



**TOWN OF LOCKPORT
COUNCIL MEETING
FRIDAY JANUARY 9, 2026, AT 1:00 P.M.
AGENDA**

1. Call to order

2. Silence Electronic Devices

3. Approval of Agenda, including additions or deletions

Staff Suggested Motion – That Council approve the agenda for the January 9, 2026, meeting with the following additions/deletions.

4. Conflict of Interest

5. Approval of Minutes

- Regular Council Meeting Minutes December 12, 2025

Staff Suggested Motion – That Council approve the Minutes from the Regular Council Meeting of December 12, 2025.

6. Business arising from Previous Minutes

There was no business from the previous minutes

7. Community Forum (Open Mic)

- 20 Minutes Maximum
- Each resident is allowed a maximum of five minutes
- The resident is to speak directly to Council
- There will be no interaction by Council at this time
- If questions are posed by residents the question will be recorded to be researched

8. Presentations

Yolande Donaldson – Legion project (Page 1- 3)

9. Finance

- List of invoices already paid in the amount of \$361,911.46 (Page 4 - 6)
- Town of Lockeport Municipal Report 2023 – 2024 (Page 7 – 44)
- Kids Fair Play Fund Update (Page 45)

10. Other Business

11. Council Reports

- Mayor Derek Amalfa (Page 46)
- Deputy Mayor Craig Hillen (Page 47)
 - o Lobster Crawl Update (Page 48 - 49)
- Councillor Anna Chetwynd (Page 50)
 - o Make Your Move – Marine Room Discussion
- Councillor Candace Malik (Page 51)
 - o Western Counties Regional Library Board Meeting Minutes September 2025 (Page 52 - 55)

12. Correspondence

13. Information Only

- Email from Jenny Kwan, MP for Vancouver East regarding Bill C-233, the No More Loopholes Act (Page 56 – 58)
- Shelburne Community Partners / Nova Scotia Health Update (Page 59 – 63)
- Letter to the Honourable Tim Houston from Nicholas MacInnis, Warden for the Municipality of the County of Antigonish (Page 64)
- Email from Rielle Hong from Birds Canada – Shelburne 2025 Piping Plover Summary (Page 65 – 66)

14. Date of next meeting

- January 23, 2026, at 1:00 p.m.

15. “In Camera”

16. Adjournment

Regular Council Meeting 01092026.agd

Legion Project

This project was initiated by one of our Korean Veterans Bob Garron, who wanted to remember the men and women who served in the Canadian Armed Forces died as a result and are buried abroad. He felt that we could place flags on the graves of the Veterans around here but could not honour those that were buried abroad.

*This is a Remembrance Project and not a fundraiser.

The focus of the picture is the Cemetery.

This picture is of Beny-Sur-Mer Cemetery in France. There are **2049** tombstones in this cemetery. Out of the **2049**, there are **2044** **Canadians** mainly from the **3rd Canadian Division during D-Day and the first stages of the Battle of Normandy**. One is a French Resistance soldier and the other three are from the UK. **This Cemetery is one of 23,000 War Memorials and War Cemeteries in more than 150 countries and territories around the world.**

Maple Leaves are added to the picture as a National Symbol as well as a poppy and the words **REMEMBER THEM**.

The Pictures of the men and woman that you see here are all from around Shelburne County and are all buried away.

Take notice that the pictures of the men and woman are circular. That represents the **Dead Man's Penny**. **The Dead Man's Penny** is a **Memorial Plaque** that was given to the families of those who died while serving under British and the British Empire. Empire Forces in WWI.

This picture is powerful and the stories of these men and woman make it even more powerful. It is not a picture that should only be hauled out for Remembrance Day but rather be in view the year round.

(2)

*There is a package of detailed information on every soldier that comes with the project.

Contact person: Yolande Donaldson 902-648-0075

Email: donaldsonyolande@gmail.com

Our goal is to have this picture hanging in as many public buildings for public viewing.

Large picture: 26in x 36in

1. \$175.00 + tax
2. \$165.00 + tax

- 6+ \$150 + tax

Smaller picture: 22in X 30in

1. \$125.00 + tax
2. \$115.00 + tax
3. \$100.00 + tax

The picture can be hung using mirror hangers rather than screwing through the picture.

The information on the men and woman on this picture may also be found on the **Wartime Heritage Association** website. Some of them can also be found on **Veterans Affairs Canada**.

(3)



ALBERT BROWN
1898 - 1918



WALTER BROWN
1898 - 1918



WALTER BROWN
1898 - 1918



WALTER BROWN
1898 - 1918



WALTER BROWN
1898 - 1918



WALTER BROWN
1898 - 1918



WALTER BROWN
1898 - 1918



WALTER BROWN
1898 - 1918



WALTER BROWN
1898 - 1918



WALTER BROWN
1898 - 1918



Bery-Sur-Mer War Cemetery, France

REMEMBER THEM



| LIST ON INVOICES ALREADY PAID TO BE PRESENTED AT THE | | |
|--|---|------------|
| JANUARY 9, 2026 MEETING | | |
| | | |
| | | |
| ACKER, BENNY | FIRE DEPARTMENT HONOURARIUM | 125.00 |
| ACKER, BLAIR | FIRE DEPARTMENT HONOURARIUM | 205.00 |
| BELL ALIANT | FAX, FIRE HALL KITCHEN, LIBRARY, SEWER REC. CENTRE | 615.71 |
| BELL ALIANT | OFFICES, ELEVATOR, EMO | 170.88 |
| BELL ALIANT | FIRE DEPARTMENT | 68.85 |
| BELL ALIANT | BEACH CENTRE FOR DECEMBER | 153.59 |
| BELL MOBILITY | STREETS AND GENERAL GOVERNMENT FOR NOVEMBER | 179.96 |
| BUCHANAN, DAVID | FIRE DEPARTMENT HONOURARIUM | 45.00 |
| CHETWYND, ANNA | MFR HONOURARIUM | 865.00 |
| CHETWYND, JAMES | MFR HONOURARIUM | 255.00 |
| CHETWYND, JAMES | FIRE DEPARTMENT HONOURARIUM | 115.00 |
| CHETWYND, KEVIN | MFR HONOURARIUM | 575.00 |
| CHETWYND, KEVIN | FIRE DEPARTMENT HONOURARIUM | 115.00 |
| CHETWYND, RYAN | FIRE DEPARTMENT HONOURARIUM | 40.00 |
| CHETWYND, WAYNE | MFR HONOURARIUM | 905.00 |
| CHETWYND, WAYNE | FIRE DEPARTMENT HONOURARIUM | 155.00 |
| CHYMIST, HILTON | FIRE DEPARTMENT HONOURARIUM | 110.00 |
| COTTER, ROBERT | FIRE DEPARTMENT HONOURARIUM | 90.00 |
| COUNTWAY, MILTON | MFR HONOURARIUM | 460.00 |
| COUNTWAY, MILTON | FIRE DEPARTMENT HONOURARIUM | 65.00 |
| DEXTER CONSTRUCTION COMPANY | STREET PAVING | 244,986.00 |
| DUNK, NATHAN | FIRE DEPARTMENT HONOURARIUM | 65.00 |
| ECKLER CONSULTANTS | HILTON CHYMIST PENSION FUND | 513.00 |
| GREGORY, TREVOR | FIRE DEPARTMENT HONOURARIUM | 45.00 |
| HILTZ, DARRELL | FIRE DEPARTMENT HONOURARIUM | 90.00 |
| HILTZ, EVAN | FIRE DEPARTMENT HONOURARIUM | 20.00 |
| MACINTOSH, JENNIFER | FIRE DEPARTMENT HONOURARIUM | 45.00 |
| MACKENZIE, DAVID | FIRE DEPARTMENT HONOURARIUM | 110.00 |
| MACKENZIE, DEAN | FIRE DEPARTMENT HONOURARIUM | 75.00 |
| MANULIFE | EMPLOYEES PENSION FOR DECEMBER | 1,474.24 |

| | | |
|-------------------------|--|-----------|
| MARK WILLIAMS | TRUCKING SALT FROM PUGWASH | 2,241.92 |
| MARK WILLIAMS | TRUCKING SALT FROM PUGWASH | 1,505.51 |
| MAYO, LAWRENCE | FIRE DEPARTMENT HONOURARIUM | 65.00 |
| MBW COURIER | COURIER SERVICE | 37.23 |
| MINISTER OF FINANCE | HAYDEN LAKE WATER UTILITY FOR LIGHTHOUSE STAGE, FIRE HALL, TOWN HALL FROM JULY TO SEPTEMBER 2025 | 696.35 |
| MORASH, ERNIE | FIRE DEPARTMENT HONOURARIUM | 75.00 |
| NICKERSON, CORY | TECH SERVICES FOR NOVEMBER AND PA SYSTEM FOR VOLUNTEER BANQUET | 158.33 |
| NICKERSON, CORY | MFR HONOURARIUM | 840.00 |
| NICKERSON, CORY | FIRE DEPARTMENT HONOURARIUM | 150.00 |
| NICK'S REFRIGERATION | REPAIRS TO HEAT PUMP AT FIRE HALL | 433.20 |
| NOVA SCOTIA POWER | LIFT STATIONS 6, 7, 11, 12, 13 | 242.60 |
| NOVA SCOTIA POWER | LIFT STATION 3 | 48.52 |
| NOVA SCOTIA POWER | UV SYSTEM | 438.98 |
| NOVA SCOTIA POWER | STREET LIGHTS, PLAYGROUND AND TREATMENT PLANT | 3137.74 |
| NOVA SCOTIA POWER | BOARDWALK FOR DECEMBER | 130.76 |
| ON TOWN AUTO SERVICE | TWO TIRES FOR PUBLIC WORKS TRUCK | 719.52 |
| PARKS, KEVIN | FIRE DEPARTMENT HONOURARIUM | 100.00 |
| PAYROLL | NOV 29 - DEC 12, 2025 | 12,560.64 |
| PAYROLL | DEC 13 - DEC 26, 2025 | 12,999.93 |
| PROVINCE OF NOVA SCOTIA | RCMP Q3 BILLING | 57,045.83 |
| REGION OF QUEENS | TIPPING FEES FOR NOVEMBER 2025 | 3,127.79 |
| SCOTIA BUSINESS CENTRE | ELEVATOR MONITORING, MFR/FIRE DISPATCH FOR DECEMBER | 610.13 |
| SOBEYS | SENIOR CHRISTMAS DINNER | 843.26 |
| STUART, DENNIS | FIRE DEPARTMENT HONOURARIUM | 35.00 |
| SWIM, CARSON | FIRE DEPARTMENT HONOURARIUM | 75.00 |
| TELUS HEALTH | MEDICAL AND LIFE INSURANCE FOR DECEMBER | 1,480.16 |
| THORBURNE, MELANIE | MFR HONOURARIUM | 305.00 |
| TOWNSEND, NICOLE | FIRE DEPARTMENT HONOURARIUM | 30.00 |



Municipal Report



Town of Lockeport

Department of Municipal Affairs

Municipal Profile and
Financial Condition Indicators Results
2023-24



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Town of Lockeport

Introduction

The Department of Municipal Affairs compiles municipal indicators on behalf of the Nova Scotia Government and the Association of Municipal Administrators of Nova Scotia (AMANS) that focus on three areas:

- financial matters;
- administration of the municipality; and
- characteristics of the community.

This report creates a snapshot from those financial and demographic statistics to help community members and decision makers better understand:

- the municipality in which they live;
- the municipality's key characteristics; and
- the municipality's financial risks.

For example, the snapshot makes it easy to:

- compare the Three-Year Change in Tax Base indicator to understand the municipality's revenue growth in comparison to cost of living; and
- use the change in population to indicate whether a community's population is growing or declining and its potential impact on municipal revenues and expenses.



Chapter 1 - Municipal Profile

Municipalities are diverse and operate within unique demographic and economic characteristics. These characteristics have a significant impact on municipal performance and subsequent strategies required to ensure a sustainable environment. This chapter outlines the unique demographic and economic characteristics of the Municipality, specifically its composition, population trends, demographics, median household income levels, employment rates, and educational attainment. The municipal profile trends could have impacts on the current and potential future tax base for a municipality.



Municipal Profile - Highlights

About the Municipality

Located in: Shelburne County
Approximate size: 2 km²
Number of dwellings*: 332
Government: 5 Elected councillors (including the Mayor)

Nova Scotia Town of Lockeport



Figure 1 - Location of Municipality

*Number of Dwellings Data Source: 2023 Property Valuation Services Corporation filed roll

Municipal Profile - Highlights

Population Highlights

| | |
|------------------------------------|---------|
| Municipal Population 2021 Census: | 476 |
| Percent of Provincial population: | 0.05% |
| Municipal Population 5-year trend: | -10.36% |
| County's 5-year trend: | -4.22% |

Since the last census in 2016, **-55** fewer people live in the Municipality

Population Change from 2016 to 2021

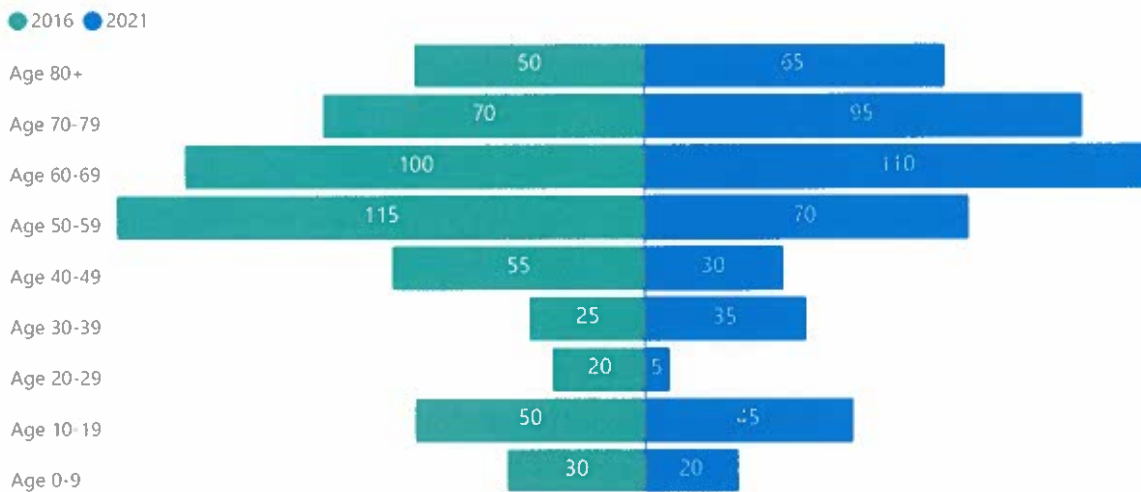


Figure 2 - Population Change from 2016 to 2021 (rounded to nearest five) Source: Statistics Canada

Municipal Profile - Highlights

Population Trends

20-year trend: Declining (supported by Figure 3 below)

Highest Age Bracket: 60-69 years of age (supported by Figure 4 below)

