim moved that we will buy $1000.00 worth of gift cards to be used as prizes through Fun Script to benefit SouWest Nova Transit. Steven Williams seconded. Motion carried.

The cards to be purchased are Sobeys 2 - $100.00

Boston Pizza 2 - $100.00

Subway 4 - $25.00

Tim Hortons 10 - $15.00

Cinaplex 2 - $50.00

Indigo 4 - $25.00

Canadian Tire 3 - $50.00

There being no further business, Steven Williams moved the meeting adjourned at 7:07 p.m.

Next meeting – Thursday, November 19th, 2026 at 6:00 p.m. at the Council Chambers

Respectfully submitted,

Ellen Suttle

July 1st Celebration Events - 2027

June 21 - Indigenous Day - Will try to arrange consultation with an Indigenous Group.

12 – 3 p.m. (Dancers from Wild Cat Reserve)

June 27– Seaman's Memorial Service - Pastor Tim Garron and Nicole Stevens 2:00 p.m.

June 28 - Afternoon Social – (Nancy Williams)

June ?? or July 1st - Dance?? (Sue Crosby)

July 1st – Annual craft fair 10 a.m.– 3 p.m. (Connie Lamm)

Food Trucks and Vendors (Connie Lamm)

Strawberry Festival – Tennis & Pickleball Group/Lockeport Legion Branch 80

11:00 a.m.

Annual Grease Pole - 7 p.m. Trevor Morash will be asked to co-ordinate this.

(Emily Swim)

Flag Raising Ceremony & Cake 11:00 a.m. (Derek Amalfa)

Carnival in the Park - Ask Charlie's Treasure Chest to provide all carnival games

Children's Parade - Nancy Williams

Foam Party - $750.00

Talent Show – Lighthouse stage - (Terri Dean MacNeil)

'Little Mac's" Antique Car Parade - Emily will ask Tim Rhyno or Jason Matthews to

Organize this

Grand Street Parade (Ellen Suttle)

Pie Eating Contest 3:45 p.m. Nancy Williams organizing

Pie Auction - ????

Awards Ceremony & Raffle Draws 4:00 p.m. (Ellen, Emily and Derek)

Beans and Brown Bread Supper – Lockeport United Baptist Church ??

Musical Entertainment -

Family Dance Party & Free Glow Stuff 9:00 p.m.

Mini Fireworks Display OR Drone Light Show 10:00 p.m. - Hank Roy??

Meetings for C. Hillen, Deputy Mayor

Oct 9/ 26 Regular Council Meeting

Oct 13/26 Heritage & Tourism Committee Meeting

Oct 14/26 Attended the Lockeport Memorial Cenotaph Restoration

Oct 15/26 RCMP Advisory Board Meeting

Oct 19/26 Shelburne County Arena Committee (Cancelled)

Oct 21/26 Shelburne County Leadership Meeting (Clarks Harbour)

Oct 23/26 Regular Council Meeting

Oct 29/26 Hosted the Annual Love Lockeport Recognition Event

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Town of Lockeport Heritage and Tourism Advisory Committee

Tuesday, October 13, 2026 at 6:00pm
Council Chambers, Town of Lockeport
26 North Street, Lockeport

In attendance: Craig Hillen, Jeff Woods, Nicole Stephens, Mary Meagher, Rudy Sommer, Tim Rhyno, George Benham, Gabe Buchanan, Emily Swim

Regrets: Connie Lamm

Craig Hillen called the meeting to order at 6:06pm.

Jeff Wood moved to approve the October 13th, 2026 agenda. Gabe Buchanan seconded; all in favour.

Mary Meagher moved to approve the previous minutes from the August 18th, 2026 meeting. Tim Rhyno seconded; all in favour.

Outstanding Business

Christmas Lights and Sign decorations - Beach Centre Lobster Trap & Bell Buoy

The committee discussed the appropriate time to light both sites and Saturday, November 21st was identified as the best time.

Recommendations for painting (Beach Centre sign and picnic tables) will wait until Spring of 2027.

Fishermen's Memorial Restoration

After HTC recommendations were discussed by Council, it was decided that a working group under the Heritage and Tourism Committee would be established for this project with a review in one year. The working group will consist of several members from this committee as well as members/volunteers from the community.

Emily Swim made the motion to identify Nicole Stephens as the Group Lead for the Fisherman's Memorial working group. Gabe Buchanan seconded; All in favour.

Gabe Buchanan made the motion to identify Mary Meagher as Secretary to take the minutes for the working group. Rudy Sommer seconded; All in favour.

Use of Former Directory Sign

The Draft Sign Contest document was reviewed. There was robust discussion around the parameters that the design contest would consist of, which were:

- 3 months for submissions once it is advertised
- No AI may be used
- Minimum of three submissions for the contest
- HTC committee scores the initial submissions; these scores and submissions (without sharing artists identity) will be shared with Council for review of content compliance before proceeding to the artistic Judging phase.
- Council will not be the judges of the final artistic submissions
- 3 Community members will be identified by HTC and Town Clerk to act as Independent Judges and who will identify the artistic submissions and select the winning design.
- Identified Winning Design will be shared with Council for Town approval.

Emily Swim suggested that a charitable in-kind donation amount be provided to the winner. Craig Hillen will discuss what this may look like with the Town Clerk and Mayor. It was discussed that the timeline would be sometime in December and then sketches would be due in February 2027.

Mary Meagher and George Benham suggested that artists would create a vision board/stretch of their idea to submit to the HTC and for review by Town Council then the top three would be selected to create their final ideas. Nicole Stephens suggested that information regarding the contest be sent to the local schools so that students can also submit ideas if they are interested.

The use of AI was discussed at length. Gabe Buchanan made the motion that AI should not be used in the creation of the design. Seconded by George Benham. Vote was 6 in favour of the motion/ 2 opposed. Motion carried.

Mermaid/ Memorial Dedication/ Undertow Hazard Project

Craig Hillen reported that he was in contact with DFO and sent them an exploration letter regarding the idea for the project. Tim Rhyno also met with DFO on his own. The Department does not see an issue with the project but will forward the proposed suggestion to their supervisors to check for any concerns including environmental and SARA (Species at Risk Act) restrictions.

For clarity, there has been no fundraising efforts for this project at this current time.

Committee Mandates

Craig Hillen reported there were no issues with the committee mandates that were presented to the committee and to council.

Love Lockeport Recognition

Presentation night is on Thursday, October 29th, 2026 at 6pm at the Recreation Centre. Set up will take place at 5:30pm for any members who are able to assist.

There was discussion around reducing to one nomination per month which would be easier to manage online and for the digital sign at Seacaps Park.

After collective discussion by the committee members the following businesses were identified. Jeff Wood made the motion to nominate the following businesses for Love Lockeport. Mary Meagher seconded. All in favour. Motion carried.

Recognition:
November - Clearwater
December - Ocean Escape Cottages
January - Tyler Harris Excavating
February - Fox & the Hare Daycare.

New Business

No new business to discuss during this committee meeting.

George Benham moved for adjournment at 7:36pm.

Next Meeting
Scheduled for Tuesday, November 17th, 2026 at 6pm in Council Chambers.

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Meetings/ events attended by Councillor A Chetwynd for October 2026.

Oct 05- Rec/MYM Committee Meeting (Council Chambers)
Oct 09- Regular Council Meeting (Council Chambers)
Oct 13- Sr Bingo (Recreation Center)
Oct 14- Grand Opening Veterans Park (Cenotaph & Legion Branch 80)
Oct 15- REMAC Meeting (online)
Oct 15- Eastern County RCMP Advisory Committee (Council Chambers)
Oct 20- CoM Check-in (online)
Oct 23- Regular Council (Council Chambers)
Oct 27- Eastern Fence & Work day at the Park (Seacaps Playground)
Oct 28- Eastern Fence & Work day at the Park (Seacaps Playground)
Oct 29- Work day at the Park (Seacaps Playground)
Oct 30- Work day & Clean-up at the Park (Seacaps Playground)

Town of Lockeport Recreation/ Make Your Move Meeting Minutes
November 2, 2026

Councilor A Chetwynd called the meeting to order at 18:01

Attending: Councilor Anna Chetwynd, Will Chetwynd, Dawn DeMings-Taylor, Sue Crosby, Mary Meagher
On-line: MYM Navigator Connie Lamm
Regrets: Janice Fiske

Approval of Agenda:
***Motion*: Moved that the agenda be approved as presented.**
Moved by Dawn, Second by Mary. *Motion Carried*

Approval of previous minutes Oct 05, 2026:
***Motion*: Moved that the minutes for the regular meeting of Sept 08/26 be approved as circulated.**
Moved by Sue, Second by Will. *Motion Carried.*

Old Business: There was no Old Business to discuss.