Population Trend from 2001 to 2021

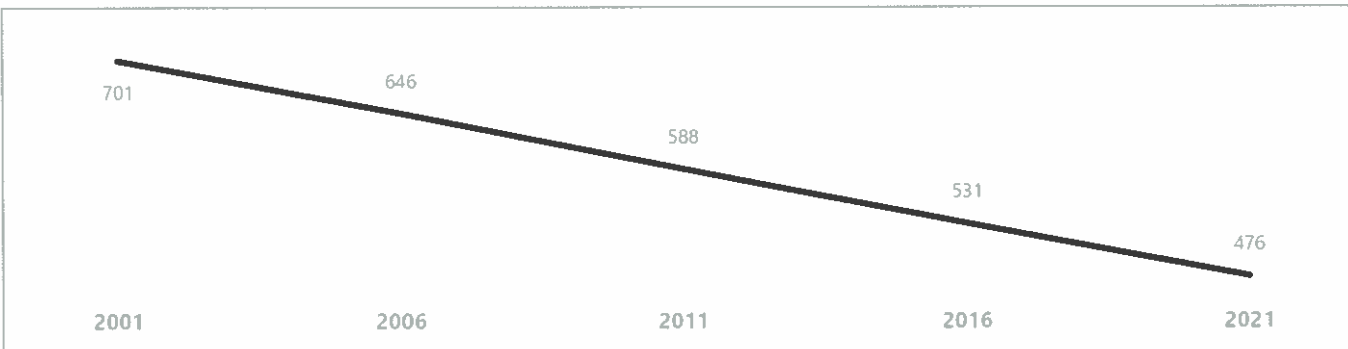


Figure 3 - Population from 2001-2021. Source: Statistics Canada

Population Change from 2016 to 2021

Year ● 2016 ● 2021

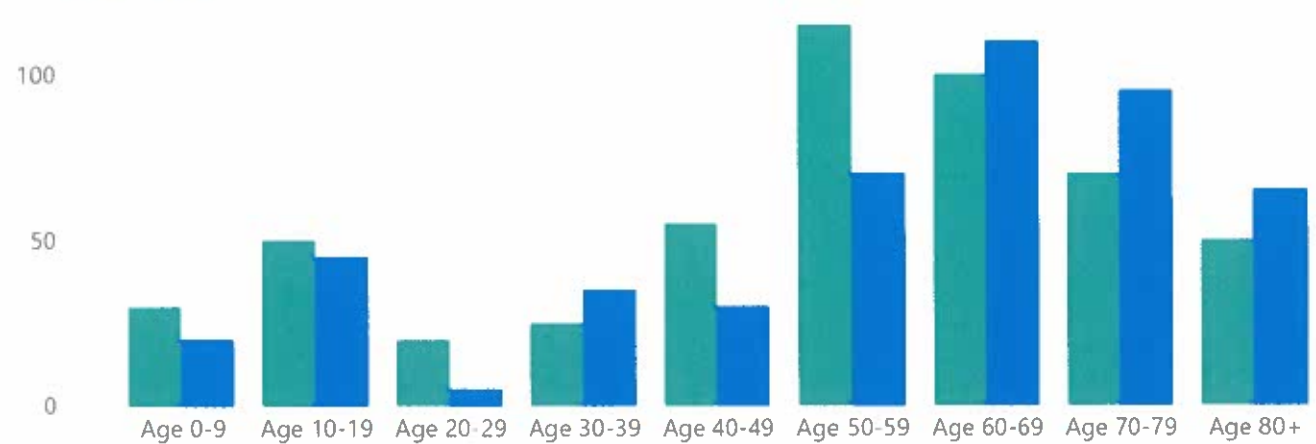


Figure 4 - Population by Age Group from 2016 to 2021. Source: Statistics Canada

Municipal Profile - Highlights

Population Comparison

Comparison of the Town of Lockeport vs. the Town Average

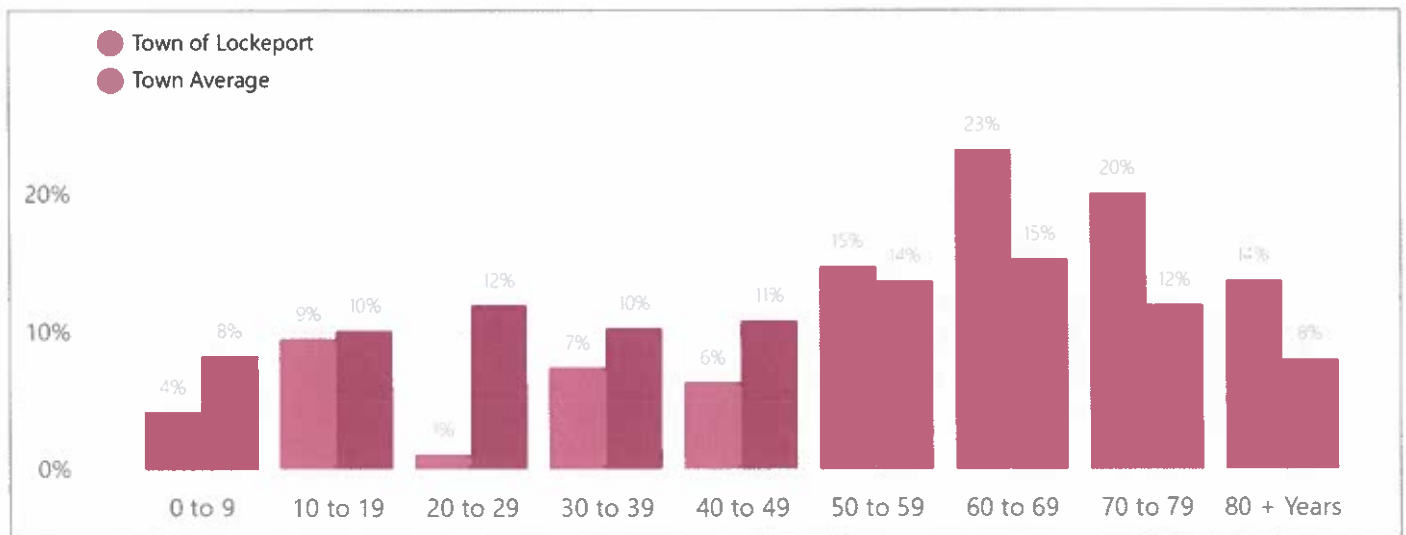


Figure 5 - Population by Age Group. Source: Statistics Canada

Comparison of the Town of Lockeport vs. the Provincial Average

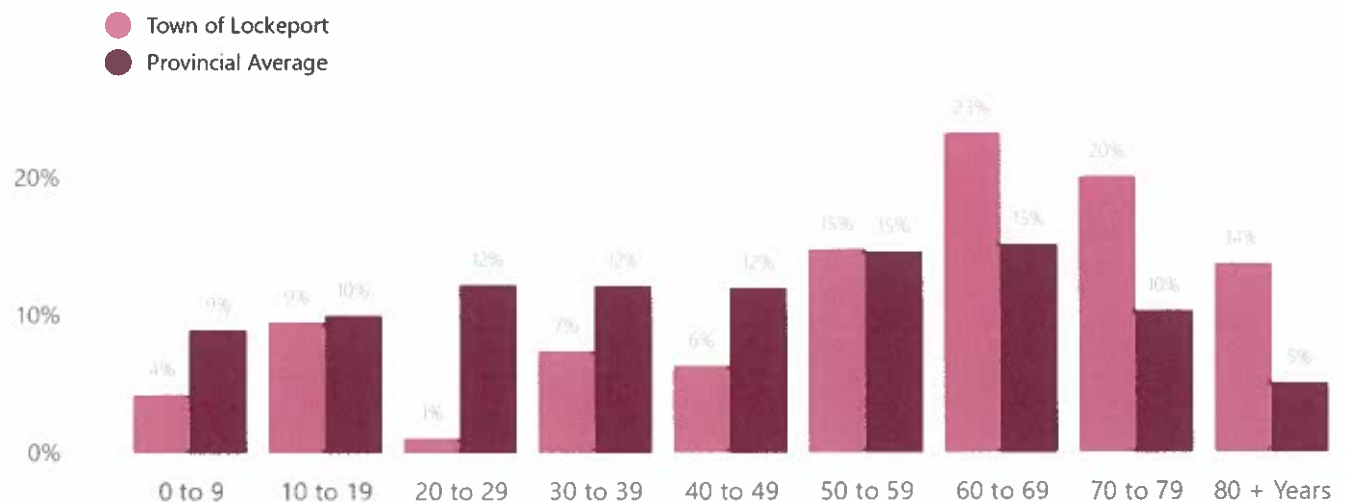


Figure 6 - Population by Age Group. Source: Statistics Canada

Municipal Profile - Highlights

Age Group Comparison

Population Age Groups

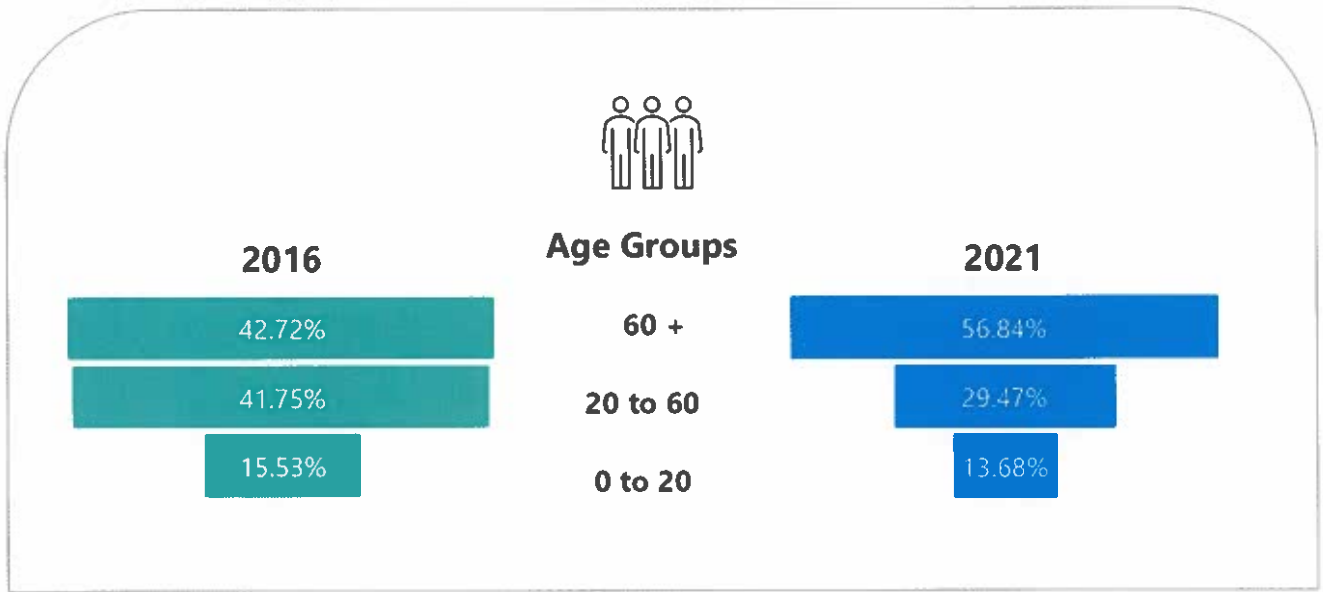


Figure 7 - Population by Age Group 2016 vs 2021. Source: Statistics Canada

Generational Groups

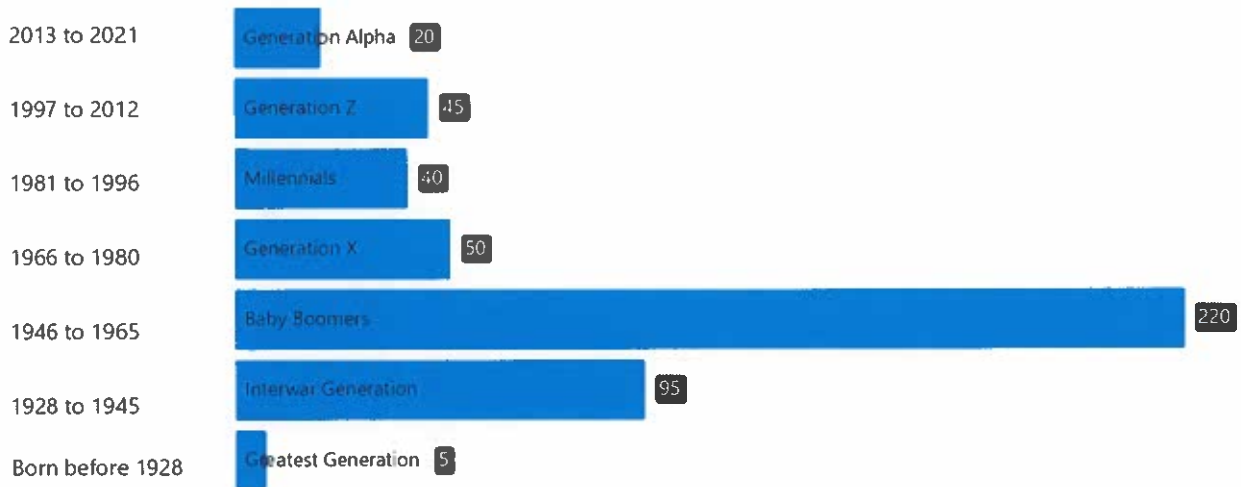


Figure 8 - Population by Generation for 2021 (rounded to nearest five). Source: Statistics Canada

Municipal Profile - Highlights

Population Outlook

Population Trend 2001 to 2021 (Actuals) and 2022 to 2024 (Estimates) Town of Lockeport

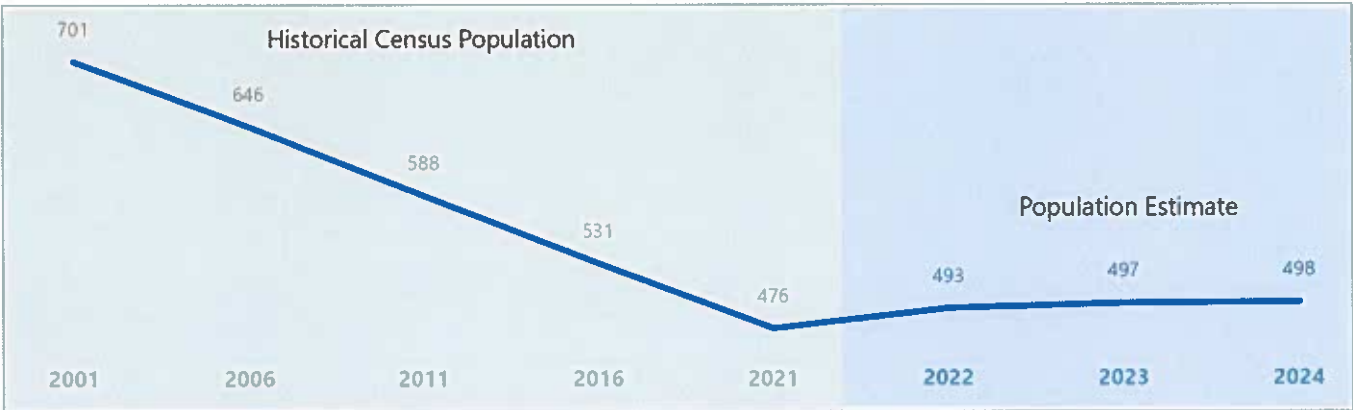


Figure 9 - Historical population from 2001 to 2021 is based on census data. Population estimates for 2022 to 2024 are based on the projections released January 16, 2025 Source: Statistics Canada

Population Trend 2001 to 2021 (Actuals) and 2022 to 2024 (Estimates) Nova Scotia

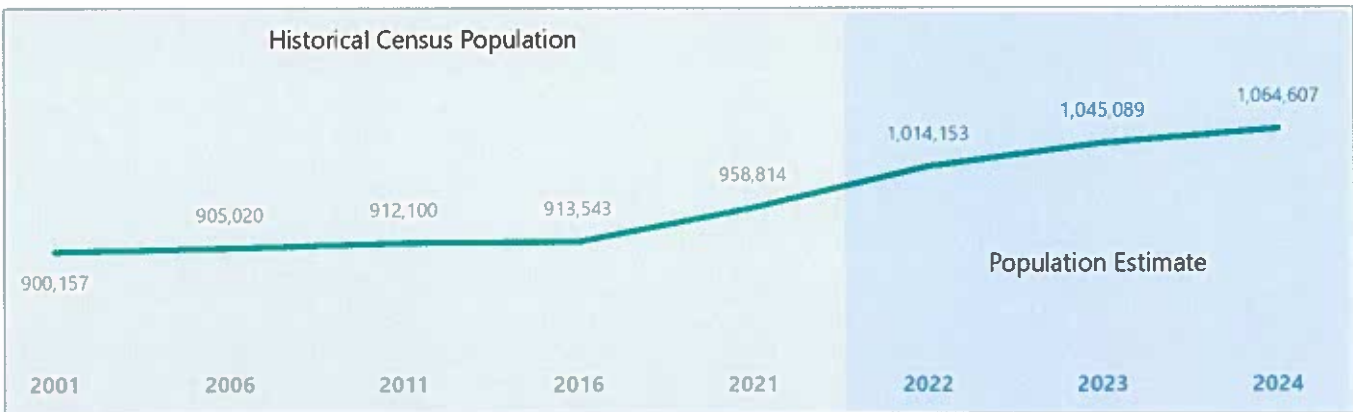


Figure 10 - Historical population from 2001 to 2021 is based on census data. Population estimates for 2022 to 2024 are based on the projections released January 16, 2025 Source: Statistics Canada

Municipal Profile - Highlights

Economic Indicators

Along with population trends, employment rates and median household income are important economic indicators. Education levels can also play a crucial role in economic and social progress and can help improve income distribution. These factors provide an indication of the wellbeing of the economy and labour force.

| | 2016 Census | 2021 Census | +/- | Provincial Average |
|--------------------------|------------------------|------------------------|----------------|-------------------------------|
| Median household Income: | \$46,464 | \$50,800 | \$4,336 | \$61,724 |
| Employment rate: | 41.9% | 33.3% | -8.6% | 46.2% |
| Education level: | 44.2% | 35.9% | -8.3% | 50.5% |

Figure 11 - 2021 Census; Source: Statistics Canada

Median household Income: Town of Lockeport median household income increased since 2016.

Employment rate: The employment rate at the Town of Lockeport decreased since 2016.

Education level: The education level at the Town of Lockeport decreased since 2016.

Chapter 2 - Assessment Information

Since property taxes are a primary source of revenue for most municipalities, special emphasis has been placed on reviewing assessment trends. For more information about the following financial indicators, please refer to Chapter 4 - Financial Condition Indicators.

Three-year change in Tax Base (Uniform Assessment¹): 24.1% Growth is keeping pace with the cost of living

Reliance on a Single Business or Institution: 11.3% Dependent (Moderate Risk)

Residential Tax Effort: 4.6% Limited flexibility (Moderate Risk)

The line graphs below show the five-year trend of residential and commercial portion of the municipality's taxable assessment.

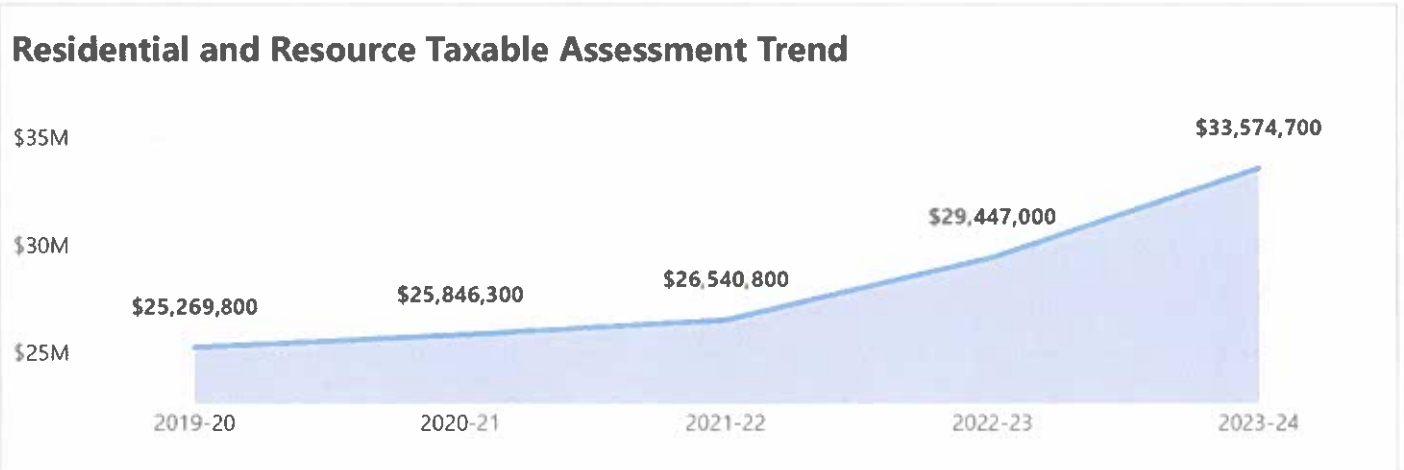


Figure 12 - Residential taxable assessment over the last five years. Source: 2019-20 to 2023-24 Statement of Estimates - Assessment

Commercial Taxable Assessment Trend



Figure 13 - Commercial taxable assessment over the last five years. Source: 2019-20 to 2023-24 Statement of Estimates - Assessment

¹ Uniform assessment is the value of a municipality's taxable property assessment plus the capitalized value of payments in lieu of taxes.

Chapter 3 - Financial Information

General Overview

Audited financial statements are presented on a consolidated basis. These consolidated financial statements present all municipal entities as one single reporting entity:

- all the individual funds managed by the Municipality
- organizations or enterprises that the Municipality owns or controls, such as:
 - N/A

The Municipality's non-consolidated financial statements present the individual funds managed by the Municipality, such as the General Operating Fund, General Capital Fund, Non-operating Reserve Fund, Operating Reserve Fund and, if applicable, Water Operating Fund, Water Capital Fund, Water Reserve Fund, Electric Operating Fund, Electric Capital Fund, and Electric Reserve Fund. Non-consolidated financial statements are reconciled but not audited².

Financial Reporting Compliance

Legislated Requirements

Submitted before deadline³:

- | | |
|---|------------|
| ◦ Audited Consolidated Financial Statements | No |
| ◦ Financial Information Return (FIR) | Yes |
| ◦ Statement of Estimates - Assessment (SOE-A) | Yes |
| ◦ Statement of Estimates - Budget (SOE-B) | Yes |
| ◦ Management Letter/Internal Control Letter | No |
| ◦ Summary Report of Expenses | Yes |
| ◦ Summary Report of Hospitality Expenses | Yes |

Financial Statements include:

- | | |
|---|------------|
| ◦ Unqualified Audit Opinion | Yes |
| ◦ Elected Officials remuneration and expenses | Yes |

Expense and Hospitality report posted online quarterly **Yes**

² Please be advised that, although the Department of Municipal Affairs reconciles, at a high level, a municipality's non-consolidated financial statements to the consolidated financial statements, the non-consolidated financial statements are usually not audited nor presented in full accordance with Canadian public sector accounting standards.

³ Annually, municipalities are required to submit their financial information by Sept 30th.

Financial Highlights

Revenue

| | |
|---|--|
| Total consolidated revenue: | \$1.6 Million |
| Revenue generated from own source revenue*: | \$1.3 Million |
| Total general operating revenue: | \$1.5 Million |
| Largest general operating revenue: | 77% Net property taxes and payments in lieu of taxes |

Expenses

| | |
|------------------------------------|---------------------------------|
| Total consolidated expenses**: | \$1.6 Million |
| Total general operating expenses: | \$1.4 Million |
| Largest general operating expense: | 25% General government services |

Annual Surplus

| | |
|---|-----------------|
| Annual consolidated surplus (deficit): | \$77.8 Thousand |
| Consolidated accumulated surplus (deficit): | \$3.3 Million |
| Annual general operating surplus (deficit): | \$69.5 Thousand |

Debt

| | |
|--|------------------|
| Total consolidated long-term debt: | \$734.4 Thousand |
| Total general capital fund long-term debt: | \$734.4 Thousand |
| General operating fund bank indebtedness: | \$0 |

* Total consolidated revenue excluding government transfers

** Net of extraordinary and special revenue item(s)

Revenue

\$1.6M

2023-24 Consolidated Revenue

Total consolidated revenue: \$1.6 Million

Largest revenue: \$1.2 Million Net property taxes and payments in lieu of taxes

Revenue generated from own source revenue: 81.93%

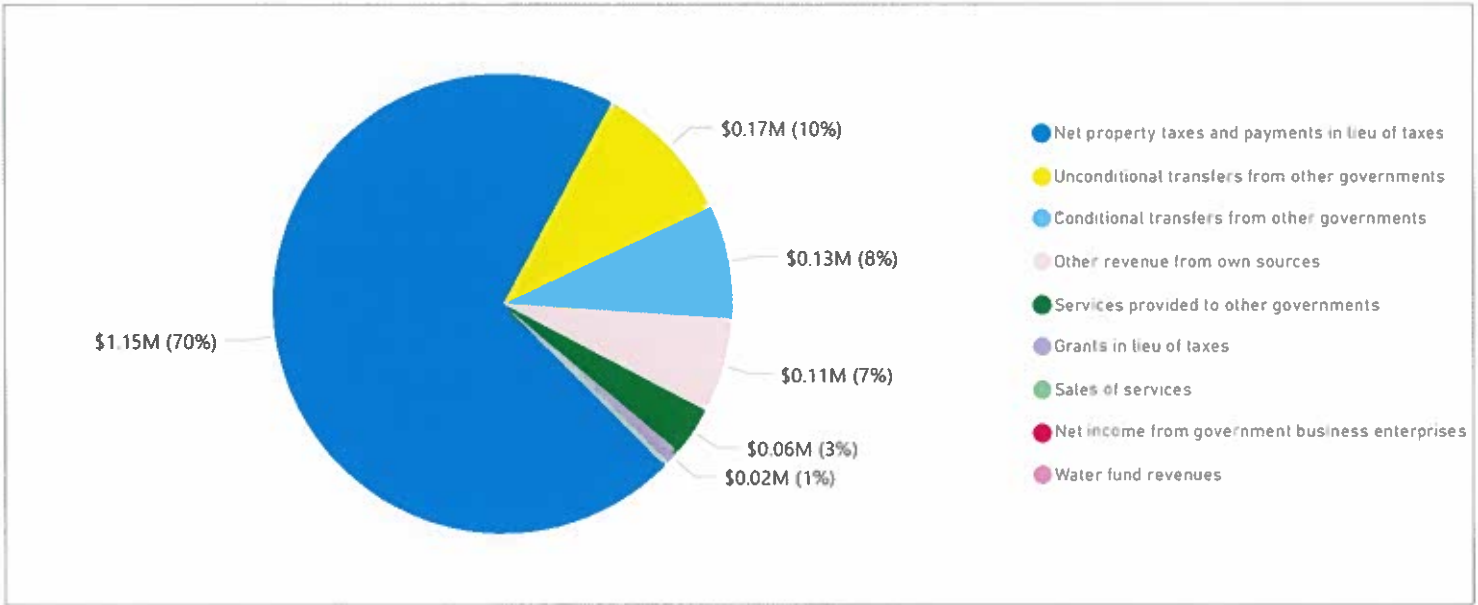
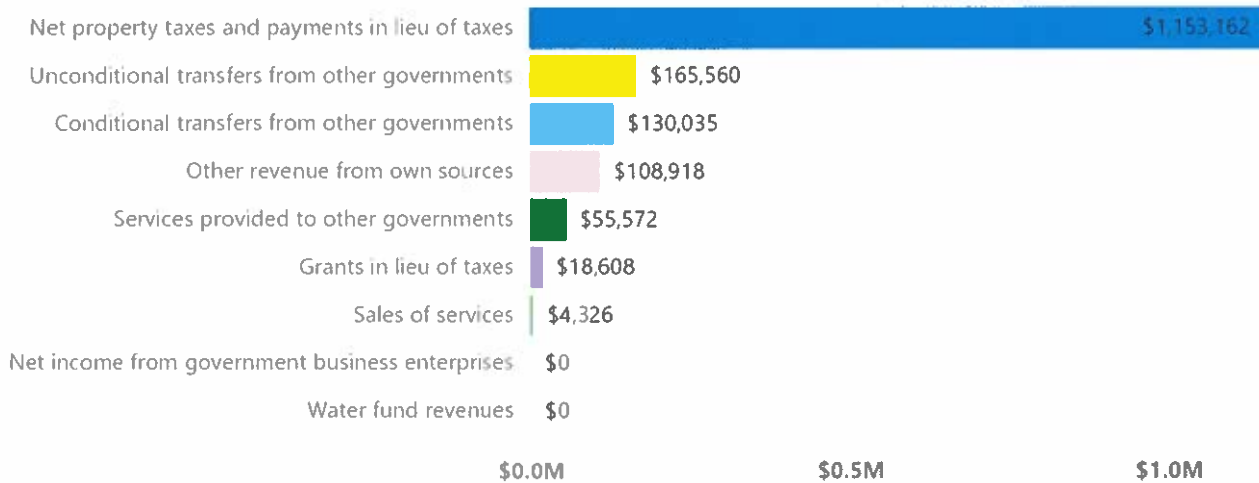


Figure 14 - Consolidated Revenue Source: 2023-24 Financial Information Return

The graphs above and below show the Municipality's consolidated revenue divided into categories.

Consolidated Revenue



Revenue

\$1.5M

2023-24 General Operating Revenue

| | |
|--|--|
| Total general operating revenue: | \$1.5 Million |
| Largest general operating revenue: | 77% Net property taxes and payments in lieu of taxes |
| Uncollected Taxes Financial Condition Indicator (FCI): | 9.1% |
| Reliance on Government Transfers (FCI): | 11.5% |

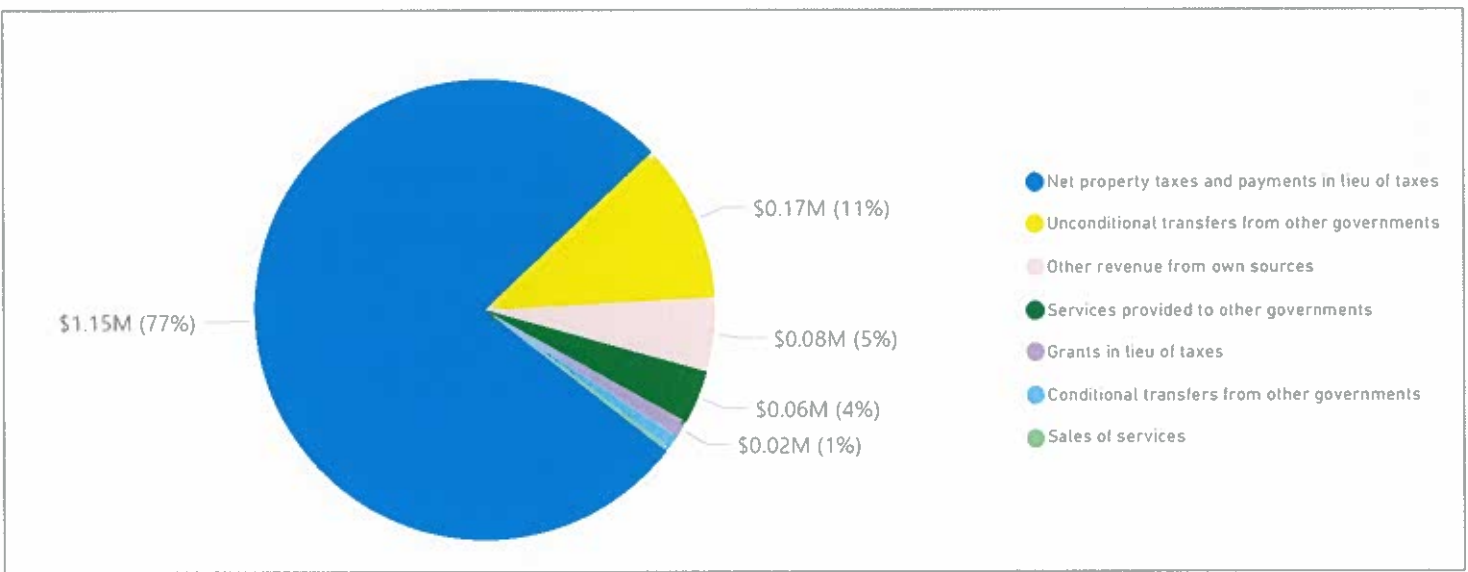
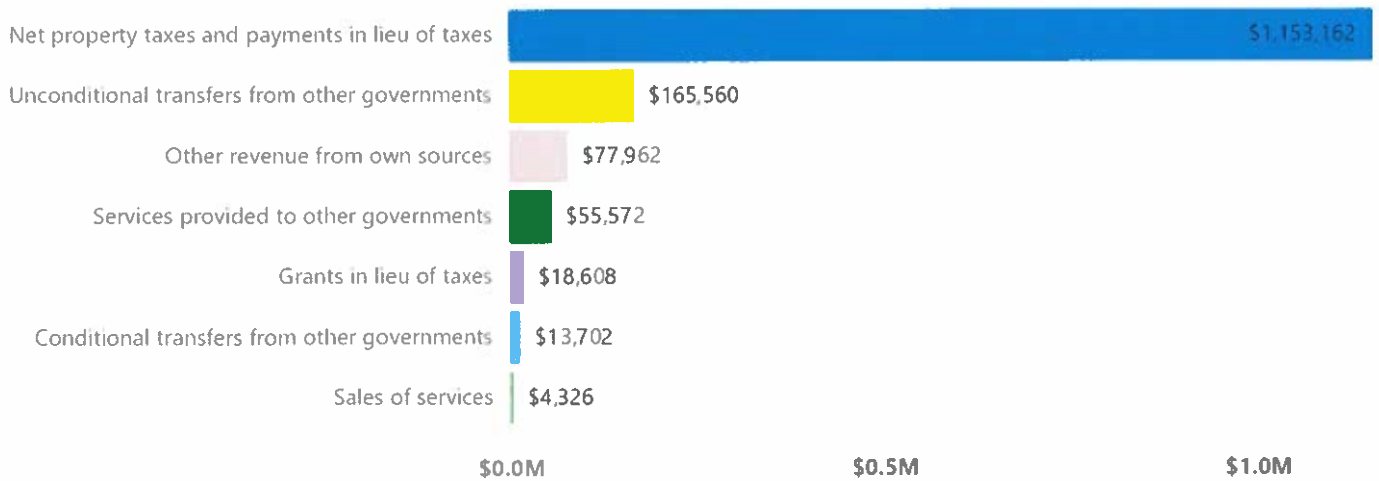


Figure 15 - General Operating Fund Revenue: 2023-24 Financial Information Return

The graphs above and below show the Municipality's general operating fund revenue divided into categories.

General Operating Revenue



Expenses

\$1.6M

2023-24 Consolidated Expenses

Total consolidated expenses: \$1.6 Million

Largest expense: 22% General government services

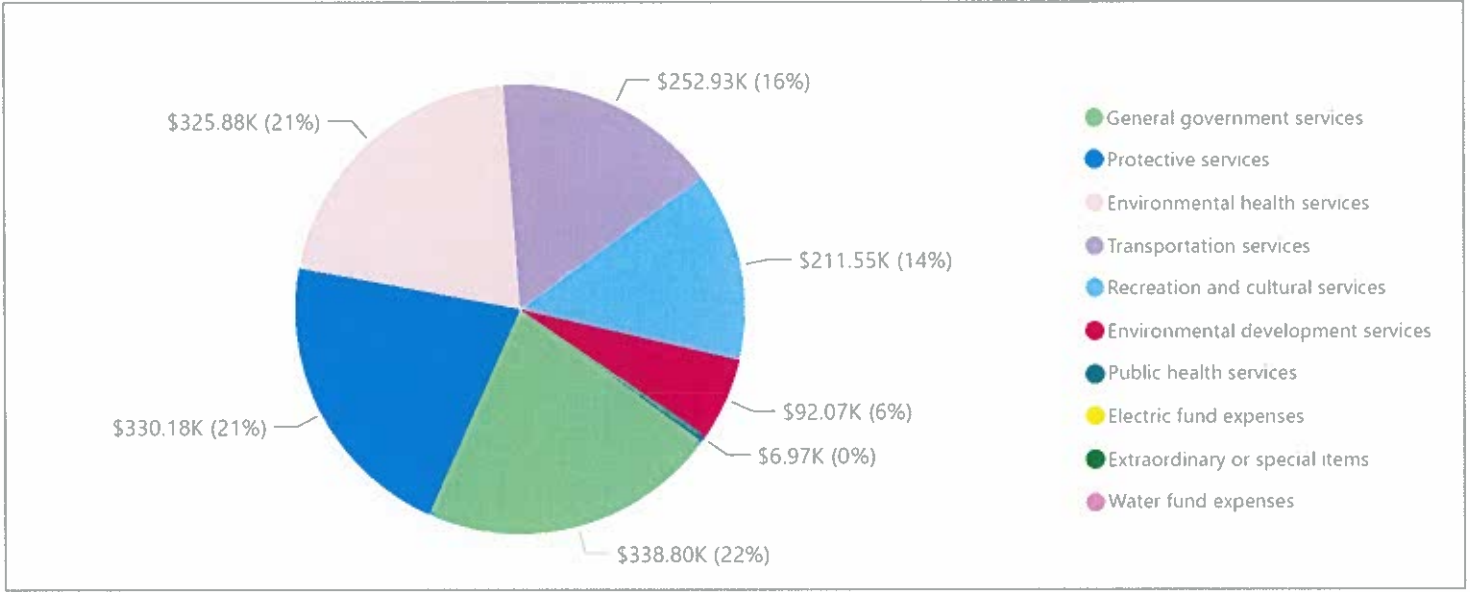
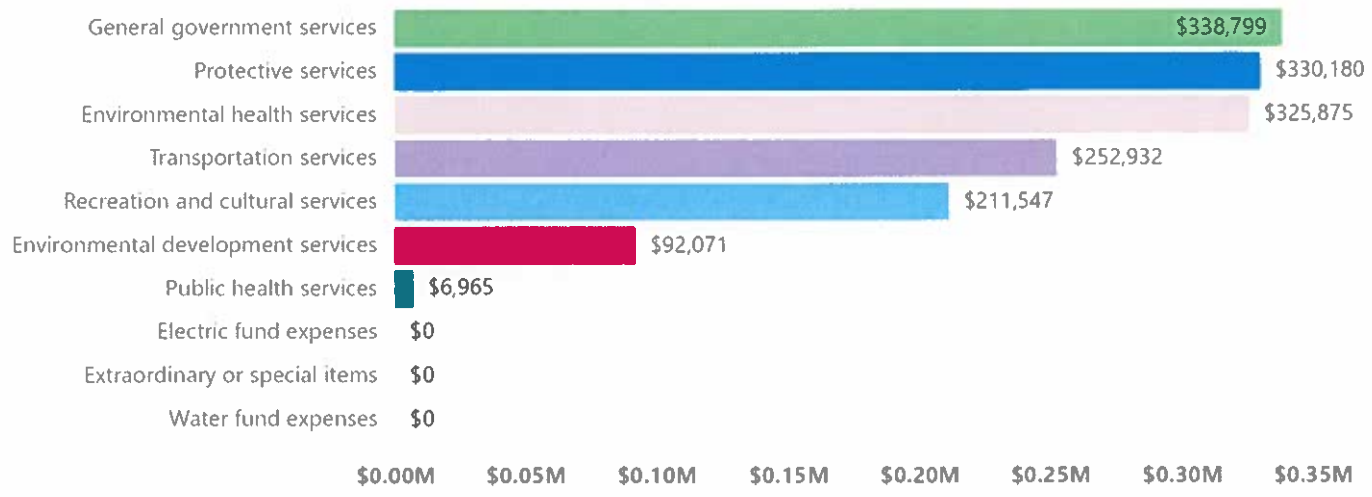


Figure 16 - Consolidated Expenses Source: 2023-24 Financial Information Return

The graph above and table below show the Municipality's consolidated expenses divided into categories.