Presentations/guests: There were no guests in attendance and no presentations.

Reports/Updates:

- ***Free Skates:*** Connie has contacted the Shelburne County Arena and booked two additional dates so far. November 28th and December 19th both from 6:00-7:30 pm., were added. Connie will advise the arena that we will include hot drinks for these skate date as well as the Dec 29th date from 2:00-3:30 pm. Anna will run these events and anyone from the committee is welcome to join her. More dates will be announced once confirmed. The goal was to add skating opportunities rather than pick up existing open skating time.

Recreation:

- See upcoming events.

Playground Fundraising Group:

- ***Playground Updates*:** Phase 2 is complete and the park is open for play. Sue advised she will be helping June finalize the grant later this week. Congratulations to everyone involved, We Did It!! ☺

- ***School Update*** – Will reported the Sr & Jr Girls had volleyball practice today and again on Wednesday. Tomorrow the Sr Boys Basketball team has practice. On Thursday Nov 5th the Sr Boys Basketball team will host a mini tournament involving Lockeport, Barrington, and Liverpool. The Sr Boys did not make Provincials this year in soccer, but we wish them and the girls well next season.

NEW BUSINESS:

- ***Grand Opening SeaCaps Playground:*** Mayor Amalfa has reached out to MP Jessica Fancy, Provincial MPs, and Legacy Donors for the Opening Ceremonies on Nov 13th at 11:00 am. Anna advised that the Clown Whistler (Mary Ayer) has volunteered to attend and will be doing "Frosted Bubbles" for the children. Sue advised that Bill Crosby Photography will be in attendance for photos. Anna will work on an agenda and confirm if Mayor Amalfa will be attending to give opening remarks and introduce dignitaries. There was a discussion around the menu. Tea, coffee, and juice packs will be provided and Sue will take care of getting cupcakes etc ordered. This will be paid for by the Seacaps Park Playground Fundraising Committee.
- ***Christmas Craft Fairs:*** The Big Beach Market will host their sale on Friday evening Nov 13th from 4-7 pm and Saturday Nov 14th from 9am-1 pm. Anna will host the (Rec) Christmas Craft Fair to be held at the Fire Hall on Nov 14th from 10:00-2:00. Both markets will support one another and the Playground Fundraising Committee will provide a lunch menu and deliver to the Craft Fair at the Fire Hall, if vendors are interested. Both venues are fully booked, giving many choices, and a reason to come to shop.
- ***Volunteer Awards:*** The Annual Volunteer Awards will be held Monday November 16th at 6:30 pm. at the Fire Hall. It was agreed that along with the plaques, gift bags should be prepared as a thank you for the outstanding

work done by our Volunteers. Anna will assemble the gift bags. Anna advised she had the certificates ready, Jill has printed them, and they have been framed. A discussion was had around the menu for this event. It was decided coffee/tea and sweets would be provided. The committee agrees that Lock Stock and Barrel should be asked this year as we ordered from the Town Market last year. Anna and Sue split the list of volunteers and will ensure each receives an invitation to the event. It was agreed that the event would be open to the public so family, friends, and community can come celebrate the accomplishments of our volunteers.

- ***Decorating SeaCaps Park:*** It was agreed that we would put out a call for donations of lights to be dropped off at either Craft Fair/Market. The Decorating volunteers met this morning and hope to start putting up lights shortly after Remembrance Day while the weather is still good. They plan to build on what was done last year with some new updates/additions and more lights! They have identified 3 or 4 additional spots in Seacaps Park they hope to include.
- ***Lighting of Seacaps Park & Firemen's Santa Party:*** Lighting will be Friday December 4th at 6:30 pm. Following the lighting, everyone is invited to attend the Firemen's Santa Party. Sue and Dawn have volunteered to assist with hot drinks.
- ***Shanty A:*** There was a brief discussion around the concept of requesting Shanty A to be designated for community use such as birthday parties, community rental such as coffee or lemon-aid stands, etc. The committee will work on this concept over the winter, to be presented to Council at a later date.
- ***Community use of Seacaps Park:*** This was discussed briefly and deferred to next meeting.

- ***Volunteer of the Month*****- The committee did not receive any nominations for November.**

Next Regular Meeting will be December 07, 2026 at 18:00
Having no further business the meeting was adjourned at 18:55 Moved by Will, Second by Dawn. Motion Carried.

Councillor Candace Malik
October report

6th - EAR panel meeting; the panel will be bringing training options to the EAR committee for discussion. The goal is to have the training rolled out early in the new year. Next meeting with the committee Nov 12th.

6th - SAC meeting; nominated and accepted as chair; next meeting Nov. 2nd

9th - Council meeting
23rd - Council meeting
26th - Roseway Hospital Charitable Foundation Board meeting; next meeting Dec. 7th

29th - WCRL review meeting, discussion around Provincial lack of funding, no plans to close, relocate or enter into joint services. All libraries currently to remain open and operational.

Council report for Councilor
Kevin Chetwynd

Oct 9th - Regular Council meeting

Oct 13th - fixed mats at the playground.

Oct 14th - attended the opening of the veteran park.

Oct 23rd- Regular Council meeting

Oct 29th - Layed remaining mats at the playground.

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June Harding

From: Derek Amalfa <derekamalfalockeport@gmail.com>
Sent: October 26, 2026 7:19 PM
To: David Chute
Cc: June Harding
Subject: Re: FIX IT: Don't Abandon It — a proposal for Shelburne County

Hi David,

Thank you for sharing. Having moved to Lockeport from Yarmouth, I very much see and have witnessed the value in a ferry service.

How can we assist, and what are you looking for from Town of Lockeport Council?

Thank you
Derek

On Sun, 25 Oct 2026 at 11:57, David Chute <david@davidchute.ca> wrote:

Dear Mayor Amalfa,

I am writing to you as a fellow Shelburne County resident — and because this proposal belongs in your hands. 'FIX IT: Don't Abandon It' argues for imagining the Yarmouth–Boston ferry service as a Canadian-owned, year-round, freight-capable marine corridor operating under a 20-year mandate for commercial self-sufficiency. It has been in the hands of federal and provincial governments since September. I want to ensure Lockeport is directly in the loop.

The proposal begins with freight. The southwestern Nova Scotia lobster fishery — with Shelburne County at its centre — produces some of the most valuable seafood in the world. That catch currently moves entirely by road to the US border. The corridor this proposal describes changes that: 22' intermodal container units per crossing, pre-cleared, cold-chain intact, moving sealed from Yarmouth directly to the Boston market without a truck touching the border. The same containers carry more than fish — organic produce, specialty agricultural products, and value-added food products find the same route to the same market under the same pre-cleared conditions. The return leg matters equally — product moving back into Atlantic Canada for processing and distribution, again sealed, again pre-cleared, again without the border friction that adds cost and delay at every road crossing. For a town whose identity and economy have been tied to the sea for generations, a direct marine freight route to the primary market — in both directions — is not an amenity. It is a structural shift in how the catch gets to value.

Tourism is another side of the same coin. The walk-on passenger arriving in Yarmouth from Boston — arriving on foot, by bike, by motorbike, or simply open to what the South Shore offers — is a different kind of visitor than the one Nova Scotia has been chasing. Crescent Beach alone is reason enough to make the drive from Yarmouth. Lockeport's historic town core, its working harbour, its particular character — these are precisely what that traveller is looking for. The corridor doesn't send visitors past Lockeport on the way to somewhere else. It makes Lockeport a destination.

(66)

The proposal also includes a Maritime Skills College — a credential architecture tied directly to vessel operation, marine trades, and the intermodal manufacturing programme proposed for Shelburne Harbour. The skills developed through that programme serve the people of this county. That is a different kind of economic development than what Lockeport has been offered before.

The proposal has been received at the ACOA VP level, submitted to the Nova Scotia Premier and all Cabinet ministers, federal ministers responsible for transport, trade, fisheries, and Atlantic regional development, and the premiers of all four Atlantic provinces. This week cover letters went to provincial ministers Masland, Young, and LeBlanc. The proposal is formally in front of both levels of government. The ask is an independent feasibility study — nine to ten months, reporting mid-2027 when the province faces its next decision on the corridor's future.

I would welcome the opportunity to speak with you directly.

Respectfully,

David E. Chute
david@davidchute.ca
Shelburne, Nova Scotia

cc: Members of Council

Attachments:

1. The Corridor as Lifeline — Shelburne County, cold-chain freight, and the case for rural connectivity
2. FIX IT: Don't Abandon It — Full proposal and strategic case
3. Transport and Trade — Cross-border freight, export flows, and bilateral economic case
4. Commercial Architecture — Programme and revenue model overview
5. Master Glossary — Terms, acronyms, and programme definitions

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Derek Amalfa
Mayor, Town of Lockeport

(67)

NOVA SCOTIA
Emergency Management
Office of the Deputy Minister

Suite 601-1871 Upper Water Street
Halifax, Nova Scotia, Canada B3J 1S8
deputyminister.emergencymanagement@novascotia.ca

November 2, 2026

Dear municipal leaders,

The Nova Scotia Department of Emergency Management (NSDEM) is writing to inform municipalities of the Department's new Public Alerting Policy and to clarify how NSDEM and municipal authorities will work together to support timely public warning during emergencies.

Municipal governments play a critical role in protecting their communities. They are often best positioned to assess local conditions and issue emergency alerts affecting their jurisdictions. NSDEM is committed to a collaborative approach to public alerting that respects municipal leadership while helping ensure Nova Scotians receive timely information when their safety is at risk.

Section 4, *Directives*, of the Public Alerting Policy identifies circumstances in which the Provincial Emergency Operations Centre (PEOC) may issue an emergency alert on behalf of a municipality. This may occur when a municipality is in the process of activating its Regional Emergency Management Organization Emergency Operations Centre, is unable to activate it in a timely manner, or when immediate public notification is required. In these circumstances, the Minister or Deputy Minister may authorize the PEOC to issue an alert on the municipality's behalf.

This authority is provided under section 6(3) of the *Emergency Preparedness and Nova Scotia Guard Act (2024)*. It is intended to ensure critical public safety information can reach affected populations without delay when there is an imminent threat to life, health, property or the environment.

In applying the policy, NSDEM will be guided by the following principles:

- Communication between NSDEM and municipal emergency management officials remains a priority during emergencies.
- Every effort will be made to contact appropriate municipal emergency management leadership, including Chief Administrative Officers and Emergency Management Coordinators, before an alert is issued on a municipality's behalf.
- Duplicate alerts for the same incident and geographic area will be avoided wherever possible.
- NSDEM and municipal authorities will work together to coordinate alerting decisions based on the best available information.
- As referenced in the July 16, 2024, letter to all Nova Scotia Mayors and Wardens from then-Minister of Municipal Affairs and Housing John Lohr, if NSDEM determines that an emergency alert is necessary to protect public safety and a municipality has elected not to issue one, NSDEM may issue an alert for the affected area to ensure the public is notified in a timely manner.

This authority is intended as a safeguard, not a replacement for municipal decision-making. It ensures that critical public warnings can be issued when urgent circumstances require immediate action to protect lives and property.

NSDEM values its partnership with municipalities and remains committed to open communication, coordination and collaboration on emergency management and public alerting across Nova Scotia.

If you have questions about the Public Alerting Policy or emergency alerting processes, please contact NSDEM at **nsalertreadyadmin@novascotia.ca.**

Sincerely,

Sandra McKenzie
Deputy Minister
Emergency Management

(69)

NOVA SCOTIA
Attorney General
Justice
Office of the Minister

PO Box 7, Halifax, NS B3J 1T0 • Telephone 902-424-4030 • JustMin@novascotia.ca

October 20, 2026

Via Email: David.Mitchell@bridgewater.ca

Mayor David Mitchell
President
Nova Scotia Federation of Municipalities
1809 Barrington Street, Suite 1500
Halifax, Nova Scotia B3J 3K8

Via Email: JSpencer@nsfm.ca

Juanita Spencer
Chief Executive Officer
Nova Scotia Federation of Municipalities
1809 Barrington Street, Suite 1500
Halifax, Nova Scotia B3J 3K8

Dear Mayor Mitchell and Juanita Spencer:

Re: NSFM Mayors, Wardens, and CAOs Meeting on New Billing Framework

Thank you for your letter dated October 1, 2026, regarding the September 16, 2026, meeting with municipal mayors, wardens and chief administrative officers on the new billing framework for municipalities that receive RCMP policing services under the Provincial Police Service Agreement.

I appreciate the Nova Scotia Federation of Municipalities' (NSFM) continued engagement on this important work, as well as the thoughtful and constructive manner in which municipal leaders have raised questions throughout the development and implementation of the new framework. The Department of Justice values the operational knowledge, financial expertise and local perspective that municipalities bring to discussions concerning policing, community safety and the effective use of public resources.

The Province recognizes that the introduction of a new billing framework represents a significant change for municipalities. It affects not only how municipal contributions toward RCMP policing services are determined, but also how municipalities plan for future policing costs and how savings generated through the Province's increased financial contribution are directed toward additional public safety priorities. It is therefore important that the framework be implemented transparently, consistently and in a manner that provides municipalities with sufficient information to support responsible financial and operational planning.

I also wish to acknowledge NSFM's request that this response be suitable for distribution to its membership. The information below addresses the principal matters raised in your letter, recognizing that municipality-specific amounts, implementation issues and proposed public

safety investments will continue to be discussed directly with individual municipalities.

Reinvestment in Public Safety Initiatives

The central objective of the new billing framework is not simply to reduce the amount recovered from municipalities for RCMP policing. The Province's additional financial contribution is intended to create meaningful fiscal capacity that can be reinvested in local public safety measures, including complementary approaches that strengthen community safety while allowing sworn police officers to focus on core policing responsibilities and higher-risk demands. Municipal savings generated through the new framework are therefore expected to support new or expanded public safety initiatives approved by the Province. The intention is to provide municipalities with meaningful flexibility to identify initiatives that respond to local circumstances, rather than to prescribe a single model for every community.

Eligible initiatives may include, but are not limited to:

- layered policing approaches, including community safety officers, special constables, by-law enforcement capacity and other appropriately trained personnel who can respond to suitable lower-risk or non-emergency matters;
- community safety and well-being planning;
- crime and violence prevention initiatives;
- mental health and addictions response partnerships;
- community liaison and outreach positions;
- initiatives intended to improve safety for seniors, youth and other potentially vulnerable populations;
- school and youth safety programming;
- locally designed prevention or early-intervention initiatives;
- public safety technology, equipment or infrastructure where a clear and demonstrable connection to community safety can be established;
- collaborative or regional public safety initiatives undertaken by two or more municipalities; and
- an expansion of an existing municipal initiative where the municipality can demonstrate that the proposed investment will create additional public safety capacity, service or benefit.

The Province is deliberately maintaining a sufficiently broad approach to allow municipalities to bring forward proposals that reflect local needs and opportunities. At the same time, the reinvestment requirement must remain connected to the public safety purpose for which the additional provincial funding is being provided. General municipal operating expenses, routine capital work without a substantive public safety purpose, or the continuation of an existing expenditure without any identifiable expansion or enhancement would not ordinarily meet the intended requirements of the framework.

We recognize that the distinction between an eligible public safety investment and a general municipal expenditure will not always be self-evident. For that reason, the Department intends to work directly with municipalities before final determinations are made. Municipalities will be invited to submit proposed initiatives for review, and the Department will provide written confirmation as to whether a proposal is approved in whole or in part. This approach will allow unusual or innovative proposals to be considered on their individual merits while supporting consistent treatment across municipalities.

The Department will also develop and distribute additional guidance describing the categories of initiatives that would generally be considered eligible, as well as examples of expenditures that may not satisfy the public safety purpose of the framework. That guidance should be understood as illustrative rather than exhaustive. Municipalities will continue to have the opportunity to propose initiatives that are not specifically identified in the guidance where they can demonstrate a clear and reasonable connection to public safety outcomes.