Consolidated Expenses



(24)

Expenses

\$1.4M

2023-24 General Operating Expense

Total general operating expenses: \$1.4 Million

Largest general operating expense: 25% General government services

General operating reserves as a percentage of total general operating expenses: 53.6%

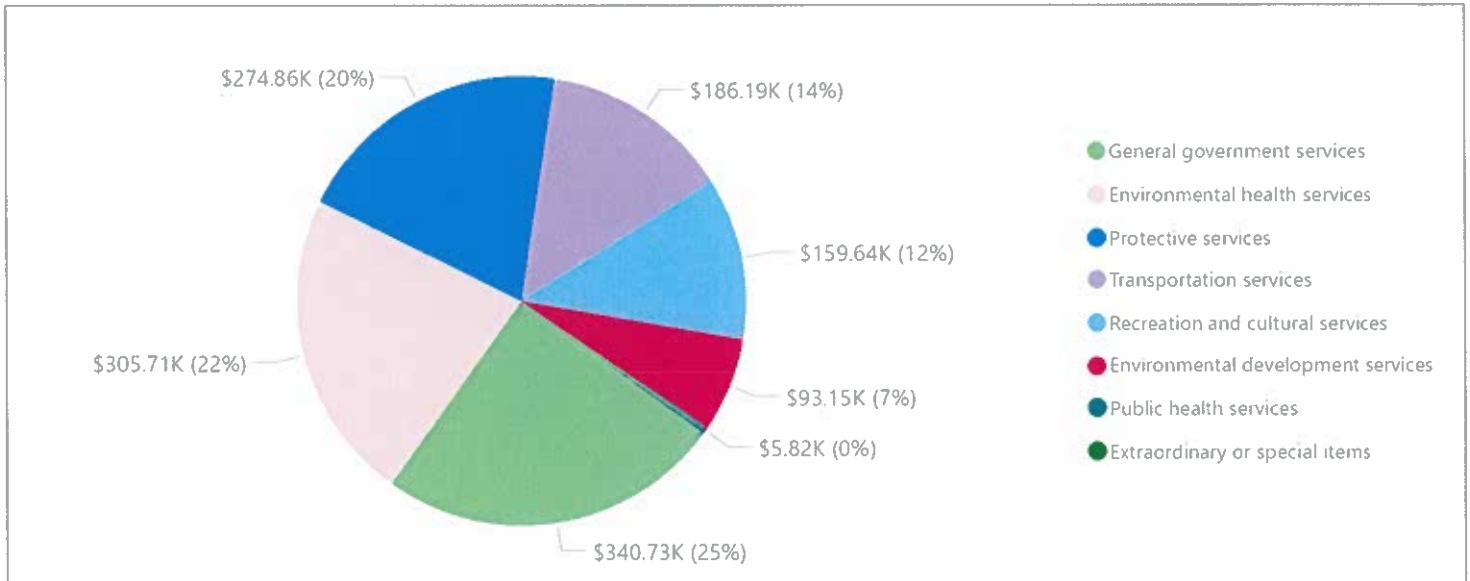
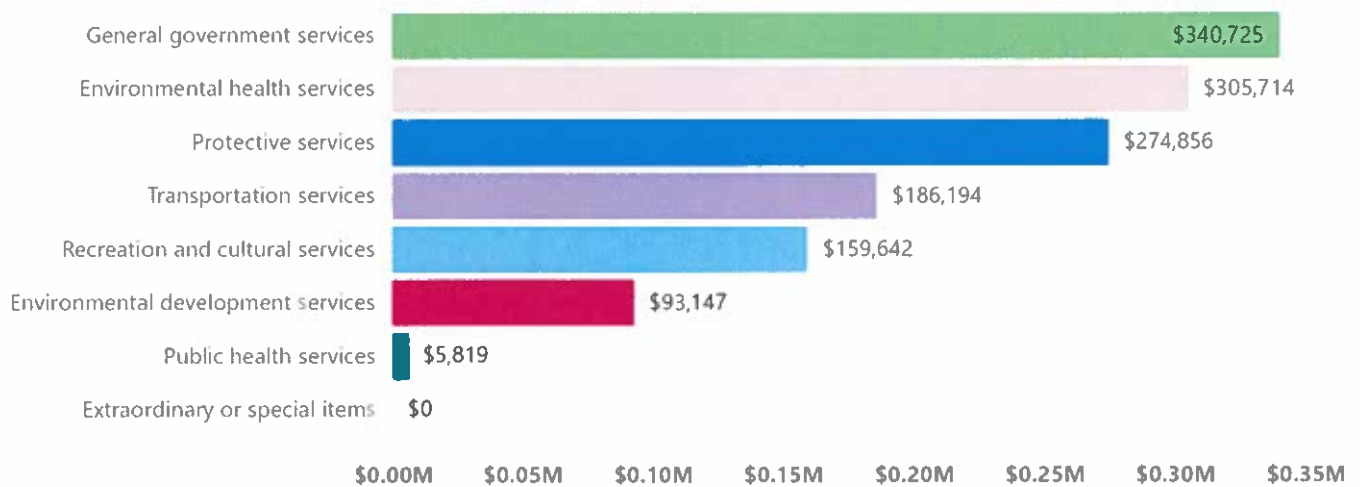


Figure 17 - General Operating Fund Expenses: 2023-24 Financial Information Return

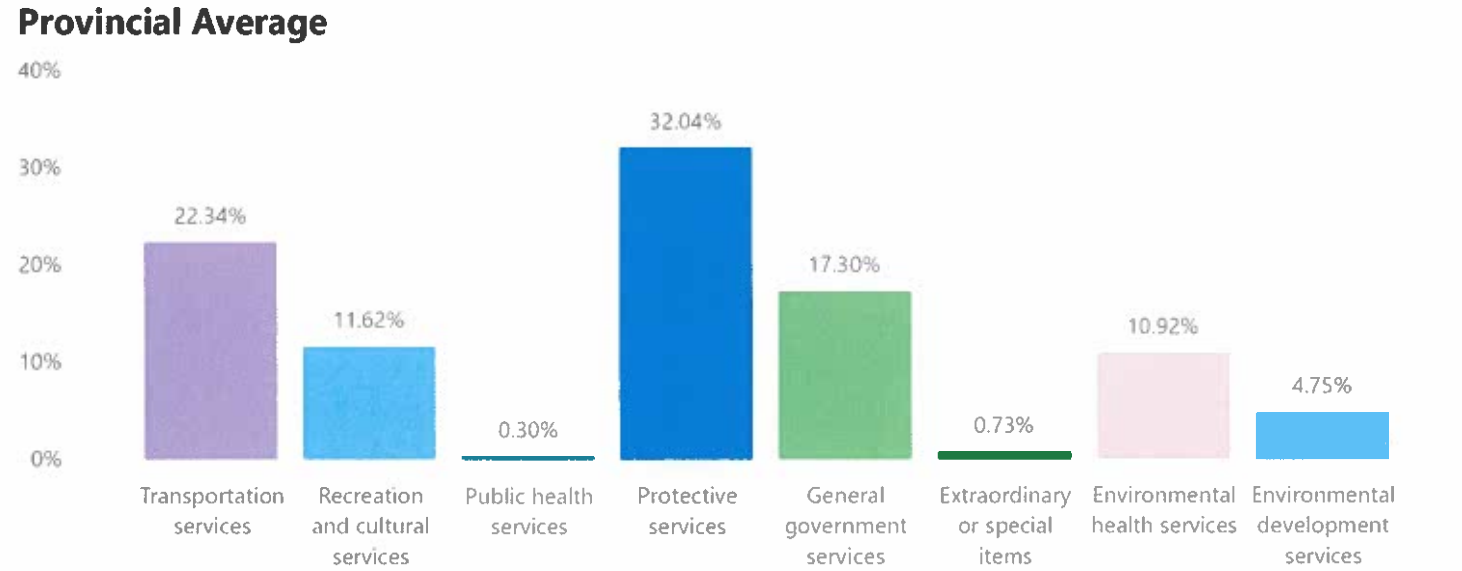
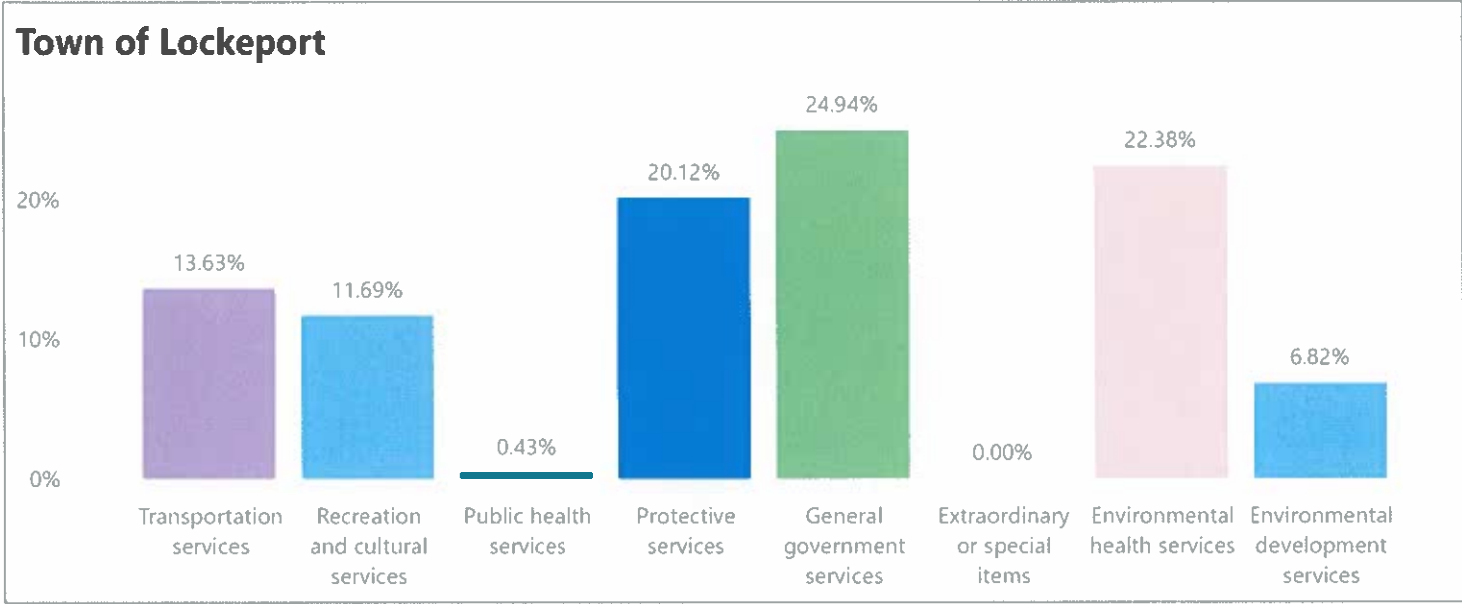
The graph above and table below show the Municipality's general operating fund expenses divided into categories.

General Operating Expenses



2023-24 General Operating Expenses Comparison to the Provincial Average

The graph below shows the expense by function for the municipal operations or General Operating Fund expenses compared to the Provincial Average.



*Please note, these results do not include details from the Town of Mahone Bay due to outstanding financial reporting.

Figure 18 - Comparison of General Operating Fund Expenses to Provincial Average. Source: 2023-24 Financial Information Return

Accumulated Surplus (Deficit)

Annual surplus (deficit): Revenue - Expenses

Note: Annual surplus (deficit) is added to the accumulated surplus (deficit)

Annual consolidated surplus (deficit): \$77.8 Thousand

Consolidated accumulated surplus (deficit): \$3.3 Million

Annual general operating surplus (deficit): \$69.5 Thousand

Number of Deficits in the Last 5 Years Financial Condition Indicator (FCI): 1

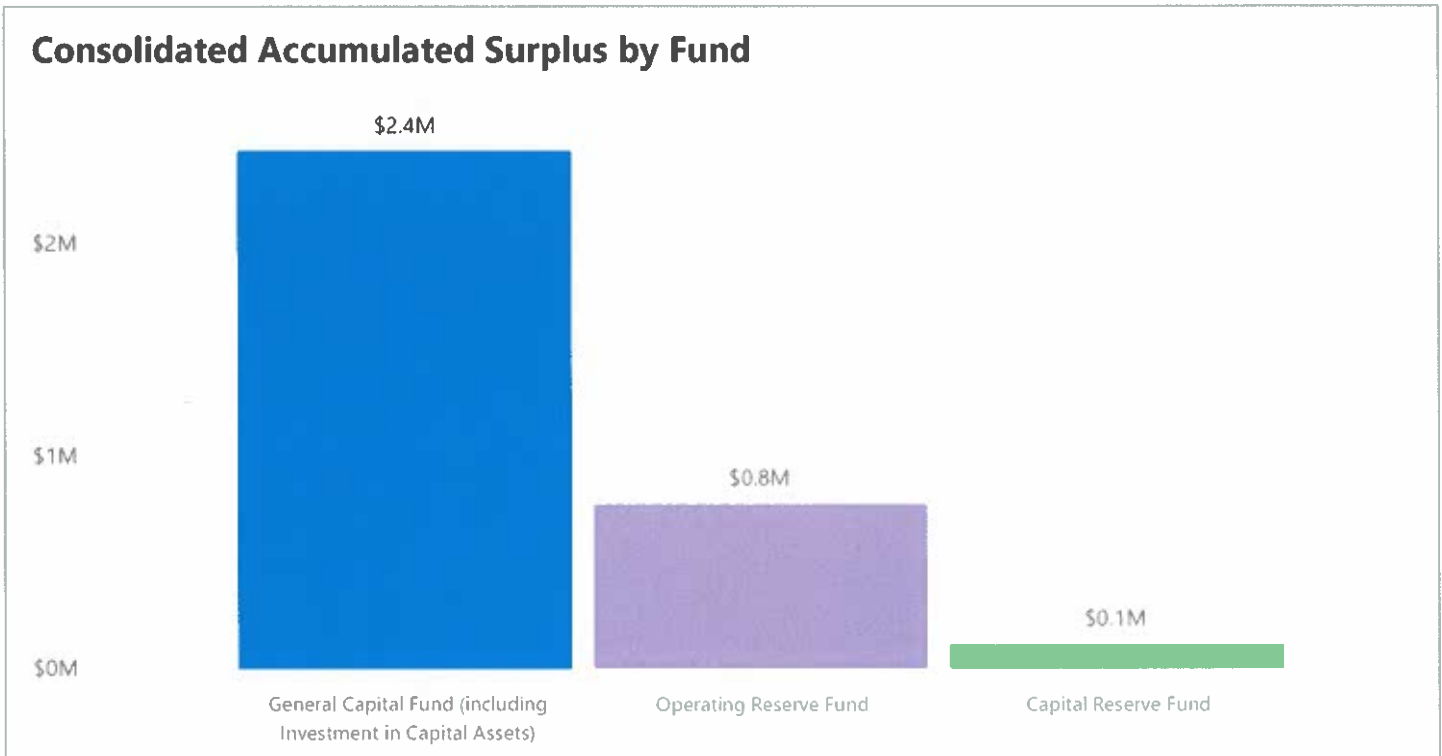


Figure 19 - Consolidated Accumulated Surplus by Fund. Source: 2023-24 Financial Information Return

Debt

| | |
|--|------------------|
| Total consolidated long-term debt: | \$734.4 Thousand |
| Total general capital fund long-term debt: | \$734.4 Thousand |
| Debt Service Financial Condition Indicator (FCI): | 6.9% |
| Operating fund bank indebtedness: | \$0 |
| Outstanding Operating Debt FCI (as a percentage of Net Property Taxes/Payment in Lieu of Taxes, Grants in Lieu of Taxes and Government Transfers): | 0.0% |

Chapter 4 - Financial Condition Indicators: House Model

The Financial Condition Indicators (FCIs) condense multiple sources of information into a single visual “House Model” graph. The House Model gives a quick visual of a municipality’s strengths and possible areas where a municipality may want to focus its attention.

The Model:

The Model consists of twelve indicators organized into base, structure and roof, focusing on:

- Base: Three indicators relating to internal and external factors that could impact the municipality's revenue stream.
- Structure: Five financial indicators that concern management and debt; and
- Roof: Four key performance indicators, that reflect the municipality's ability to meet current and future needs in a balanced and independent manner.

Risk thresholds:

Each indicator is assessed against a risk threshold:

- low risk (**green**);
- moderate risk (**yellow**) ; and
- high risk (**red**).

Overall assessment:

The Department calculates an overall assessment for fiscal instability:

- low risk (**green**): 9-12 FCIs meet low risk threshold;
- moderate risk (**yellow**) : 7-8 FCIs meet low risk threshold; and
- high risk (**red**): 6 or less FCIs meet low risk threshold.

Overall Assessment

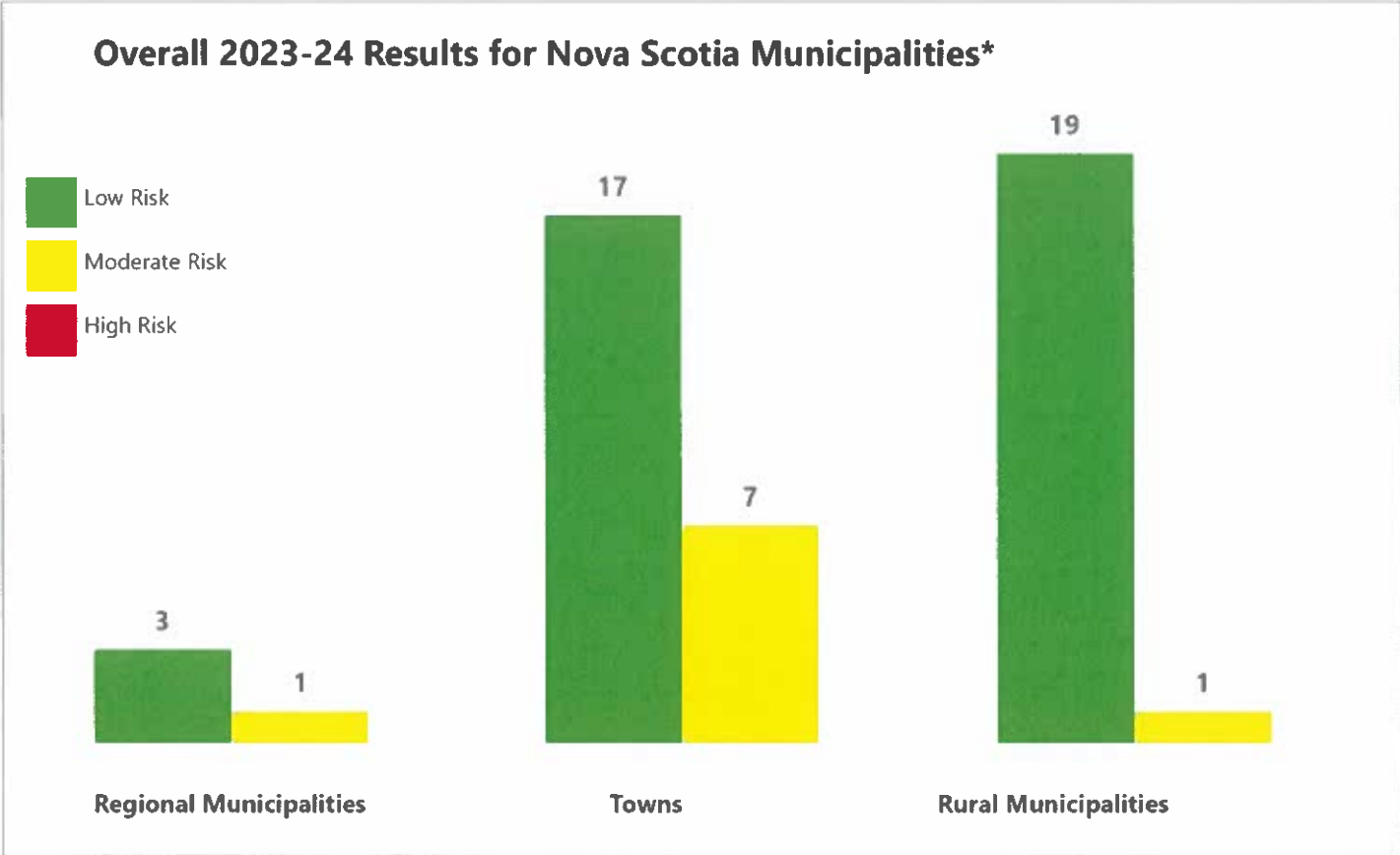
Overall Assessment for: Town of Lockeport

Financial Condition: Moderate Risk

The overall Financial Conditions Index assessment for the Town of Lockeport is Moderate Risk.

This means that while the Municipality has some challenges, it is considered moderate risk for fiscal instability.

Comparison: The majority of Municipalities are at low risk (see chart below).



*Please note, these results do not include details from the Town of Mahone Bay due to outstanding financial reporting.

Financial Condition Indicators Highlights for 2023-24

Overall Assessment

Yellow (Moderate Risk)

The overall Financial Conditions Index assessment for the Town of Lockeport is Yellow (Moderate Risk).

This means that while the Municipality has some challenges, it is considered moderate risk for fiscal instability.

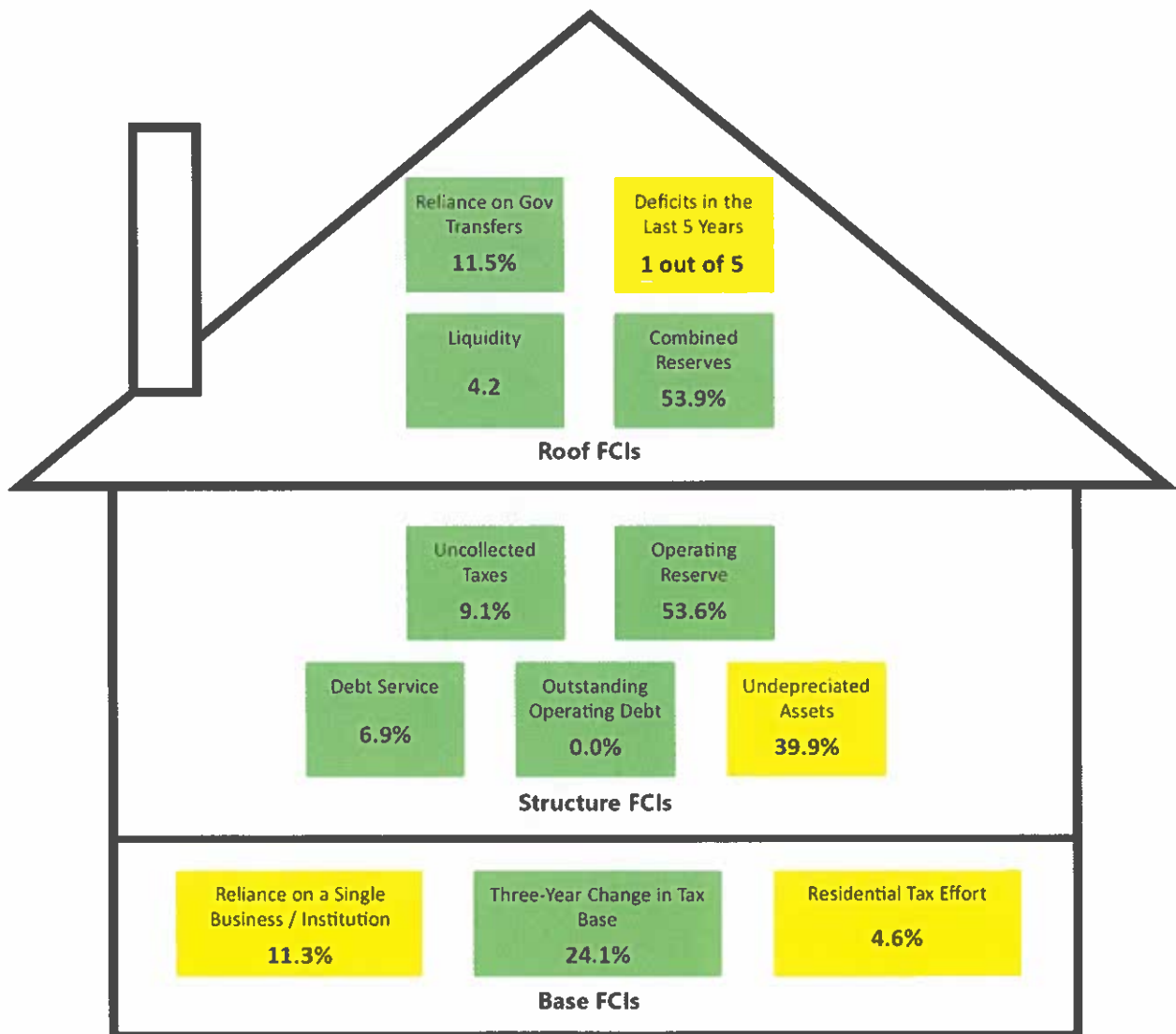
As shown in the House model below, the Town of Lockeport's FCIs are comprised of:

Low Risk (green): 8 Indicators

Moderate Risk (yellow): 4 Indicators

High Risk (red): 0 Indicators

Individual FCI results are presented in the House below and are compared to last year's result on the next page.



Two-Year Comparison of Financial Condition Indicators

| BASE | 2022-23 | 2023-24 | +/- |
|--|----------------|----------------|------------|
| Reliance on a Single Business or Institution | 12.1% | 11.3% | -0.8% |
| Three-Year change in Tax Base* | 12.6% | 24.1% | 11.5% |
| Residential Tax Effort | 4.1% | 4.6% | 0.5% |
| STRUCTURE | | | |
| STRUCTURE | 2022-23 | 2023-24 | +/- |
| Uncollected Taxes | 9.7% | 9.1% | -0.6% |
| Operating Reserve | 61.2% | 53.6% | -7.6% |
| Debt Service | 5.6% | 6.9% | 1.3% |
| Outstanding Operating Debt | 0.0% | 0.0% | 0.0% |
| Undepreciated Assets | 39.9% | 39.9% | 0.0% |
| ROOF | | | |
| ROOF | 2022-23 | 2023-24 | +/- |
| Reliance on Government Transfers | 12.9% | 11.5% | -1.4% |
| Number of Deficits in the Last 5 Years | 1 | 1 | 0 |
| Liquidity | 12.8 | 4.2 | -8.6 |
| Combined Reserves | 66.4% | 53.9% | -12.5% |

*For 3-year Change in Tax Base, CPI change for 2022-23 was 13.3% and for 2023-24 was 16.7%.

Base FCI Indicator - Municipal Revenue Dimension

Reliance on a Single Business or Institution

2023-24 Results: **Moderate Risk 11.3 %**

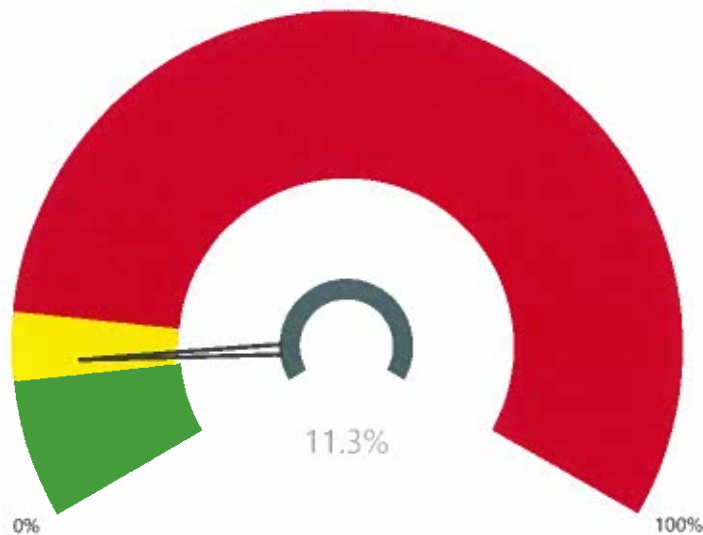
The largest single commercial or institutional account is 11.3 % of the Municipality's total Uniform Assessment.

What does it mean? The Municipality is showing vulnerability in this area. The Municipality's tax base is moderately dependent on one single business or institution.

Calculation:

$$\frac{\text{Taxable assessment value of the largest business or institution}}{\text{Uniform assessment}} = 11.3\%$$

- Risk Thresholds:
- Low: Less than 10%
 - Moderate: 10% to 15%
 - High: Greater than 15%



Base FCI Indicator - Municipal Revenue Dimension

Three-Year Change in Tax Base

2023-24 Results: **Low Risk 24.1 %**

What does it mean? Growth is above the CPI % change of 13.3%.
The Municipality's tax base is in a strong position to cover the cost of municipal services and programs.

Calculation:
$$\frac{\text{Current uniform assessment} - \text{Uniform assessment 3 years prior}}{\text{Uniform assessment 3 years prior}} = 24.1\%$$

- Risk Thresholds:
- Low: Equal or above CPI % change (Three Year CPI 2023-24: 16.7 %)
 - Moderate: Below CPI % change, but not negative growth
 - High: Negative growth

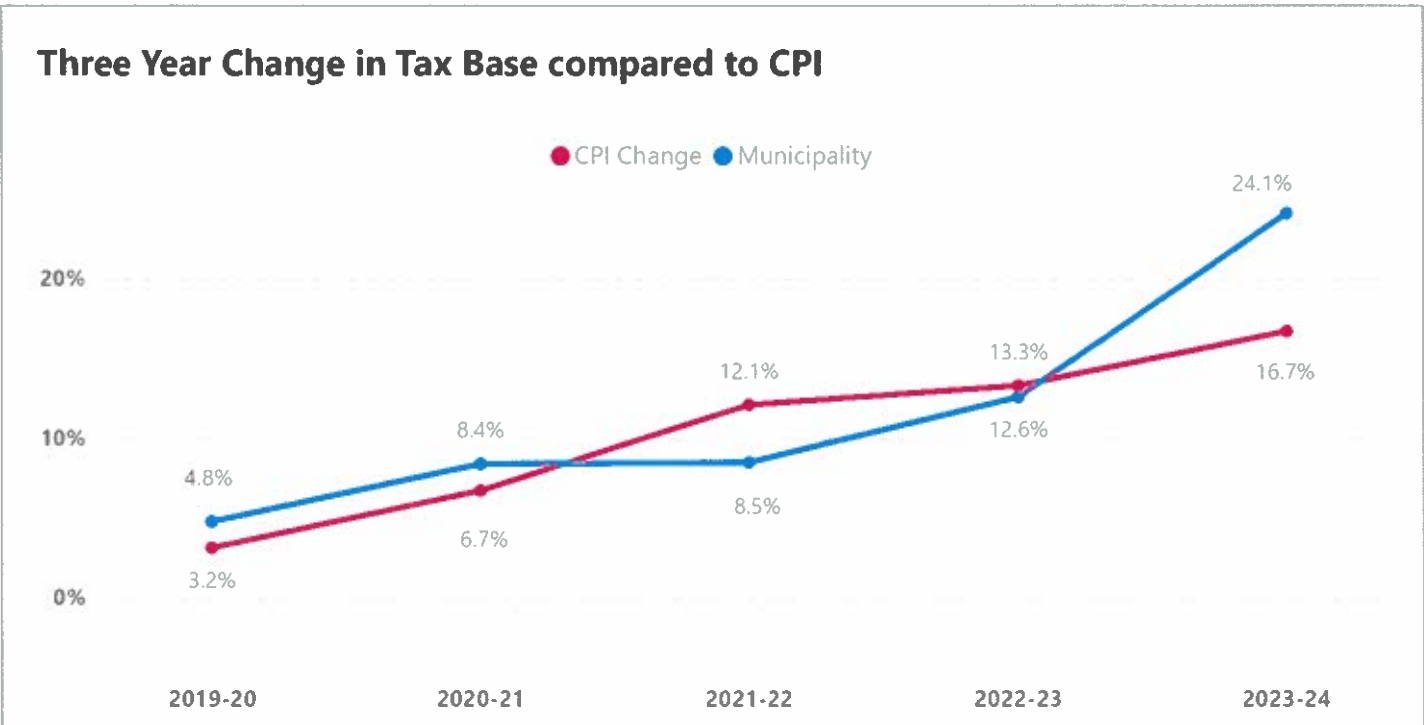


Figure 20 - Three-year change in Uniform Assessment in comparison to three-year change in CPI for the last 5 years.
Source: Statement of Estimates-Assessment and Statistics Canada

Base FCI Indicator - Municipal Revenue Dimension

Residential Tax Effort

2023-24 Results: **Moderate Risk 4.6 %**

4.6 % of median household income is required to pay the average tax bill.

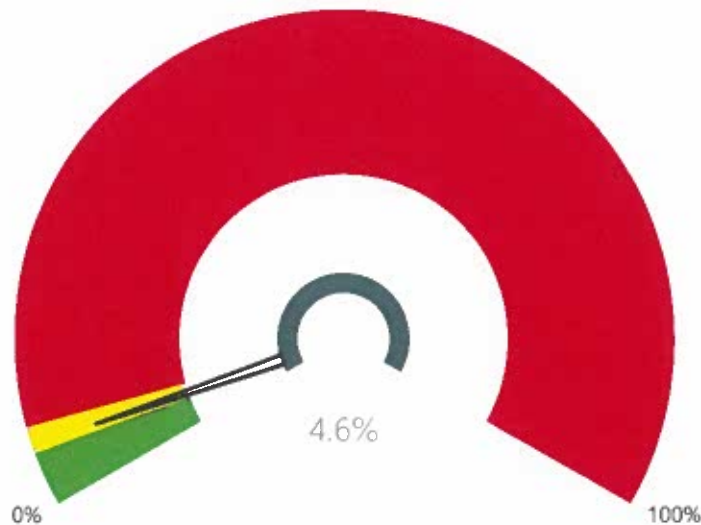
What does it mean? The Municipality has limited flexibility to increase the taxes, if required.

This indicator helps council assess the affordability of municipal taxes in relation to the current service levels.