Treatment of Municipal Reserves

NSFM has asked whether savings generated under the new framework may be held in reserve for future public safety costs. The Province recognizes the importance of sound multi-year financial planning and acknowledges that some worthwhile public safety initiatives may require more time to design, approve, procure or implement than is available within a single fiscal year. For the 2026–27 fiscal year, the Province intends to permit identified savings to be held in reserve and reinvested in provincially approved public safety initiatives during the 2027–28 fiscal year. This transitional flexibility is intended to recognize the timing of implementation, municipal budget cycles and the practical work required to develop responsible initiatives. This was communicated via email from Departmental staff on September 1, 2026.

The Department is prepared to consider reasonable implementation circumstances, including larger-scale or regional initiatives that may require phased planning or expenditures over more than one fiscal year. The objective will be to preserve accountability for the public safety investment while avoiding an approach that compels municipalities to make hurried or lower-value expenditures simply to meet an artificial year-end deadline.

The Department recognizes the concerns raised by municipalities regarding the potential difference between forecasted and actual policing costs under the new billing framework. The Department had initially intended to establish an annual reconciliation process whereby actual eligible policing costs reported by the RCMP would be compared with the amounts used to establish municipal billings, with any resulting adjustment reflected in the subsequent fiscal year. As the Department has continued to assess the feasibility and administrative complexity of implementing an annual reconciliation process, including the differing budget cycles and timelines of the Province, municipalities, and the RCMP, it has been determined that, at this time, reconciliation will be used solely as an internal evaluation tool to assess the outcomes of the new billing model. Reconciliation will not result in an adjustment to municipal billings in the subsequent fiscal year.

Municipalities will continue to be billed based on the approved annual contribution established under the new billing framework. Any additional eligible policing costs identified through the reconciliation process will be absorbed by the Province and will not be charged to municipalities through a subsequent billing adjustment.

The Department will continue to monitor the results of the new billing framework, including the relationship between forecasted and actual eligible policing costs. This analysis will support the ongoing evaluation of the framework and inform future refinements, as appropriate.
The Department also intends to provide municipalities with regular reporting that supports a clearer understanding of the administration of the framework. This is expected to include information regarding significant staffing changes, resource levels, contract administration and cost details. The Province will continue working with municipal representatives to ensure that the reporting is useful, understandable and proportionate to the administrative requirements

placed on both levels of government.

Five-per-cent Cost Protection and the Five-Year Transition

I appreciate the opportunity to clarify the application of the five-per-cent protection, as the first five years of implementation involve a transitional mechanism that is more nuanced than a uniform five-per-cent limit in every direction.

The transition mechanism is intended to avoid abrupt changes as municipalities move from the former per-officer billing approach to the new service-based and data-informed methodology. Adjustments during the first five years will be calculated in relation to the municipality's contribution in the preceding fiscal year.

The planned transition parameters are:

- in Year 1, a municipality's contribution may decrease by no more than 25 per cent and will not increase;
- in Year 2, the maximum decrease is 20 per cent and the maximum increase is five per cent;
- in Year 3, the maximum decrease is 15 per cent and the maximum increase is five per cent;
- in Year 4, the maximum decrease is 10 per cent and the maximum increase is five per cent; and
- in Year 5, the maximum decrease is five per cent and the maximum increase is five per cent.

Following the five-year transition period, a permanent annual cap of five per cent is intended to apply to increases or decreases in the municipal contribution.

Accordingly, for municipalities concerned about annual increases, the framework is designed so that there will be no increase in the first implementation year and no increase exceeding five per cent in Years 2 through 5, subject to the final terms of the governing agreement. After the transition period, the permanent five-per-cent annual cap will apply.

This framework is designed to provide greater predictability, but it is important to distinguish predictability from a guarantee that policing costs will remain static. The underlying cost of policing may change because of RCMP compensation settlements, inflation, staffing requirements, operational pressures, equipment and technology requirements, federal-provincial cost-sharing arrangements, and other factors affecting the delivery of policing services. The cap is intended to protect municipalities from sudden year-over-year changes in the amount recovered from them under the framework. It does not eliminate the underlying cost pressures facing policing services.

The Province intends to incorporate the transition mechanism and the permanent cap into the written billing and cost-recovery agreements with municipalities. This will provide the formal written clarity requested by NSFM and will ensure that participating municipalities have a common understanding of how the protections are to be applied.

A five-year modelling was undertaken to understand how municipalities would move from the former per-officer approach to the new allocation methodology and to avoid immediate or

disproportionate changes for individual municipalities.

The modelling considered the municipal contribution produced by the new formula, compared that result with the amount determined under the previous approach, and then applied the transition parameters described above. Each year's permitted adjustment is based on the previous year's municipal contribution. The stepped reduction limits allow municipalities that would otherwise experience a significant decrease to move toward the full formula over time, while the maximum annual increase limits protect municipalities whose calculated contribution may rise.

The model will not remain static throughout this period. The Department will administer, monitor and annually recalibrate the framework using updated cost, budget, staffing and allocation information. Recalibration is necessary to ensure that the model continues to reflect changes in policing costs, municipal circumstances, approved resources and the information used in the allocation formula.

The Department will provide NSFM with additional explanatory material on the five-year transition methodology. Municipality-specific projections will continue to be discussed directly with each municipality, as individual results depend on the municipality's allocation factors, approved policing resources, applicable subsidies, shared service costs and the operation of the annual transition cap.

Calculation of Municipal Contributions

The new framework replaces an approach that relied primarily on the number of officers attributed to a municipality. Although officer assignment remains an important factor, officer count alone does not fully reflect the circumstances that affect policing demand or a municipality's capacity to contribute.

For the 2026–27 calculation, population information is derived from the 2021 Census, uniform assessment information is drawn from provincial uniform assessment data as of February 24, 2026, and officer information reflects approved RCMP resources for the 2026–27 fiscal year. The annual billing letter and supporting information provided to each municipality are intended to explain the municipality's estimated contribution and the basis for its calculation. The written agreements will further describe the methodology, including the provincial contribution, allocation factors, treatment of shared services, Crime Severity Index-related support, transition protections and annual reconciliation process. If any municipality wishes to have a more granular breakdown, Public Safety and Security Division will be happy to provide this information.

The Province is committed to implementing the new framework in a manner that is transparent, practical and responsive to legitimate municipal concerns. The one-on-one municipal meetings, the September 16 session and NSFM's present correspondence have identified areas where further clarity will support implementation. That feedback is valuable and will inform the Department's guidance, agreements and ongoing reporting.

The Province and municipalities share responsibility for supporting safe communities, although our respective legislative, financial and operational roles are not identical. The success of this framework will depend on respectful engagement, a clear understanding of those roles and a willingness to work through implementation issues in good faith.

I have asked Department officials to continue working with NSFM and individual municipalities on the matters raised in your letter, including the development of clearer reinvestment guidance, the treatment of transitional reserves, municipality-specific billing information and further explanation of the five-year modelling process.

Thank you again for writing and for NSFM's continued partnership. I welcome the opportunity for continued dialogue as the new framework is implemented and as municipalities develop public safety initiatives suited to the needs of their communities.

Sincerely,

Scott Armstrong

The Honourable Scott Armstrong, M.L.A.
Attorney General and Minister of Justice

c: The Honourable John A. MacDonald, M.L.A., Minister of Municipal Affairs
Hayley Crichton, Executive Director, Public Safety and Security Division

October 26, 2026

Attn: Mayor David Mitchell, President
Nova Scotia Federation of Municipalities (NSFM)
1809 Barrington Street, Suite 1500
Halifax, NS B3J 3K8

Sent via email: david.mitchell@bridgewater.ca

Dear Mayor Mitchell,

On behalf of the Town of Digby and the Municipality of Digby, we are writing to encourage the Nova Scotia Federation of Municipalities (NSFM) to make the new RCMP municipal billing and mandatory public safety reinvestment model a priority in its advocacy efforts with the Province of Nova Scotia. While we appreciate the dialogue that NSFM has had with the province, and the information we have received, it is our hope that NSFM will represent the many concerns that municipalities have voiced about the proposed model and public safety spending.

We recognize the importance of investing in public safety, but concerns have been raised regarding the restrictions placed on how these funds may be allocated and whether the model provides municipalities with sufficient flexibility to address their existing and emerging community needs. For instance, the restriction that the funding cannot be directed toward certain existing municipal services, including Fire Services and Regional Emergency Management Organizations, as these do not fall within the defined scope of eligible public safety expenditures. These services play an important role in protecting residents and supporting community safety. These costs continue to increase, in part because of new provincial standards. Restricting municipalities from applying public safety funds toward these services may limit opportunities to address local priorities effectively and make the best use of available resources.