Calculation:

$$\frac{\text{Total residential tax revenue per dwelling unit}}{\text{Median household income}} = 4.6\%$$

- Risk Thresholds:
- Low: Less than 4%
 - Moderate: 4% to 6%
 - High: Greater than 6%



Structure (Management) FCI Indicator - Municipal Management Dimension

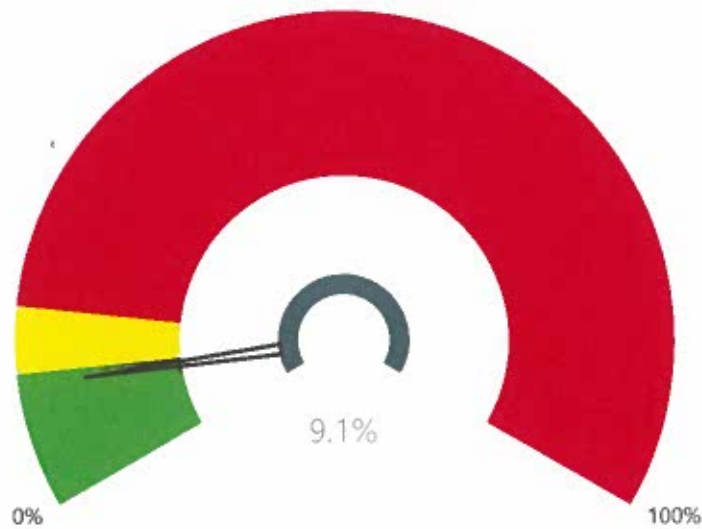
Uncollected Taxes

2023-24 Results: **Low Risk 9.1 %**

What does it mean? The Municipality is managing tax revenue collection.

Calculation:
$$\frac{\text{Total cumulative uncollected taxes}}{\text{Total taxes billed in current fiscal year}} = 9.1\%$$

- Risk Thresholds:
- Low: Less than 10%
 - Moderate: 10% to 15%
 - High: Greater than 15%



Structure (Management) FCI Indicator - Municipal Management Dimension

Operating Reserve

2023-24 Results: **Low Risk 53.6 %**

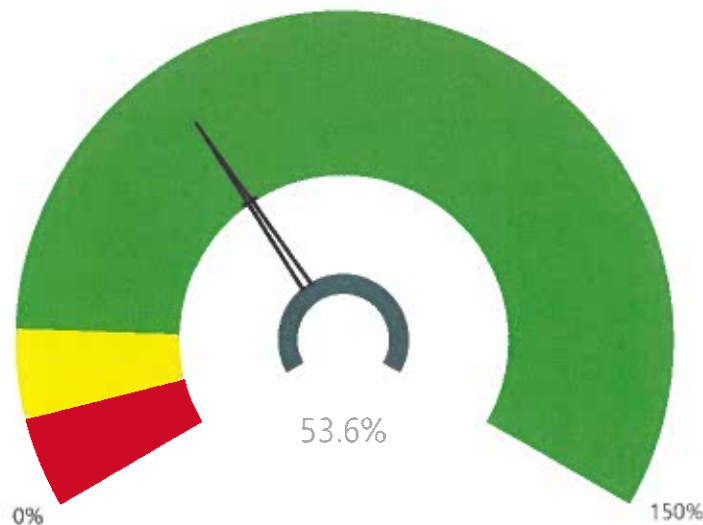
What does it mean? The Municipality is setting aside sufficient funds to help mitigate any unforeseen risks or future needs.

This indicator provides the value of funds set aside for planned future needs, to smooth expenses, or for unexpected expenses.

Calculation:

$$\frac{\text{Total operating reserve fund balance}}{\text{Total operating expenditures}} = 53.6\%$$

- Risk Thresholds:
- Low: Greater than 20%
 - Moderate: 10% to 20%
 - High: Less than 10%



Structure (Management) FCI Indicator - Municipal Management Dimension

Debt Service

2023-24 Results: **Low Risk 6.9 %**

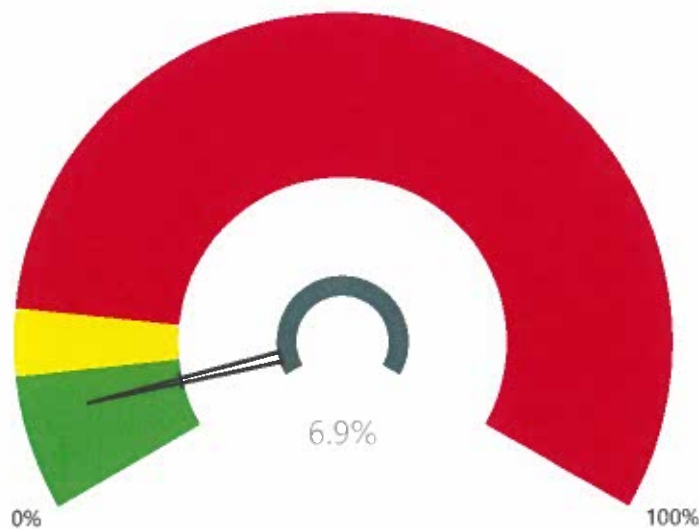
6.9% of own source revenue is spent on principal and interest payments.

What does it mean? With adequate cash flow, the Municipality may have the flexibility to increase borrowing levels to help finance future capital expenditures.

Calculation:

$$\frac{\text{Principal and interest paid on long-term debt}}{\text{Total own source operating revenue}} = 6.9\%$$

- Risk Thresholds:
- Low: Less than 10%
 - Moderate: 10% to 15%
 - High: Greater than 15%



Structure (Management) FCI Indicator - Municipal Management Dimension

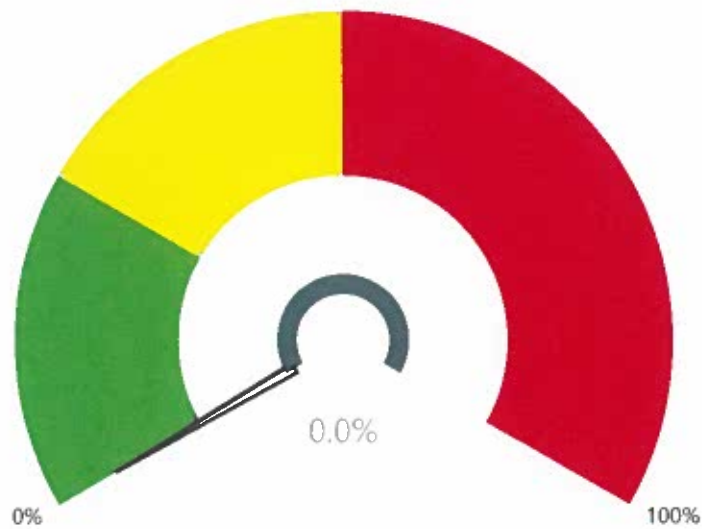
Outstanding Operating Debt

2023-24 Results: **Low Risk 0.0 %**

What does it mean? The Municipality is not carrying any operating debt.

Calculation:
$$\frac{\text{Total outstanding operating debt}}{\text{Total own source operating revenue}} = 0.0\%$$

- Risk Thresholds:
- Low: Less than 25%
 - Moderate: 25% to 50%
 - High: Greater than 50%



Structure (Management) FCI Indicator - Municipal Management Dimension

Undepreciated Assets

2023-24 Results: **Moderate Risk 39.9 %**

What does it mean? This indicator estimates that the Municipality's capital assets have 39.9 % of their useful life remaining

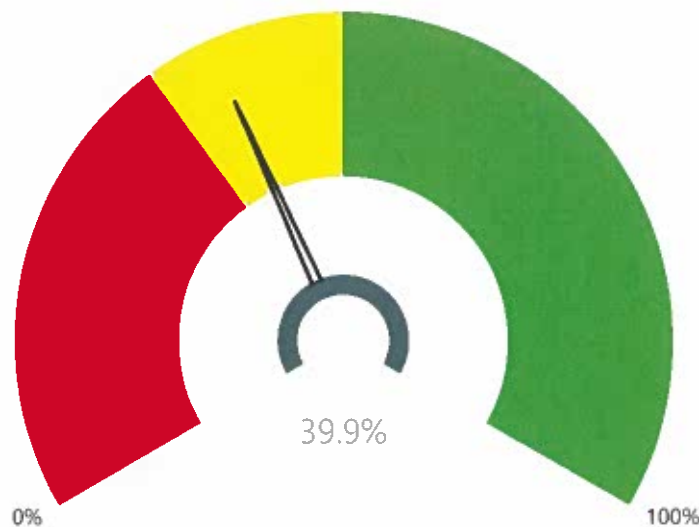
Municipalities across Canada are facing significant infrastructure challenges. This indicates that the Municipality may be experiencing an infrastructure challenge similar to other municipalities.

While this indicator provides an estimate of the useful life left in the Municipality/Town's recorded capital assets, it does not necessarily indicate the condition of those assets. For instance, some older assets could still be in good working condition, while the opposite could also be true.

Calculation:

$$\frac{\text{Total net book value of capital assets}}{\text{Gross costs of capital assets}} = 39.9\%$$

- Risk Thresholds:
- Low: Greater than 50%
 - Moderate: 35% to 50%
 - High: Less than 35%



Roof (Key Performance) FCI Indicator - Overall Assessment Dimension

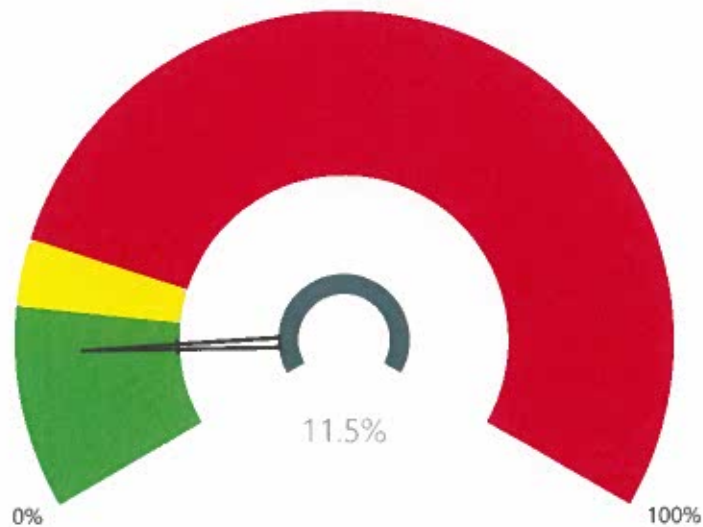
Reliance on Government Transfers

2023-24 Results: **Low Risk 11.5 %**

What does it mean? The Municipality is not dependent on another level of government to meet its service obligations.

Calculation:
$$\frac{\text{Total government transfers}}{\text{Total revenue}} = 11.5\%$$

- Risk Thresholds:
- Low: Less than 15%
 - Moderate: 15% to 20%
 - High: Greater than 20%



Roof (Key Performance) FCI Indicator - Overall Assessment Dimension

Number of Deficits in the last 5 Years

2023-24 Results: **Moderate Risk: 1 Operating deficit in the last five years**

What does it mean? Deficits are important indications of financial health. The result indicates that the Municipality is somewhat able to meet its needs in a balanced manner and maintains a balanced budget.

Calculation: Number of non-consolidated operating deficits in the last five years = 1

- Risk Thresholds:
- Low: 0 in the last five years
 - Moderate: 1 or more in the last 5 years
 - High: 1 or more in the last 2 years with one material deficit (0.5% of operating expenses)

Surplus/(Deficit) for the last 5 Years

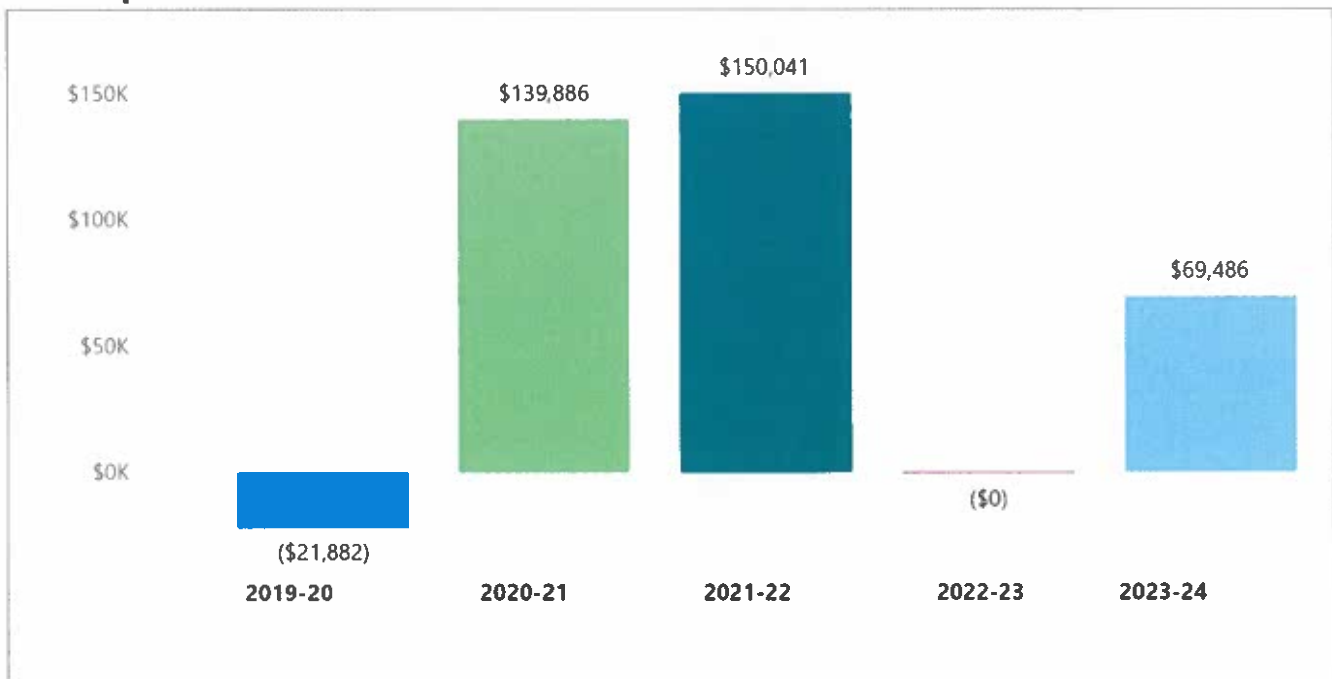


Figure 21 - Annual operating fund surplus (deficit) for the last 5 years. Source: Financial Information Return

(4.2)

Roof (Key Performance) FCI Indicator - Overall Assessment Dimension

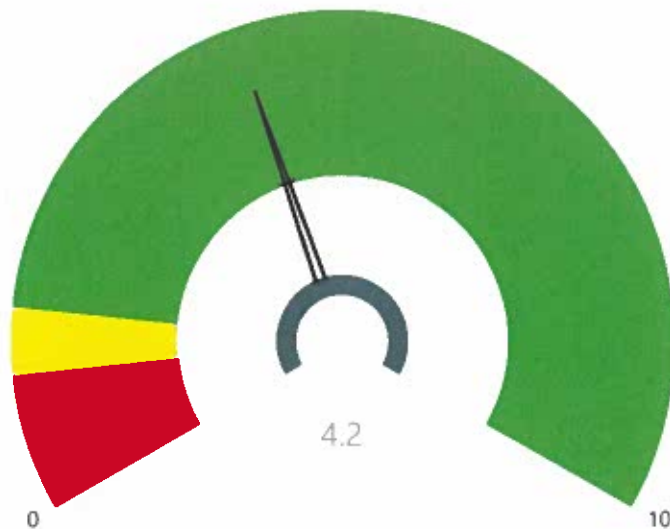
Liquidity

2023-24 Results: **Low Risk 4.2**

What does it mean? Liquidity is key to financial performance. The result indicates that the Municipality does not have a cash flow problem and is able to meet its service obligations.

Calculation:
$$\frac{\text{Total current financial assets}}{\text{Total current liabilities}} = 4.2$$

- Risk Thresholds:
- Green: Low: Greater than 1.5
 - Yellow: Moderate: 1 to 1.5
 - Red: High: Less than 1



Roof (Key Performance) FCI Indicator - Overall Assessment Dimension

Combined Reserves

2023-24 Results: **Low Risk 53.9 %**

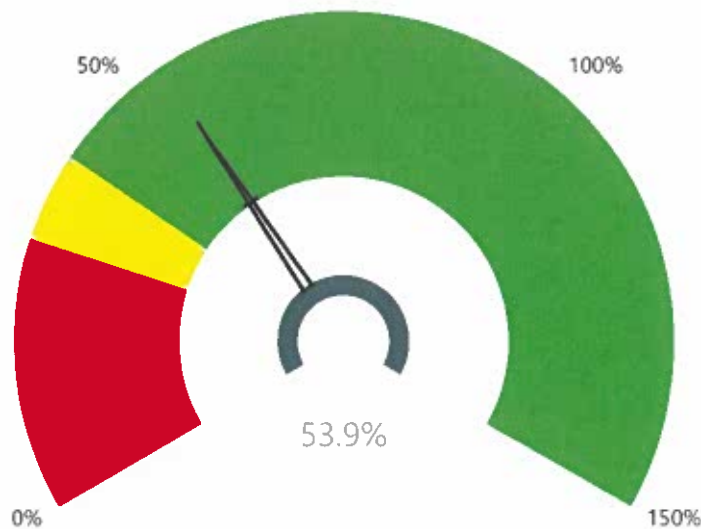
What does it mean? This result indicates that the Municipality does appear to have sufficient reserves needed to address unexpected events or provide flexibility to address future projects.

Calculation: Reserves are critical components of a municipality's long-term sustainability. This indicator shows the value of the funds held in the reserves compared to a single year's operation including amortization expenses.

Risk Thresholds:

$$\frac{\text{Total operating and capital reserves}}{\text{Total operating expenses plus amortization expense}} = 53.9\%$$

- Low: Greater than 40%
- Moderate: 30% to 40%
- High: Less than 30%



Appendix I - Additional Resources

Nova Scotia Government's Open Data Portal (data.novascotia.ca)

This portal provides access to various government data in a free, accessible, machine-readable format.

Financial datasets currently published through the Nova Scotia Government's Open Data Portal:

- Consolidated Revenues and Expenses by Municipality
- Municipal Affairs Funding Programs
- Farm Land Grant
- Financial Condition Indicators by Municipality
- Municipal Contributions to Roads
- Municipal Financial Capacity Grant
- Municipal Operating Fund- Summary of Revenue and Expenses by Municipality
- Municipal Operating Expenses by Function - 10 Year Summary
- Municipal Operating Revenue by Source - 10 Year Summary
- Municipal Property Tax Rates
- Nova Scotia Power Grant-in-Lieu
- Uniform Assessment

Appendix II - Municipal Website

The municipal website is lockeport.ns.ca

A municipality's website can be a helpful resource to access various financial information. Currently, most municipal websites provide:

- Audited Financial Statements
- Approved Operating Budget
- Quarterly Municipal Councilor and CAO Expense Report
- Quarterly Municipal Hospitality Expense Report

Contact Municipal Affairs

For more information, for support in action plan development, or to obtain a guide on action plan development:

municipalfinance@novascotia.ca.

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Kids Fair Play Fund Update

December 9, 2025

Provided by Adam Dedrick, KFPF Administrator/ Director of Recreation & Parks, MDS

| | |
|----------------------------------|-----------------|
| Applications Approved | \$14,578 |
| Paid by KFPF | \$9,298 |
| Paid by Organizations | \$425 |
| Not Yet Paid | \$4,855 |
| Bank Account | \$27,409 |
| Remaining funds (after all paid) | \$22,554 |

| | |
|---------------------------------|-------|
| Average funding per application | \$180 |
|---------------------------------|-------|

| | |
|---------------------------|-----------|
| Total Applications | 81 |
| MDS | 28 |
| MOB | 27 |
| TOS | 24 |
| TOL | 2 |
| TCH | 0 |

| Activities | 2025-2026 |
|----------------------|------------------|
| BMHS sports | 1 |
| CHAMBA Baseball | 3 |
| Cheer | 5 |
| KidzAct Dance | 5 |
| LRHS sports | 4 |
| MODS programs | 2 |
| SCBA basketball | 7 |
| Scouts | 2 |
| Shelb Minor Hockey | 4 |
| Shelb Minor Baseball | 3 |
| Skating Club | 11 |
| Horse Riders Assoc. | 1 |
| SW Blast (Soccer) | 14 |
| SRHS sports | 13 |
| Self Defence | 5 |
| Golf (golf clubs) | 1 |

Notes:

- Of the 81 applications, 12 included equipment related to the activity, and one was solely for equipment (golf clubs).
- Once we receive contributions from all the municipal units there will be approximately \$29,000 in the bank account after all applications have been paid.
- We have received \$2,991 in donations.
- The application period runs the same as the fiscal year (April to March). Applications tend to slow down this time of year until the end of March.

(416)

Council Status Report: December 2025

Mayor Derek Amalfa

| <i>Date</i> | <i>Committee</i> | |
|-------------------|---|--|
| December 1, 2025 | Shelburne County Events Committee | |
| December 3, 2025 | Inter-municipal CRCC Workshop | |
| December 3, 2025 | Amalgamation Steering Committee | |
| December 5, 2025 | Myra Media Brand Update | |
| December 5, 2025 | Tree lighting ceremony & Santa visit | |
| December 6, 2025 | Miracle on Dock St | |
| December 9, 2025 | Seniors Community Holiday Dinner | |
| December 10, 2025 | Meeting with ACOA | |
| December 10, 2025 | LRHS & LES Holiday Lunch | |
| December 10, 2025 | Mun of Shelburne Council Meeting | |
| December 12, 2025 | Town of Lockeport Council | |
| December 15, 2025 | CRCC Check in | |
| December 16, 2025 | CCC Community of Practice Meeting: Climate Funding Readiness | |
| December 17, 2025 | Shelburne County Leadership Meeting | |
| December 17, 2025 | Shelburne County Council Members Christmas Social | |
| December 18, 2025 | Mun of Shelburne Special Council (C&D Site) | |
| | | |

*Office Hours - Monday's & Friday 8:00 - 15:00

December 2025 Reports

C. Hillen, Deputy Mayor

Dec 03/25- Amalgamation Joint Steering Committee- MODS

Dec 04/25- Roseway Manor Board Meeting- Town of Shelburne

Dec 09/25- Assisted with the Seniors Christmas Dinner

Dec 11/25- Met with Pastor T. Garren to discuss, Lockport Food Bank, Silver Surfers and Accessibility Committee

Dec 12/25- Regular Council Meeting

Dec 17/25- Mayors/Wardens Meeting- Clarks Harbour

Dec 22/25- Met with Silver Surfers and visited Beach Centre

Other

- Numerous calls and emails regarding the organization of events in Lockeport during the South Shore Lobster Crawl.
- The event date in Lockeport will be Saturday February 21, 2026 with two separate events being held at the Visitor Crescent Beach Centre and the Community Fire Hall.
-

“ These events originated at the grass-roots community level with the assistance of the Heritage & Tourism Advisory Committee and the Town of Lockeport”

Crescent Beach Centre

- The Silver Surfers will be conducting a community viewing of their short film called " Surfing the End of the World" The film showcases surfing in Lockeport and is about 15 minutes. It has also been nominated for two awards with the Canada Short Film Festival. 1st viewing will be at 11 am and

the 2nd at 1 pm. The Surfers will have boards, wet suits and will engage with the audience if they have questions. Admission is free but donations or a non-perishable food item is encouraged and will go to the Lockeport Food Bank which is run by Pastor Tim Garren. I have mentioned to Connie Lamm (MYM Coordinator & HTC) that this might be a good opportunity to include " Make your Move" as it encourages physical activity.

Fire Hall

- Jeff Wood and I have spoken with Alain Bosse (who is known as the Kilted Chef). Alain is an Ambassador for Nova Scotia Loyal Program. He is willing to set up a pop-up showcasing local culinary food with samplers for the public. This is at no cost but the event is to showcase Nova Scotia Loyal Program businesses and tourism events like Lobster Crawl. He will begin at 12 pm and end between 3-4 pm.
- It is recommended by Alain Bosse to contact local NS Loyal businesses to see if they are interested in setting up a table. He cautioned it cannot be associated with a Farmers Market as it is two separate things. (?) Jeff Wood is taking the lead on this aspect and reaching out to Becky Willams on this part of the event as she is a local business owner with a lot of valuable experience in this area.
- I am going to meet with Mike Cotter, Cotters Seafood to see if he would be interested in promoting the Biggest Lockeport Lobster weigh-in. Tim Rhyno (HTC) has confirmed Mike is interested. We can get the word out to Fishermen keep the largest lobster they catch until Feb 21st. Mike might be able to store them at the plant and then we can do a weigh-in at the Fire Hall. The winner gets the bragging rights and can also name the young man/ captain in the fictitious story of the Little Mermaid of Lockeport.
- The HTC is currently developing the Little Mermaid of Lockeport project. Arrangements are being made to have Alrick print two panels featuring the story, accompanied by a display table. This initiative will operate as a non-profit organization, accepting donations from the public. We also plan to officially announce the creation of a mermaid sculpture, which will be designated as a nautical hazard site near Crescent Beach. The artwork, to

be carved in wood then fiber glassed by artist Sam Nickerson, will serve as a unique tourist attraction within the Maritimes and is expected to help increase visitor numbers to Lockeport.

- Projected expenses for non-profit registration, wood, fiberglass, and carving—along with a potential future interpretive sign, pending review by the HTC's sign sub-committee—are not anticipated to exceed \$5,000.00. No financial support will be requested from the Town, as all costs will be covered through private donations or fundraising initiatives. It was further determined that attendees at the Lobster Crawl event will be invited to submit name suggestions for the mermaid via a suggestion box, with the final selection to be made by the HTC.
- Jeff Wood has also shared that the Lockeport Sea Derby is also going to have a table as this event is very important to our community.
- The Town and HTC has partnered with South Shore Tourism (Stephanie) so once confirmed these events will be added to the Lobster Crawl calendar.
- Mayor Derek Amalfa (HTC) and I will reach out to CTV, Saltwire and CBC to see if there is interest in coming to Lockeport that day to report the events on the news.

As you can see a lot has come together very quickly and I feel it is going to be a really fun event for the community, helpful to showcase our businesses and fishing industry and introducing maritime activities (surfing) during Lobster Crawl.

Attended Meetings & Events Councillor A Chetwynd Dec 2025

Dec 01- Rec/MYM Committee (Council Chambers)

Dec 02 & 04- Decorating Seacaps Park

Dec 05- Lighting of Seacaps Park & Community Santa Party (Seacaps Park & Fire Department)

Dec 06- Attended Living Christmas Tree (United Baptist Church)

Dec 09- Sr Christmas Luncheon/Deliveries (Fire Hall)

Dec 09- Attended LES Christmas Concert (LRHS)

Dec 10- ACOA Meeting (Council Chambers)

Dec 10- Assisted waiting tables LES Christmas Luncheon (LRHS)

Dec 10- Appreciation Award Mike Shand (MODS Council Meeting)

Dec 12- Regular Council (Council Chambers)

Dec 16- Sr Bingo (Recreation Center)

Dec 17- Playground Equipment Meeting (Council Chambers)

Dec 18- Swings ordered Phase 2 (Town Clerk)

Dec 23- Remainder of Phase 1 equipment arrived (Seaside Park thank you Jill for receiving)

Dec 30- Attended MYM Free Skate (Shelburne Arena)

Councillor Anna Chetwynd,

Town of Lockeport

annachetwyndlockeport@gmail.com

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Candace Malik December 2025 report:

8th - Roseway Hospital Charitable Foundation Board Meeting

9th - Lockeport 1st Annual Seniors Holiday Dinner

12th - regular Council meeting

--

Councillor

Candace Malik

Western Counties Regional Library

Board Meeting Minutes

September 25, 2025

The regular quarterly meeting of the Western Counties Regional Library Board was held on Thursday, September 25, 2025 in the Community Room of the Izaak Walton Killam Memorial Library building in Yarmouth, Nova Scotia.

Present:

Councillor Kathy Bourque, Municipality of Argyle.

Councillor George Manzer, Municipality of Digby.

Councillor Phil Mooney, Municipality of Yarmouth.

Councillor Elizabeth Acker, Town of Shelburne.

Councillor Belle Hatfield, Town of Yarmouth.

Clifford Hood, Yarmouth Public Library & Museum.

Erin Comeau, Secretary – Treasurer.

Present via Zoom:

Councillor Réanne Evans, Municipality of Clare.

Councillor Candace Malik, Town of Lockeport.

Regrets:

Councillor Sherry Thorburn Irvine, Board Chair, Municipality of Shelburne.

Councillor Amy MacKinnon, Municipality of Barrington.

Mayor Clay Kenney, Town of Clark's Harbour.

Councillor William McCormick, Town of Digby.

1. Call to Order.

The Vice-Chair, Phil Mooney calls the meeting to order at 1:00 pm. and welcomes everyone to the meeting.

2. Adoption of the Agenda.

There being no additions to the agenda, Elizabeth Acker moves and Kathy Bourque seconds the adoption of the agenda. Motion carried.

3. Minutes of the Previous Meeting.

The minutes of the June 19, 2025 board meeting are circulated. Belle Hatfield moves and George Manzer seconds the approval of the June 19, 2025 board meeting minutes. Motion carried.

4. Business arising from the minutes.

4.1 Communications Plan RE: Library Funding.

Erin Comeau indicates that a public relations company was hired to help develop a stakeholder communication roadmap regarding potential service cuts due to insufficient funding. Erin will present the plan to the Board at the December board meeting. Some municipalities sent letters to the Minister to urge the Province of Nova Scotia to review the library funding formula. The plan will thank those municipal units who sent letters of support. The plan will also thank the Province for the bridge funding received for this fiscal year.

5. Chair's Report.

Sherry Thorburn Irvine is unable to attend today's meeting as she is travelling. She sent a message via email that the library remains stable for 2025-2026. She met with CUPE in July and will be meeting again October 17 for a wage re-opener. Bridge funding is in place for 2025-2026.

6. Director's Report.

Erin Comeau circulated the Management Activities. Shannon Raynard and Erin will continue to do bookkeeping until the end of the fiscal year. Ian White will be retiring the end of December and will not be replaced at that time. Breanne Muise was hired as Community Outreach Manager for the next 3 years and will take over some of the PR Manager's duties until further funding is in place.

7. Financial Statement.

The August 31, 2025 Trial Balance report was circulated. Kathy Bourque moves and Réanne Evans seconds to accept the August 31, 2025 Financial Statement as submitted. Motion carried.

8. Audit, Risk and Finance Committee Chair’s Meeting Report

8.1 Bookkeeping Recommendations.

White Perkins Associates conducted an evaluation to identify alternatives available to fill the role of bookkeeper. Four alternatives were identified and it is recommended to outsource bookkeeping services to the same firm used by AVRL and CBRL. It is recommended that the firm be hired to start bookkeeping services April 1, 2026. The bookkeeping for the Charitable Association will remain in-house. Kathy Bourque moves and George Manzer seconds that WCRL outsource bookkeeping services to the firm used by AVRL and CBRL. Motion carried.

8.2 Review Reserve Accounts.

Erin Comeau inquired at the bank regarding high interest savings account for the reserve fund currently in the cash account. Clifford Hood moves and Belle Hatfield seconds that the cash that is in the reserve fund in the general account be put in a high interest savings account. Motion carried.

8.3 Budget Review and Recommendations.

After a review of the 2026-27 budget, Kathy Bourque moves and George Manzer seconds that the 2026-27 budget (Actual Proposed) be approved as presented. Motion carried.

8.4 External Audit Services Proposal.

Elizabeth Acker moves and Clifford Hood seconds that the Board accept White Perkins Associates’ proposal for auditing services for fiscal years 2025-26, 2026-27 and 2027-28. Motion carried.

9. New Business.

9.1 Sponsorship Agreement.

At the September 2024 board meeting, the Board approved sponsoring the Deputy Director so that she could complete her Masters in Library and Information Studies. Erin Comeau presents the sponsorship agreement for review. Clifford Hood moves and Elizabeth Acker seconds the approval of the Sponsorship and Service Agreement as presented. Motion carried.

9.2 Policy Review.

A package of six public policies to review was circulated. There will be 14 more to review as part of the plain language public policy project. A discussion was held on the Naming of Library Branches and Buildings. It was agreed that Erin Comeau draft guidelines for naming libraries in the future. The draft will be presented to the Audit Risk and Finance Committee later in the year 2026. Belle Hatfield moves and Candace Malik seconds approving the policy packages, except for the Privacy Policy which will be reviewed with Clifford Hood's recommended changes at the December meeting. Motion Carried.

10. Around the Table.

No Around the Table.

11. Next Meeting.

The next quarterly board meeting will be held on Thursday, December 11, 2025 at 1:00 pm in the Community Room of the Izaak Walton Killam Memorial Library.

12. Adjournment.

The meeting adjourns at 2:02 pm.

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From: Kwan, Jenny - M.P. <Jenny.Kwan@parl.gc.ca>
To: Kwan, Jenny - M.P. <Jenny.Kwan@parl.gc.ca>
Date: Dec 8, 2025, 5:05:10 PM
Subject: Bill C-233, the No More Loopholes Act / le projet de loi C-233, la loi visant à éliminer les échappatoires
Attachments: Q and A Bill C-233 No More Loopholes Act E.pdf, Questions et réponses Projet de Loi C-233 loi visant à éliminer les échappatoires - F.pdf, Myths and Facts BillC233-E.pdf, Mythes et Faits Projet de loi C233-FR.pdf, Template letter of support-Bill C-233-E.docx, modèle de lettre de soutien-projet de loi c-233-F.docx

Dear elected officials,

I'm writing to share important information about Bill C-233 — the No More Loopholes Act — a Private Member's Bill that I introduced in the House of Commons in September, and to urge broad support for this legislation at Second Reading in late February 2026.

This bill takes a straightforward but essential step: it closes the longstanding loophole that allows Canadian-made arms, components, and military technologies to be exported to the United States without permits, risk assessments, or transparency. This bill is essential to stop Canadian arms from being used to violate human rights abroad. Having your municipality's endorsement would be important to me.

Bill C-233 brings Canada's export-control system in line with the rules we already apply to the rest of the world. It strengthens our compliance with the Arms Trade Treaty (ATT), which Canada adopted in 2019, and ensures we meet our legal and moral obligations to prevent Canadian goods from contributing to violations of human rights and international humanitarian law.

Today, most military goods sent from Canada to the U.S. require no permits and are not publicly reported. This is not a small technical gap — it represents the majority of Canada's arms-export volume. As a result, parts and components produced in Canada can be incorporated into larger weapons systems in the U.S. and then transferred to high-risk destinations, including places where civilians are already suffering devastating harm.

Bill C-233 addresses this by:

- Ending the blanket U.S. exemption so that **all** military exports, regardless of destination, undergo the same permit, risk-assessment, and accountability process.
- Clarifying that export controls apply to all military parts, components, and related technology.
- Preventing the use of broad "general export permits" for military items, ensuring proper case-by-case assessment.
- Requiring end-use certificates only when they meaningfully reduce the risk of violations such as war crimes.
- Mandating annual public reports on Canada's compliance with the ATT and the Export and Import Permits Act.
- Helping ensure Canada does not contribute — directly or indirectly — to human-rights abuses abroad.

These measures do **not** restrict production, innovation, or legitimate defence cooperation.

They do **not** interfere with military aid to Ukraine, which flows through a separate, streamlined Department of National Defence process.

They do **not** affect how the Canadian Armed Forces acquire equipment. And they do **not** undermine NATO cooperation — in fact, nearly all NATO members already apply the ATT uniformly.