In our discussions between various municipal units, members have expressed other concerns including the implementation timeline, lack of independence or autonomy of municipalities to make decisions about spending, the additional staff resources and workload required, the inability to use the funding towards existing services and initiatives, inconsistency of funds required to be spent between municipalities who share an RCMP detachment, and difficulty to make long-term plans or hiring decisions because the funding may fluctuate over time. This is by no means an exhaustive list, as each municipality has their own unique needs and concerns.

We believe there is an opportunity for coordinated advocacy and for NSFM to represent these concerns before the model becomes firmly established. Accordingly, the Town of Digby and the Municipality of Digby respectfully request that NSFM raise each of these concerns and advocate for greater flexibility in the eligible uses of mandatory public safety reinvestment funds. Through NSFM, municipalities should have a strong voice and a meaningful opportunity to ensure that the funding requirements support effective, locally determined public safety outcomes.

We appreciate NSFM's ongoing work on behalf of Nova Scotia's municipalities and look forward to your support in bringing these concerns forward to the province.

Sincerely,

Linda Gregory
Warden
Municipality of Digby

Mike Bartlett
Mayor
Town of Digby

CC: CEO Juanita Spencer
NSFM Membership

(77)

EAST HANTS

Municipality of East Hants
Box 230, Unit 170, 15 Commerce Court Elmsdale, NS B2S 3K5
Tel (902) 883-2299 Toll Free 1-866-758-2299

October 29, 2026

Mayor David Mitchell, President
Nova Scotia Federation of Municipalities (NSFM)
1809 Barrington Street, Suite 1500
Halifax, NS B3J 3K8

Re: Request for NSFM Board Discussion - Advocacy on the RCMP Municipal Billing Model and Mandatory Public Safety Reinvestment

Dear President and Members of the NSFM Board:

The Municipality of East Hants, requests that this correspondence be added to the agenda for discussion at the NSFM Board meeting on Tuesday, November 3, 2026.

East Hants Council supports the joint letter dated October 26, 2026, submitted to NSFM by the Municipality and Town of Digby. East Hants Council joins Warden Gregory and Mayor Bartlett requesting that the NSFM Board establish the new RCMP municipal billing model and mandatory public safety reinvestment requirements as an advocacy priority. East Hants Council further requests that NSFM seek an urgent meeting with the Minister of Justice to share and address the importance of member concerns.

Advocacy and Member Communication

The pace and significance of these provincial changes require clear NSFM Board direction, timely advocacy, and regular communication with its members. It is not clear from NSFM's website whether the NSFM Board has formally considered this matter or established an advocacy position on behalf of the membership. The issue is not identified under the Public Safety advocacy heading and Board meeting minutes are not readily available.

The NSFM's website indicates that members may inspect non-confidential Board minutes and other records by submitting a written request to the President or CEO. East Hants encourages NSFM to make non-confidential Board minutes and advocacy updates routinely available without requiring individual requests. This would reflect the transparency practices expected of member municipalities.

Council appreciates the NSFM efforts to facilitate discussions with the Department of Justice, including two online information sessions.

The first session, held on September 16 and chaired by the NSFM President, demonstrated significant concerns among members. Council appreciated the President's subsequent letter to the Minister; however, that correspondence addressed only some of the concerns raised.

Future discussions involving Mayors, Wardens and other municipal elected officials should include the Minister so that concerns can be heard and addressed directly at the political level. Departmental staff participation remains valuable in supporting those discussions.

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Council appreciates the work of NSFM staff and is asking the Board to make this issue a priority, drawing on NSFM's internal policy expertise to develop a position reflecting members' full concerns.

Equity and Recognition of Previous Investments

The proposed mandatory reinvestment approach raises significant concerns about equitable treatment for the new funding model as a whole. Some municipalities will be required to direct savings into additional public safety services, while others may receive increased RCMP service levels without a corresponding reinvestment requirement.

The approach also fails to recognize municipalities that have already made substantial investments to public safety.

Over the past five years, East Hants Council has significantly increased its investment in proactive public safety, with additional annual spending now totalling approximately $2 million. These investments include:

- Funding four additional RCMP officers, 2 additional RCMP admin support to enable a transition to a 24-hour policing model;
- Establishing a Seniors Safety program to address a service gap left when a local not-for-profit organization ceased providing the service;
- Adding municipal staff resources to support emergency management and fire services; and
- Increasing bylaw service levels.

Under the proposed approach, these investments are not being recognized. Municipalities that have proactively responded to community needs should receive recognition for those ongoing commitments.

Mandatory reinvestment also raises concerns about long-term financial sustainability. Municipalities may be required to establish or expand services while the amount available for mandatory reinvestment decreases over time, as the RCMP costs are expected to increase. Future Councils could then face political pressure to maintain those services through additional taxation or make difficult decisions to reduce service levels.

For East Hants it equates to a 1.6 million reinvestment in year 1. East Hants has a 4 year strategic plan and this level investment is in contrary to Council's priorities. Putting it into reserves until a plan can developed compounds the problem. The province is putting the cart before the horse with lack of policy to guide the decision making.

Furthermore, the layered policing approach being discussed by the province may require administrative, operational, and oversight structures that many municipalities do not have in place nor have the capacity or resources to establish.

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The source and scope of the province's authority to require mandatory reinvestment also remains unclear to affected municipalities.

NSFM should advocate for an equitable approach that recognizes existing investments, respects local decision-making, and considers municipalities' ability to implement and sustain new services long-term.

A Broader Approach to Public Safety

The province has identified public safety as a priority across policing, fire protection, emergency management, and ground search and rescue. Legislation such as the *Support for Fire Protection Services Act*, the *Public Safety Act*, and the *Emergency Management Act* reflects the range of services involved in keeping communities safe.

However, the reinvestment eligibility communicated to date does not reflect that same range of responsibilities.

If Councils are required to reinvest savings in public safety, they should have the flexibility to address demonstrated local risks, service gaps, and community priorities. East Hants asks NSFM to advocate for broader eligibility, specifically including fire services.

Clarity Under the New Policing Model

East Hants recognizes the importance of a provincial policing review and the province's additional investment in policing resources. However, municipalities have not received a complete explanation of how the new RCMP service delivery model will operate long term. For East Hants, it was communicated that we would likely not receive a General Duty Policing Resource Model (GDPRM) for approximately 5 years.

Information sessions facilitated by NSFM and discussions directly with the Department of Justice have left important questions unanswered, including:

- How local priorities will inform future RCMP resource allocation and service delivery;
- How municipalities can obtain additional service beyond the standardized level established by the province; and
- How the RCMP will be held accountable for service delivery at the local level.

To date, the information provided to municipalities receiving service under the Provincial Police Service Agreement (PPSA) has been limited to an infographic on the funding model, without supporting documentation explaining how the service delivery model will operate.

NSFM should seek clear, written information on the proposed model and advocate for meaningful municipal participation in its implementation.

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Requested Board Action

In summary, East Hants Council requests that the NSFM Board pass a motion to:

1. Establish the new RCMP municipal billing model and mandatory public safety reinvestment requirements as an advocacy priority;
2. Direct staff to develop an advocacy position addressing equity, recognition of previous municipal investments, local decision-making, reinvestment eligibility, implementation capacity, financial sustainability, and local policing accountability;
3. Request a meeting with the Minister of Justice to present municipal concerns and seek changes to the proposed approach;
4. Provide regular updates to member municipalities on Board direction, advocacy activities, and provincial responses; and
5. Direct staff to review the legislative and contractual basis for mandatory reinvestment and advise members of the source and scope of the Province's authority to impose these requirements.
6. Making board meeting minutes available without making a request to the CEO.

These changes will affect municipal budgets, services, and future Council decisions. East Hants asks the Board to make this matter a priority and bring members' concerns directly to the Minister.

Sincerely,

Eleanor Roulston

Eleanor Roulston, Warden

Cc: NSFM Membership
The Honourable Scott Armstrong, Minister of Justice
The Honourable Kim Masland, Minister of Emergency Management

(81)

June Harding

From: NSFM Communications <communications@nsfm.ca>
Sent: November 9, 2026 7:10 AM
Subject: RCMP Municipal Billing Model – Draft Billing and Cost Recovery Agreement
Attachments: Billing and Cost Recovery Agreement 2026 11 06.pdf

Importance: High

Good Morning,

The Province of Nova Scotia's Public Safety and Security Division has provided NSFM with a draft Billing and Cost Recovery Agreement outlining the proposed framework for implementing the new municipal RCMP policing billing model.

NSFM is sharing the attached draft agreement with municipalities policed by the RCMP under the Provincial Police Service Agreement (PPSA) to provide an opportunity for review and discussion.

The agreement addresses the proposed billing methodology, annual billing and reconciliation processes, reporting requirements, and the approach to cost savings and reinvestment in public safety initiatives.

The Public Safety and Security Division will be coordinating further engagement with affected municipalities, including an initial large-group meeting to walk through the agreement, discuss the implementation approach, and respond to questions. Bilateral discussions with individual municipalities will also be arranged as needed to address municipality-specific considerations.

Further details regarding meeting dates and engagement opportunities will be shared directly by the Public Safety and Security Division shortly.

Municipalities are encouraged to review the attached draft agreement in advance of these discussions.

NOVA SCOTIA FEDERATION OF MUNICIPALITIES
t +902.423.8331
info@nsfm.ca

nsfm.ca | facebook | twitter | linkedin | instagram | Bluesky

NOVA SCOTIA FEDERATION OF MUNICIPALITIES

This **Billing and Cost Recovery Agreement** is made effective as of the 1st day of April, 2026.

BETWEEN:

HIS MAJESTY THE KING in Right of the Province of Nova Scotia, as represented by the Minister of Justice ("the Province")

OF THE FIRST PART

- and -

[fill in the appropriate detail for the Municipality ("the Municipality")]

OF THE SECOND PART

[hereinafter referred to jointly as the "Parties"]

WHEREAS the Minister is responsible for ensuring that an adequate and effective level of policing is maintained throughout the Province;

AND WHEREAS under the Provincial Policing Services Agreement ("PPSA"), for the provision of the RCMP as Nova Scotia's Provincial Police, Canada contributes 30% of eligible policing costs and the Province is responsible for the remaining 70%;

AND WHEREAS Municipalities have traditionally contributed to this 70% through a provincially administered framework referred to in this Agreement as the "Old Billing Model";

AND WHEREAS the Province is providing additional financial support to Municipalities to reduce the amount recovered from Municipalities for policing services, resulting in changes to the way billing is calculated, applied and charged;

AND WHEREAS the Parties wish to enter into this Billing and Cost Recovery Agreement (the "Agreement") to set out their mutual understanding of the Billing Model for policing services as between the Province and the Municipality, which is intended to make policing funding more transparent, equitable and connected to actual service demand;

IN CONSIDERATION of the mutual covenants and agreements set out in this Agreement, the Parties agree as follows:

1.0 DEFINITIONS

In this Agreement, including the recitals and any schedules attached to it, the following terms have the following meanings:

a. "**Agreement**" means this Agreement and all schedules attached to it.

b. "**Billing Letters**" means the annual written notice provided by the Province to the Municipality on or around April 1 of each Fiscal Year setting out the Municipality's Municipal Contribution for Policing Services for that Fiscal Year,

the basis on which that Municipal Contribution was calculated under the Billing Model, and any other billing, payment, or cost information the Province considers relevant.

c. "**Billing Model**" means the methodology described in Section 3.0 of this Agreement for calculating each Municipality's annual Municipal Contribution for Policing Services, including the Province's additional financial support, the weighted allocation formula, any applicable crime severity index subsidies, and any phased cap adjustment expressly provided for in this Agreement to finalize the Municipal Contribution after each Fiscal Year-end.

d. "**Effective Date**" means April 1, 2026.

e. "**Fiscal Year**" means the year beginning April 1 and ending March 31.

f. "**Minister**" means the Minister of Justice and Attorney General of Nova Scotia.

g. "**Municipal Annual Report**" means the annual report provided by the Municipality to the Province under Section 6.2.

h. "**Municipalities**" means, collectively, those municipalities that have executed a billing and cost recovery agreement with the Province.

i. "**Municipal Contribution**" means the annual amount calculated for policing services for each Fiscal Year in accordance with the Billing Model and set out in the Billing Letters.

j. "**Old Billing Model**" means the billing methodology used before the Effective Date to calculate a Municipality's policing costs, based on the annual per-officer cost rate for the Provincial Police multiplied by the number of police officers serving the Municipality, together with applicable shared services costs for OCC usage and DANCO oversight.

k. "**PPSA**" means the Provincial Policing Services Agreement between the Province of Nova Scotia and Public Safety Canada for the provision of the RCMP as Nova Scotia's Provincial Police for the period from 2012 to 2032.

l. "**Provincial Police**" means the Royal Canadian Mounted Police.

m. "**Provincial Quarterly Report**" means the quarterly update provided by the Province to the Municipality under Section 6.1.

n. "**Public Safety Initiative**" means a public safety resource, program, service or product that was not provided by the Municipality on or before April 1, 2026, or an expansion of an existing public safety resource, program, service or product, and that is approved by the Province in accordance with Section 5.0 of this Agreement.

o. "**Quarter**" means each three-month period ending June 30, September 30, December 31 and March 31 during a Fiscal Year.

p. "**RCMP**" means the Royal Canadian Mounted Police.

q. **"RCMP Annual Report"** means the annual report provided to the Province that forecasts the cost of policing services for the Province and contains the policing cost information used to establish the fixed Fiscal Year 2025–2026 baseline amount for calculating Cost Savings under Section 4.0.

r. **"Termination Date"** means March 31, 2032.

2.0 TERM

2.1 The term of this Agreement is the period commencing on the Effective Date and ending on March 31, 2032, unless terminated earlier or extended in accordance with this Agreement.

2.2 The Parties may, by mutual written agreement signed before the Termination Date, extend the term of this Agreement for one or more additional periods, including to align the term of this Agreement with any renewal, extension or replacement of the PPSA. Unless the Parties agree otherwise in writing, the terms and conditions of this Agreement shall continue to apply during any extended term, and any reference in this Agreement to the Termination Date shall be read as a reference to the last day of the extended term.

3.0 BILLING MODEL

3.1 Each year, the Province shall calculate the Municipal Contribution for each Municipality in accordance with the Billing Model.

3.2 The Municipal Contribution for each Municipality shall be calculated as follows:

a. applying available cost, budget, staffing, and allocation information for the applicable Fiscal Year;

b. applying the Province's additional financial support as a reduction to eligible municipal policing costs;

c. allocating the remaining municipal costs for all participating Municipalities using a weighted formula calculated as follows:

i. number of police officers: 30%;

ii. population derived from Census data: 35%; and

iii. uniform assessment derived from Provincial Uniform Assessment data: 35%.

d. applying, where applicable, shared services costs and any applicable crime severity index subsidies or adjustments.

3.3 Notwithstanding the calculation of the Municipal Contribution under the Billing Model at 3.2, the Parties agree that, to support the gradual implementation of the Billing Model, a phased cap adjustment will apply during the first five (5) years of implementation. The phased cap adjustment shall be based on the previous Fiscal Year's Municipal Contribution and applied as follows:

Implementation Year	Minimum Annual Adjustment	Maximum Annual Adjustment
Year 1	-25%	0%
Year 2	-20%	5%
Year 3	-15%	5%
Year 4	-10%	5%
Year 5	-5%	5%

3.4 Upon expiry of the five-year transition period, a permanent cap of five percent (5%) shall apply to any annual increase or decrease in the Municipal Contribution for each Fiscal Year thereafter.

3.5 On or around April 1 of each Fiscal Year, the Province shall provide Billing Letters to the Municipality setting out the Municipal Contribution for Policing Services for that Fiscal Year, calculated in accordance with the Billing Model.

3.6 The Province will invoice the Municipality on a quarterly basis for policing services, and the Municipality shall pay each invoice within thirty (30) days of receipt.

4.0 CALCULATION OF COST SAVINGS

4.1 For the limited purpose of calculating Cost Savings, the Province shall use the RCMP Annual Report to identify the policing cost information required to establish the baseline amount for each Municipality under Section 4.2.