Civil society organizations across the country support closing this loophole. Groups such as Oxfam, Project Ploughshares, Independent Jewish Voices, Arms Embargo Now, Canadians for a Just Peace in the Middle East, LeadNow, and the Canadian Muslim Public Affairs Council have all emphasized that Canada cannot claim to uphold human rights while allowing most of its military exports to remain unreviewed and unreported.

This bill is fundamentally about transparency, accountability, and ensuring Canada's export-control system reflects

(57)

Bill C-233, the No More Loopholes Act / le project de loi C-233, la lo... <https://webmail.bellaliant.net/bell/index-ruj.jsp?v=3.1.3.54.0-4&do..>

our values, our treaty obligations, and our commitment to civilian protection. It is not a partisan issue — it is a matter of international law, human dignity, and responsible governance.

I am including a sample letter of support, and a fact sheet, for your reference.

I hope you will join in supporting Bill C-233 and helping to ensure that Canada's role in global arms transfers is consistent, principled, and accountable.

Sincerely,

Jenny Kwan
MP for Vancouver East

Close the U.S. Arms Export Loophole

In 2019, Canada signed the Arms Trade Treaty and pledged that our weapons would never be used to fuel war crimes or human rights abuses. Today, that promise is being broken.

Because of a loophole, Canadian-made weapons and components can be sent to the United States without permits or oversight. From there, they are integrated into larger weapons systems and exported to conflict zones — including Israel, where they are being used in the devastating bombardment and genocide in Gaza.

This loophole makes Canada complicit in atrocities. It allows weapons made here at home to kill civilians and destroy communities abroad, while undermining international law and Canada's own commitments to peace and human rights.

That's why we, the undersigned organizations, strongly support a new Private Member's Bill that will be introduced in Parliament this September to:

- Close the loophole that exempts exports to the United States from oversight;
- Require permits, risk assessments, and transparency for all U.S.-bound arms exports;
- Bring Canada into compliance with its obligations under the Arms Trade Treaty.

The Private Members Bill brought forward by MP Jenny Kwan is about protecting human rights and ensuring accountability. Canadians will not tolerate complicity in war crimes.

We call on all Members of Parliament to support this Bill and on the Canadian public to stand with us in demanding action.

Endorsed by:



Shelburne Community Partners / Nova Scotia Health Update

December 2025

Telephone system change at Roseway Hospital

- Roseway Hospital telephones implemented a new 10-digit dialing system in November. New telephone numbers at Roseway Hospital now start with: (902) 875-____. Patients and the public can now dial offices or departments directly and not have to enter an extension number. Many hospitals in Nova Scotia are moving to a 10-digit dialing system, eliminating site-based phone extensions.

New Ultrasound Campaign making waves

- Fundraising efforts are well underway for the ultrasound unit for Roseway Hospital. The Foundation *Echos of Hope* gala in September featured Nova Scotia Health CEO Karen Oldfield as guest speaker. By all accounts it was a lovely event and a great success. The Auxiliary has also contributed to the fundraising effort with an on-line local artisan auction as part of their *Nu2U* auction.
- Everyone is looking forward to a community organized fundraiser consisting of local musicians called *Ultra-Sounds of Shelburne County Concert* which will be held Sunday, December 7 at the Osprey. Planning continues to launch the Ultrasound service, with anticipated operationalization in 2026.



New medication dispensing system

- The medical unit at Roseway Hospital has a new medication dispensing system (Pyxis). This required some renovations to the existing space and a new Medication Room with improved privacy and better space for staff to work. The emergency department is also using the new Pyxis system and renovations are underway to improve the Medication Room in that area.
- Pxyis is an automated medication dispensing system that provides secure storage right on patient units, along with electronic tracking of medications. It helps staff and physicians safely and efficiently dispense the right medicine, for the right patient, at the right time.

New device to help patients & staff in Emergency department

- The LUCAS Compression system has been ordered for the Emergency Department and will be funded by the Hospital Auxiliary. This is a piece of equipment that staff are very excited about. The Lund University Cardiopulmonary Assist System (LUCAS) device provides mechanical chest compressions to patients in cardiac arrest. It is used in emergency medicine as an alternative to manual cardiopulmonary resuscitation (CPR) because it provides consistent compressions at a fixed rate and eliminates the physical strain on the person performing CPR. Thank you to the Auxiliary.

Staffing Update – welcome to new team members

- Roseway is pleased to welcome an Internationally Educated Nurse (IEN) who is currently completing her clinical placement on our Medical Unit who has accepted a full time position, starting December 1.
- We are also pleased to have a number of new nurses join our team. Welcome...
 - New full-time Registered Nurse (RN) on our Medical Unit
 - Part-time Licensed Practical Nurse (LPN) and two casual LPNs are currently on orientation
 - Three new LPNs graduate next month and have accepted positions on our Medical Unit.
- Roseway Healthcare Professional Sponsorship Committee – which is generously supported by many community partners - has awarded a bursary to a local RN who is finishing their training to become a Nurse Practitioner, with plans to practice in the Shelburne area upon completion.
- We have an LPN who we funded to take the Advanced Footcare Course as part of a pilot project. She has started offering this service to our inpatients which is a huge bonus to our patients and improves quality of care.
- Shelburne continues to be an excellent example of how successful recruitment and retention is a community effort. Everyone at Roseway Hospital and Shelburne County Community Health Centre and Family Practice are very grateful and have felt very appreciated to receive special treats from the Municipality of Shelburne for Nurses Week, CCA week, Doctor's Day and Nurse Practitioner Week. Thank you!

Virtual Urgent Care – daily from 8 a.m. – 8 p.m. (patients registered up to 7 p.m.)

- Roseway Hospital continues to be a leader in Virtual Urgent Care performance across the western zone. For four consecutive months over the summer into fall, Roseway has recorded the highest number of registrations and successful visits for Virtual Urgent Care in the zone. In September, 99 patients were seen through this care platform, followed by 92 patients in October. These steady volumes reflect strong awareness, consistent community uptake and reliable on-site support from staff.
- Virtual Urgent Care is currently a clerical led program but will be a nurse led (LPN) program by the new year.
- The top concerns for September and October included cough and cold symptoms, skin conditions and urinary tract infections. Across the zone, we saw a temporary, noticeable spike in tick bites, associated with seasonal larvae activity.
- At a Shelburne Farmer's Market this fall, Nova Scotia Health promoted Virtual Urgent Care and other options to access healthcare in the Shelburne region. Look for a provincial awareness campaign to educate people about Virtual Urgent Care in the months ahead.



Emergency Department update

- We continue to work to improve the emergency department schedule, while promoting other options for people to access care. We have seen some decreases in the number of closure hours which is hopeful, but still have challenges. Like at many hospitals across Nova Scotia, staff at

Roseway have been very busy as we have been overcapacity for the last couple of months and our emergency dept. has been open more hours.

Shelburne Same Day Clinic

- Our [Shelburne Same Day Clinic](#) continues to operate every Saturday & Sunday, from 8 a.m. to 4 p.m. at Roseway Hospital. Clinic is staffed by a Nurse Practitioner, RN/LPN or paramedic and clerical support staff.
- Same day appointments are provided is for urgent, non-life threatening issues. Appointments are booked every 20 minutes, with approx. 18 patients per day. There have been approximately 616 patient visits/appointments since the clinic began in July. Many patients being seen have a primary care provider or could more appropriately receive care in a non-hospital setting. This reinforces the opportunity to increase awareness of the many other options to access care for non-urgent health concerns. People with a primary care provider should always contact their provider first when seeking care. Other options in the area include:
 - [Virtual Urgent Care](#) at Roseway Hospital, **Monday to Sunday, from 8 a.m. to 8 p.m.** (patients accepted up to 60 minutes before closing)
 - Community pharmacy primary care clinic at TLC Pharmasave in Shelburne: <https://pans.ns.ca/CPCC>
 - Shelburne Primary Care Clinic: 902-875-2321 to ask about available appointments
 - [VirtualCareNS | Nova Scotia Health](#)
 - YourHealthNS can help people in Shelburne / Shelburne County navigate the different options to access care. Download the app on a mobile device, or visit on computer: <https://www.yourhealthns.ca/>

Primary Health Update

- The number of family physicians at the Shelburne Family Practice is now at four. Dr. Fatokun began practicing in Middle Sackville on November 1.
- Thanks to the great work of the Shelburne Family Practice team and others, all Dr. Fatokun's patients have been stabilized and rostered to a provider at the practice. Thank you to the Municipality of Shelburne for their support with a little send off for him at local restaurant. We extend best wishes to Dr. Fatokun and his family and thank him for his service to Shelburne patients.
- The Shelburne Family Practice is pleased to welcome a new Registered Social Worker to the team who began on October 27, 2025. The addition of this role will help enhance the level of service for patients and will be a valuable resource for other providers.
- A Nurse Practitioner student currently working at Roseway Hospital will complete their studies next fall and has accepted a position with the team starting in October 2026. In the meantime, Deana Hickey, nurse practitioner is working two days per week to maintain a roster of patients until the new nurse practitioner can begin practicing.

Shelburne Family Practice continues to accept new patients

- New patients continue to be accepted by Shelburne Family Practice. A total of 191 patients have been rostered to a Nurse Practitioner or family physician since last report:
 - 68 new patients – August
 - 28 new patients – September
 - 98 new patients – October

Well Women Clinics well utilized

- Well Women Clinics were held in Barrington on Sept. 23 & Oct. 28. Another clinic will take place in Barrington on Dec. 2. There are Well Women Clinic appointments in Shelburne with a Nurse Practitioner. If a patient lives closer to Shelburne they will be booked into an appointment with NP in Shelburne.
- Clinics offer services such as pap tests, breast exams, contraceptive counselling, and sexual health care services for patients with or without a provider by appointment. Screening is completed by nurse prior to booking. Check the Shelburne Family Practice Facebook page for updates -OR-call the **clinic 902-637-1278**.



Primary Care Clinics

- Georg MacDonald, NP, provides Primary Care Clinic services for people in Shelburne County who do not have a regular family provider. She also provides a weekly clinic in Lockeport on Thursday. Angelina DeMings, NP, provides a weekly clinic at the Clark's Harbour Clinic on Monday.

Shelburne Primary Care Clinic visits:

84 visits in August
 88 visits in September
 119 visits in October

Lockeport Clinic visits (Thursdays):

20 visits in August
 11 visits in September
 24 visits in October

Clarks Harbour Clinic visits (Mondays):

26 visits in August
 37 visits in September
 26 visits in October

Mental Health & Addictions

- Opioid Recovery Program (ORP) continues with clinics at Roseway Hospital on Tuesdays with a Nurse Practitioner (NP), Social Worker, LPN and clerical staff supporting.
- Child and Adolescent Clinical Team is offering a "Chilled Group" this Fall. This is a free 10 session group program for teens who want to build skills to manage anxiety, increase confidence and increase independence.
- To connect with Mental Health call Central Intake: **1-855-922-1122** to book a Choice appointment. After being seen for a Choice appointment, you will meet with a group facilitator where you will have an opportunity to set goals for group. *For those already connected with Mental Health, speak with your partnership clinician to get connected with a Chilled group facilitator to be screened for group.*

- At Clarks Harbour Clinic, our Child Therapist continues to provide service every Thursday and every second Friday, while our Adult Therapist is changing schedules, moving to Tuesdays at the clinic (instead of Wednesdays).

In the news / of note:

- Gino the Therapy Dog continues to brighten the day of patients and staff at Roseway Hospital. Gino, along with his human volunteer Nissel DeMolitor, has been making visits to Roseway since the summer. Gino and Nissel are with the [St. John Ambulance Therapy Dog program](#).



“We are starting to see the return on investment;” Physician recruitment, retention efforts paying off in southwest N.S. – Saltwire news

<https://www.saltwire.com/nova-scotia/tri-county-vanguard/were-starting-to-see-the-return-on-investment-physician-recruitment-retention-efforts-paying-off-in-southwest-n-s>

- Robin Smith, community navigator for Shelburne, Charlene d'Entremont, community navigator for the Yarmouth area along with Nancy Whalley, Digby Navigator join Nova Scotia Health's Rebecca Cassidy to put the full court press on recruitment and retention efforts in our region.
- Kerry Muise with the Yarmouth Chamber of Commerce recently gave a presentation on the navigator program to Barrington Municipal Council. She spoke about attracting physicians to the area and looking into the start of a Medical Club at Barrington High School to raise interest in healthcare professions among students.



Community health boards across Nova Scotia announce wellness fund recipients

<https://www.nshealth.ca/news-and-notice/community-health-boards-across-nova-scotia-announce-wellness-fund-recipients>

- Shelburne County Community Health Board (CHB) joined other CHBs across Nova Scotia to announce \$700,000 has been awarded to 329 projects supporting local population health priorities in Nova Scotia.
- Grants from the CHB wellness fund are awarded annually to non-profit organizations across the province working to improve the health of their communities, based on priorities identified by the CHBs.
- Some of the Shelburne County organizations that received support include the Jevon Link Society; Barrington High School Health Cooking Club; Shelburne County Youth Darts initiative.

December 15, 2025

Honourable Tim Houston
PO Box 726
Halifax, NS B3J 2T3

RE: Declining Cell Service in Antigonish County

Dear Premier,

I am writing on behalf of the Municipality of the County of Antigonish to express our urgent and growing concern regarding the rapidly declining state of cellular service across our region.

Cell coverage in many areas of Antigonish County has become increasingly unreliable, with some communities now experiencing complete service loss. This situation presents a significant and immediate public safety risk. During medical emergencies, extreme weather events, or other crises, the inability to make a simple phone call can be life-threatening. For rural communities, reliable cellular service is not optional, it is a fundamental requirement for safety, communication, and economic stability.

Council continues to receive frequent reports from residents who are increasingly frustrated and alarmed by worsening coverage, particularly in areas that once had limited service but now have none. This downward trend is unacceptable and demands urgent action.

Given the seriousness of this issue, we are requesting an update on the status of the Cellular for Nova Scotia Program, including projected timelines and planned coverage areas for Antigonish County. Our residents deserve clarity, and our communities require dependable communication infrastructure without further delay.

Thank you for your prompt attention to this matter. We look forward to your response and to continued collaboration to ensure all Nova Scotians have access to reliable cellular service.

Sincerely,



Nicholas MacInnis
Warden, The Municipality of the County of Antigonish

CC: All Municipalities in the Province of Nova Scotia
Nova Scotia Federation of Municipalities



From: Rielle Hoeg <rhoeg@birdscanada.org>
To: Benn.Himmelman@municipalityofshelburne.ca <Benn.Himmelman@municipalityofshelburne.ca>, townoflockeport@ns.sympatico.ca <townoflockeport@ns.sympatico.ca>, janice.mackinley@shelburnens.ca <janice.mackinley@shelburnens.ca>
Date: Dec 17, 2025, 11:17:58 AM
Subject: Shelburne 2025 Piping Plover Summary
Attachments: Shelburne_Piping Plover 2025.png, Shelburne_FR_Pluvier siffleur 2025.png

Dear Municipality of the District of Shelburne, Town of Shelburne, and Town of Lockeport,

As three of Nova Scotia's municipalities known for beautiful sandy beaches, we are pleased to share an overview of Piping Plover monitoring and stewardship in your municipalities in 2025. We also write to thank you for your support and recognize support from your community in Piping Plover conservation.

Birds Canada is celebrating another successful Piping Plover season in Nova Scotia with 70 pairs, and two fledglings per monitored pair across 31 beaches in 2025! This exceeds targets for provincial population recovery of 60 pairs and annual productivity of 1.65 fledglings per monitored pair. The Municipality of the District of Shelburne, Town of Shelburne, and Town of Lockeport are vital partners in Piping Plover and coastal conservation, hosting 15 pairs, which represents 21% of the provincial total in 2025.

To share the news across the province, we have prepared a **graphic with a summary of Piping Plover monitoring and stewardship in your region** (both English and French attached). **We encourage you to share these graphics with your communities.**

Birds Canada is a national charitable organization dedicated to bird conservation. Our mission is to drive action to increase the understanding, appreciation, and conservation of birds in Canada. From May-August, we coordinate monitoring and stewardship efforts for Piping Plover and their habitat at beaches across Nova Scotia. **We welcome your questions or ideas about Piping Plovers and keeping beaches healthy for people and wildlife!**

Wela'lioq, merci, and thank you for supporting Piping Plovers!

Sue Abbott (Associate Director), Avery Nagy-MacArthur (Shorebird Programs Biologist) & Rielle Hoeg (Outreach Biologist)



Rielle Hoeg (she/her)

Atlantic Outreach Biologist | Biologiste de sensibilisation de l'Atlantique

Birds Canada | Oiseaux Canada

rhoeg@birdscanada.org

birdscanada.org | oiseauxcanada.org

I live and work on the unceded territory of the Wolastoqiyik, Mi'kmaq, Peskotomuhkati, Nitassinan Innu, and NunatuKavut Inuit.

2025 Piping Plover Conservation Update

Birds Canada is celebrating another successful Piping Plover season in Nova Scotia with 70 pairs, and two fledglings per monitored pair across 31 beaches in 2025!



Municipality of Shelburne



7 BEACHES



15 PLOVER PAIRS
21% of NS total



2.67 FLEDGLINGS PER MONITORED PAIR
Above goal of 1.65

Beach Stewardship Overview & Reminders

At most beaches, there was excellent respect for signed and fenced nesting areas, no ATV use, and dogs were leashed. However, ATV use and off-leash dogs, which harm plovers and ecosystem health, were noted at Roseway-Round Bay Beach. We are grateful for strong volunteer support on MDS beaches!



Keep dogs on leash



No vehicles on beaches/dunes



Wela'lioq, merci, and thank you for supporting Piping Plovers!

This project is funded in part by the Government of Canada

Ce projet est financé en partie par le gouvernement du Canada



BIRDS CANADA OISEAU CANADA