4.2 The baseline amount for each Municipality shall be the Municipal Contribution that would have been payable by that Municipality for Fiscal Year 2025–2026 under the Old Billing Model, based on the policing cost information identified in the RCMP Annual Report.

4.3 Beginning with Fiscal Year 2026–2027, the Province shall determine the Cost Savings for each Municipality by comparing:

a. the baseline amount determined under Section 4.2; and

b. the Municipal Contribution payable by the Municipality under the Billing Model for that Fiscal Year.

4.4 If the comparison under Section 4.3 identifies Cost Savings, the Province shall determine the amount of those Cost Savings and notify the Municipality of that amount in writing.

4.5 For greater certainty, the Cost Savings calculation is a comparison against the fixed Fiscal Year 2025–2026 baseline established under Section 4.2. The Old Billing Model shall not apply to determine amounts payable by the Municipality under this Agreement, except where expressly referenced for the limited purpose of establishing or confirming the baseline amount and calculating Cost Savings under this Section 4.0.

4.6 Any comparison between the Old Billing Model and the Billing Model is for the purpose of determining Cost Savings only and does not revive, continue, or otherwise apply the Old Billing Model as the billing methodology under this Agreement. For greater certainty, Cost Savings are calculated only for the purpose of determining amounts available for reinvestment or repayment under Section 5.0 and do not affect the Municipality's obligation to pay the Municipal Contribution calculated under Section 3.0.

5.0 COST SAVINGS AND PUBLIC SAFETY INITIATIVES

5.1 The Parties acknowledge that the Municipality may realize Cost Savings identified under Section 4.0 as a result of the implementation of the Billing Model.

5.2 The Municipality shall reinvest any Cost Savings identified under Section 4.0 for each Fiscal Year into new or expanded Public Safety Initiatives approved by the Province.

5.3 For Fiscal Year 2026–2027, the Municipality shall provide a list of proposed Public Safety Initiatives to the Province by November 1, 2026, and in each Fiscal Year thereafter by January 31 for the following Fiscal Year.

5.4 Notwithstanding Section 5.2, any Cost Savings identified in Fiscal Year 2026–2027 may be held in reserve and reinvested in provincially approved Public Safety Initiatives in Fiscal Year 2027–2028.

5.5 Public Safety Initiatives include, but are not limited to:

a. layered policing and bylaw enforcement;

b. community safety planning;

c. mental health and addictions response;

d. crime and violence prevention;

e. wellness coordinators.

5.6 Proposed Public Safety Initiatives shall be submitted to the Executive Director of the Public Safety and Policing Services Division of the Department of Justice.

5.7 Within thirty (30) days of receipt of a proposed Public Safety Initiative, the Province shall confirm in writing whether the Public Safety Initiative is approved, in whole or in part.

5.8 Municipalities may submit joint Public Safety Initiatives for approval by the Province.

5.9 Where the Municipality does not reinvest all or a portion of the Cost Savings into approved Public Safety Initiatives, or where Cost Savings are otherwise spent outside approved expenses under this Agreement, all or that portion of the Cost Savings shall be payable to the Province, or otherwise addressed as directed by the Province, unless otherwise agreed to in writing by the Province.

6.0 REPORTING REQUIREMENTS

6.1 The Province shall provide a Provincial Quarterly Report to the Municipality reporting on items that may include, but are not limited to, the following:

a. major staffing updates;

b. resourcing levels;

c. contract administration information; and

d. cost details.

6.2 The Municipality shall provide a Municipal Annual Report to the Province within thirty (30) days after the end of each Fiscal Year, setting out a detailed accounting of each Public Safety Initiative approved by the Province and funded through the reinvestment of Cost Savings. The Municipal Annual Report shall be prepared in accordance with generally accepted accounting principles, or in such other form as the Province may require and shall include any further information requested by the Province.

6.3 The Municipality shall promptly respond to any urgent requests from the Province, acting reasonably, for special reports that require a shorter turnaround period than other reports.

7.0 AMENDMENT

7.1 This Agreement may be amended only with the mutual written consent of the Parties.

8.0 TERMINATION

8.1 This Agreement may be terminated as follows:

(a) by mutual written agreement of the Parties; or

(b) by the Province:

(i) on six (6) months' written notice to the Municipality; or

(ii) subject to Sections 8.2 and 8.3, if the Municipality defaults in the performance of any obligation under this Agreement.

8.2 Where the Municipality is in default of, or has failed to perform, any obligation under this Agreement, the Province may give the Municipality thirty (30) days' written notice to remedy the default or failure.

8.3 If the Province provides notice under Section 8.2:

(a) if the Municipality remedies the default or failure to the satisfaction of the Province within thirty (30) days after the date of the notice, the Agreement shall continue, subject to any other rights or remedies available to the Province under this Agreement; or

(b) if the Municipality fails to remedy the default or failure to the satisfaction of the Province within that thirty (30) day period, the Province may terminate this Agreement immediately by written notice to the Municipality.

8.4 If this Agreement is terminated under this Section 8.0, the Province may require the Municipality to repay to the Province any Cost Savings that, as of the effective date of termination, (a) have not been spent, or (b) have been spent on anything other than expenses approved under this Agreement. The Province may waive or vary this requirement only in writing.

8.5 If the Province terminates this Agreement under this Section 8.0, it shall give the Municipality written notice of termination. The notice shall set out the reasons for termination and, if termination is to take effect after the date the notice is delivered, the effective date of termination. If no later effective date is stated, termination takes effect on the date the notice is delivered to the Municipality, except that termination under Section 8.1(b)(i) takes effect no earlier than six (6) months after the notice is delivered.

8.6 Upon issuing a termination notice, the Province shall work with the Municipality to support the continuation of policing services in the Municipality until the Municipality is able to arrange for its own policing services or contract with a third party to provide such services, in each case subject to any necessary approvals of the Minister under applicable legislation.

The Municipality shall be responsible for the full costs of policing from the effective date of termination until alternative policing arrangements are in place.

8.7 Termination of this Agreement by the Province in accordance with this Agreement does not relieve, and shall not be deemed to relieve, the Municipality of any ongoing duties, obligations or liabilities for policing in the Municipality under the *Police Act* or under this Agreement.

9.0 INDEMNITY

9.1 Under the PPSA, where a member of the Provincial Police receives the benefit of any statutory defence to a claim or action by virtue of provincial legislation, and the Province may become liable for any payments associated with the cost of any civil action, compensation claim, *ex gratia* payment, or claim for associated legal fees, Canada is to indemnify and hold harmless the Province with respect to such claim or action and assume conduct and carriage of any related proceeding in accordance with the PPSA.

9.2 The Province confirms that the Provincial Police performing policing services in the Municipality fall within this indemnity.

10.0 NOTICES

10.1 Any notice to be given under this Agreement by the Province or the Municipality shall be in writing and delivered by hand, e-mail or registered mail to the other Party at the address and to the attention of the contact individual indicated below:

For the Province:

[Contact to reflect new address and contact numbers for Purdy's]

For the Municipality:

[Specific contact information for the Municipality]

11.0 ENTIRE AGREEMENT

11.1 This Agreement represents the entire agreement between the Parties, unless duly modified in writing and signed by both Parties. Any amendment or modification to this Agreement shall have no force or effect unless it is in writing and signed by duly authorized representatives of the Province and the Municipality. No representation or statement not expressly stated in this Agreement shall be binding upon either Party.

12.0 GOVERNING LAW

12.1 This Agreement shall be construed and interpreted in accordance with the laws of the Province of Nova Scotia.

12.2 The Parties acknowledge that the Department of Justice is a public body subject to the *Freedom of Information and Protection of Privacy Act* and that information or records in the custody or under the control of the Minister may be subject to that Act.

13.0 CONSENT TO BREACH NOT WAIVER

13.1 No term or provision of this Agreement shall be deemed to be waived, and no breach shall be excused, unless the waiver or consent is in writing and signed by the Party claimed to have waived or consented. Any consent to, or waiver of, a breach by the other Party, whether express or implied, shall not constitute consent to, waiver of, or excuse for any different, subsequent or continuing breach unless expressly stated.

14.0 PARTIAL INVALIDITY

14.1 If any term or provision of this Agreement is found to be illegal, invalid or unenforceable by a court of competent jurisdiction, that term or provision shall be deemed to be severed from this Agreement and the remainder of this Agreement shall, at the Province's option, remain in full force and effect.

15.0 DISPUTE RESOLUTION

15.1 Any dispute arising from the interpretation or implementation of this Agreement shall be addressed first through good faith consultation between the Parties through the contact individuals identified in the notice provision of this Agreement.

15.2 If the Parties are unable to resolve a dispute under Section 15.1, the dispute shall be brought to the attention of the Minister for resolution.

16.0 AUTHORITY

16.1 Each Party represents and warrants that it has full power and authority to enter into this Agreement and that the person signing this Agreement on behalf of that Party has been duly authorized to do so.

16.2 Each Party further acknowledges that it has read this Agreement, understands it, and agrees to be bound by it.

17.0 ACCOUNTS AND AUDIT

17.1 The Municipality shall keep proper and accurate books and records, including all invoices, receipts and vouchers relating to expenditures and commitments for approved Public Safety Initiatives funded through Cost Savings made in connection with this

Agreement. The Municipality shall make such books and records available to the Province for review or audit within ten (10) days after receipt of a request from the Province. The Municipality shall retain all such books and records and make them available for review or audit by the Province for a period of three (3) years after the date of final payment under this Agreement. Any review or audit by the Province under this Section 17.0 shall be carried out at the Province's expense. The Municipality shall maintain all financial records and supporting documents considered necessary by the Province for review or audit and shall make such records and documents available to the Province upon request.

18.0 GENERAL

18.1 Province's Representative: All references in this Agreement to the Province include any person duly authorized to act on behalf of the Province under this Agreement.

18.2 Headings and Interpretation: The division of this Agreement into Articles and the insertion of headings are for convenience of reference only and do not affect its interpretation. Except where the context requires otherwise, references to the terms "herein," "hereof," "hereunder" and similar expressions refer to this Agreement as a whole, and not to any specific Article or Schedule.

18.3 Currency: All dollar amounts referred to in this Agreement are in Canadian dollars, unless expressly provided otherwise.

18.4 Counterparts: This Agreement may be signed by the Province and the Municipality in separate counterparts, each of which, when signed and delivered, shall constitute an original and binding Agreement for all purposes.

18.5 Further Assurances: The Municipality and the Province agree to execute and deliver all further documents and instruments, and to do or cause to be done all such acts and things, as either Party may reasonably consider necessary to give effect to the intent and meaning of this Agreement.

IN WITNESS WHEREOF the Province and the Municipality have caused this Agreement to be signed by their duly authorized representatives.

Dated at Halifax, Nova Scotia, this _____ day of _____, 2026.

SIGNED, SEALED AND DELIVERED) In the presence of:)	**HIS MAJESTY THE KING IN RIGHT OF THE PROVINCE OF NOVA SCOTIA**, as represented by the Minister of Justice:
_____) Witness)	_____ Honourable Scott Armstrong
SIGNED, SEALED AND DELIVERED) In the presence of:)	**[MUNICIPALITY]**
_____) Witness)	_____ Name/Title: _____

(93)

June Harding

From:	Michelle Vacon <admin@shelburnechamber.com>
Sent:	October 27, 2026 11:39 AM
To:	undisclosed-recipients:
Subject:	Congratulations to the 2026 Shelburne County Business Awards Nominees, Finalists and Winners!
Attachments:	2026 Shelburne County Business Awards Group Photo.jpg

Good morning Chamber members,

Last week was the 2026 Shelburne County Business Excellence Awards! Congratulations to all the nominees, finalists and winners!

The winners and finalists were as follows:

1. Diversity in Business Excellence Award
Winner: Clark's Harbour Seafood Ltd
2nd place: Albert's
3rd place: Dirt to Dishes

2. Young Entrepreneur of the Year Award
Winner: Nate Wickens, Next Level Property Management & Services
2nd place: Jodie Acker, Franny's Cafe
3rd place: Kaylene Bradley, Kaylene's Beauty Salon

3. Exporter of the Year Award
Winner: Allendale Electronics Ltd.
2nd place: Atlantic Chican Seafood
3rd place: Kenny & Ross

4. Community Dedication Award
Winner: Shelburne County Youth Health and Support Association
2nd place: Sou'West Nova Transit Association
3rd place: Seacaps Park Playground Fundraising Group

5. Employee of the Year Award
Winner: Helen Nickerson, Dan's Ice Cream Shoppe
2nd place: Shara Mahaney. AC Belliveau Veinotte Inc
3rd place: Sophie Shaar, Coastal Grove Farm

6. Business of the Year Award
Winner: Shelburne County Towing
2nd place: Salty Swabbers Housekeeping Inc.
3rd place: Rebel Ridge Tattoos

This year we also received 16 nominations for a group that did not qualify for our

traditional awards as they are not a joint stocks registered organization. With this many nominations, we feel the community has spoken that it is a group that deserves recognition and so we created an additional "People's Choice Award." **The People's Choice Award went to:** The Shelburne Guildhall Summer Music Series.

Congratulations again to all the nominees and finalists! And thank-you to everyone who took the time to make nominations.

A special thank-you to for the Barrington Recreation Complex for hosting us in their wonderful new facility, Charlotte Lane Cafe and Wanda Atkinson of Roaming Appetite for providing the evening's delicious food, the Barrington Curling Club for serving the spirits, our Master of Ceremonies, Darren Hudson, our guest speaker, Dr. Simon Berge (Associate Professor and Chair of the Leadership and Organizations Department at Dalhousie University's Rowe School of Management), Creative Yard Cards for the signage, Deanna Ellis Jacquard for the chair covers, Adam Bissonnette Photography for the photography, and Darren Stoddard from Stoddard Multimedia for providing the technical support.

And thank you once again to all the sponsors that made the evening possible:

- Chambers of Commerce Group Insurance Plan
- Barrington & Area Chamber of Commerce
- CBDC Shelburne
- CIBC
- Keller Williams Select Realty/Anne Swim
- MacLeod Cares
- Municipality of Barrington
- Municipality of Shelburne
- RBC
- Shelburne & Area Chamber of Commerce
- Town of Clark's Harbour
- White Perkins Associates Chartered Professional Accountants Inc.

This event was hosted by the Barrington & Area Chamber of Commerce and Shelburne & Area Chamber of Commerce.

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* Hours: Flexible/schedule varies weekly. If you've contacted me, I will get back to you as soon as possible.

Shelburne & Area Chamber of
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SHELBURNE & AREA
CHAMBER OF COMMERCE

NEWSBULLETIN

NOVEMBER
2026



Canada Summer Jobs Program

The call for applications for Canada Summer Jobs funding in 2027 opened Tuesday, October 27th! Learn more here.

Workforce Retention and Retraining Program

The new Workforce Retention and Retraining Program helps employers invest in employee training while responding to changing business needs. Learn more here.

Tender Opportunities Notification Service

Sign up for tender notifications with the Tender Opportunities Notification Service. Once registered, you get email notifications with public sector procurement opportunities that match the goods, services and construction categories you selected. Learn more here.

Tariff and Customs Advisory Program

Is your business facing tariff-related challenges or looking to diversify its supply chain? The Tariff and Customs Advisory Program can help you understand your options and plan your next steps. Learn more here.



Photo © CBDC Shelburne

Recent Events: JuniorPreneurs

At the end of September, JuniorPreneurs gave their final presentations to CBDC Shelburne Board members, staff and community sponsors. The Shelburne & Area Chamber of Commerce was very pleased to attend, and to be a part of this amazing CBDC program.

Congratulations, JuniorPreneurs!

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Shelburne & Area Chamber of Commerce Newsbulletin

November 2026

Business of the Month

Vernon d'Eon Fishing Supplies

Over the past 50 years, Vernon d'Eon Fishing Supplies has grown from a single building in the back yard of Vernon's home, to a group of 8 branches in total.

They feature a huge selection of fishing supplies, clothing for all ages, cleaning supplies, and much more.



Location: 42 Falls Lane, Shelburne
Phone: 902-875-2809

With locations from Pubnico, NS to Souris, PEI!

Welcome to our new Chamber members, and welcome back to returning Chamber members!

WELCOME

- BrokerLink

CONTACT US

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Recent Events: 2026 Shelburne County Business Excellence Awards

Congratulations to the all the nominees, finalists and winners of the Business Excellence Awards!

For a full list of winners, follow our social media

This event was held on October 22 and hosted by the Barrington & Area Chamber of Commerce and the Shelburne & Area Chamber of Commerce.

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